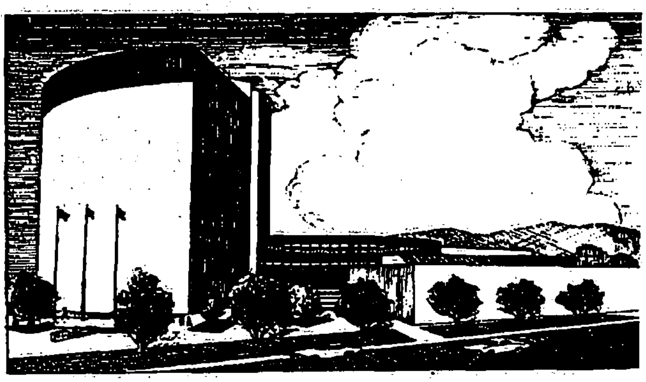

MINUTES

City of Las Vegas

CITY COUNCIL

COUNCIL CHAMBERS • 400 STEWART AVENUE • 229-6011 (VOICE) • 386-9108 (TDD)

SPECIAL CITY COUNCIL

Meeting of

MAY 2, 2005

INVOCATION
PLEDGE OF ALLEGIANCE

CITY COUNCIL	PRESENT	ABSENT	EXCUSED
MAYOR OSCAR B. GOODMAN (Excused from the meeting at 11:52 AM)	☒	☐	☐
COUNCILMAN GARY REESE MAYOR PRO-TEM	☒	☐	☐
COUNCILMAN LARRY BROWN	☒	☐	☐
COUNCILMAN LAWRENCE WEEKLY	☒	☐	☐
COUNCILMAN MICHAEL MACK	☒	☐	☐
COUNCILMAN STEVE WOLFSON	☒	☐	☐
COUNCILWOMAN LOIS TARKANIAN	☒	☐	☐
DOUG SELBY, CITY MANAGER	☒	☐	☐
BRAD JERBIC, CITY ATTORNEY	☒	☐	☐
BARBARA JO RONEMUS, CITY CLERK	☒	☐	☐

APPROVED BY REFERENCE: July 6, 2005

ATTEST:

CITY CLERK

MAYOR

THIS MEETING CONTAINS SOME PAGE(S) THAT ARE ILLEGIBLE/POOR QUALITY

City of Las Vegas

SPECIAL CITY COUNCIL MEETING
COUNCIL CHAMBERS
400 STEWART AVENUE
CITY OF LAS VEGAS INTERNET ADDRESS: http://www.lasvegasnevada.gov

MONDAY, MAY 2, 2005
10:00 A.M.

ALL ITEMS ON THIS AGENDA ARE SCHEDULED FOR ACTION UNLESS SPECIFICALLY NOTED OTHERWISE.

THESE PROCEEDINGS ARE BEING PRESENTED LIVE ON KCLV, CABLE CHANNEL 2, AND ARE CLOSED CAPTIONED FOR OUR HEARING IMPAIRED VIEWERS. THIS SPECIAL CITY COUNCIL MEETING, AS WELL AS ALL OTHER KCLV PROGRAMMING, CAN BE VIEWED ON THE INTERNET AT www.kclv.tv. THE PROCEEDINGS WILL BE REBROADCAST ON KCLV CHANNEL 2 AND THE WEB ON TUESDAY AT 8:00 PM, AND ALSO ON THURSDAY AT 6:00 AM, AND FRIDAY AT 7:00 PM.

DUPLICATE AUDIO TAPES MAY BE AVAILABLE AT A COST OF $3.00 PER TAPE AND DUPLICATE VIDEO TAPES MAY BE AVAILABLE AT A COST OF $5.00 PER TAPE THROUGH THE CITY CLERK'S OFFICE.

NOTE: CELLULAR PHONES ARE TO BE TURNED OFF DURING THE COUNCIL MEETING.

Facilities are provided throughout City Hall for the convenience of disabled persons. Reasonable efforts will be made to assist and accommodate physically handicapped persons. If you need an accommodation to attend and participate in this meeting, please call the City Clerk's office at 229-6311 and advise of your need at least 48 hours in advance of the meeting.

- CALL TO ORDER
- ANNOUNCEMENT RE: COMPLIANCE WITH OPEN MEETING LAW
- PLEDGE OF ALLEGIANCE

Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests

CITIZENS PARTICIPATION: PUBLIC COMMENT DURING THIS PORTION OF THE AGENDA MUST BE LIMITED TO MATTERS WITHIN THE JURISDICTION OF THE CITY COUNCIL. NO SUBJECT MAY BE ACTED UPON BY THE CITY COUNCIL UNLESS THAT SUBJECT IS ON THE AGENDA AND IS SCHEDULED FOR ACTION. IF YOU WISH TO BE HEARD, COME TO THE PODIUM AND GIVE YOUR NAME FOR THE RECORD. THE AMOUNT OF DISCUSSION ON ANY SINGLE SUBJECT, AS WELL AS THE AMOUNT OF TIME ANY SINGLE SPEAKER IS ALLOWED, MAY BE LIMITED

THIS MEETING HAS BEEN PROPERLY NOTICED AND POSTED AT THE FOLLOWING LOCATIONS:

City Clerk's Bulletin Board, City Hall Plaza, 2nd Floor Skybridge
Court Clerk's Office Bulletin Board, City Hall Plaza
Las Vegas Library, 833 Las Vegas Boulevard North
Clark County Government Center, 500 S. Grand Central Parkway
Grant Sawyer Building, 555 E. Washington Avenue

AFFIDAVIT OF MAILING

(Mailing required under the provisions of NRS Chapter 241)

STATE OF NEVADA)
) ss
COUNTY OF CLARK)

Paula Clark, an employee of the City of Las Vegas, Nevada being first duly sworn, deposes and says that on the **26th** of **April, 2005**, a copy of NOTICE, the attached of which is a true and correct copy of the Public Hearing – re: **Special City Council Meeting** to be held on the **2nd** day of **May, 2005**, at **10:00 A.M.** was deposited in the United States Mail, Postage prepaid, First Class Mail, to each person and/or organization whose name appears on the list maintained in the Office of the City Clerk.

Paula Clark

SIGNATURE

City Clerk
DEPARTMENT

Subscribed and sworn to before me this

26 day of April, 2005

NOTARY PUBLIC in and for said County and State

YDOLEENA YTURRALDE
Notary Public State of Nevada
No. 04-93365-1
My appt. exp. Nov. 18, 2008

AFFIDAVIT OF ELECTRONIC MAILING (email)

(Mailing required under the provisions of NRS Chapter 241)

STATE OF NEVADA)
) ss
COUNTY OF CLARK)

Paula Clark, an employee of the City of Las Vegas, Nevada being first duly sworn, deposes and says that on the **26th** day of **April, 2005**, a copy of NOTICE, the attached of which is a true and correct copy of the Public Hearing – re: **Special City Council Meeting** to be held on the **2nd** day of **May, 2005**, at **10:00 A.M.** was electronically mailed (emailed) to each person and/or organization whose name appears on the list maintained in the Office of the City Clerk.

Paula Clark

SIGNATURE

City Clerk
DEPARTMENT

Subscribed and sworn to before me this

26 day of April, 2005

Ydoleena Yturralde

NOTARY PUBLIC in and for said County and State

YDOLEENA YTURRALDE
Notary Public State of Nevada
No. 04-93365-1
My appt. exp. Nov. 18, 2008

YDOLEENA YTURRALDE
Notary Public State of Nevada
No. 04-93365-1
My appt. exp. Nov. 18, 2008

AFFIDAVIT OF POSTING
(Posting required under the provisions of NRS Chapter 241)

STATE OF NEVADA)
) ss
COUNTY OF CLARK)

Paula Clark, an employee of the City of Las Vegas, Nevada being first duly sworn, deposes and says that on the **26th** day of **April, 2005**, at the hour of **4:00 P.M.** there were posted copies of a NOTICE, the attached of which is a true and correct copy of a **Special City Council Meeting** to be held on the **2nd** day of **May, 2005** at **10:00 A.M.,** Las Vegas, Nevada; to be posted on Public Bulletin Boards at the following locations:

1. City Clerk's Bulletin Board, 400 Stewart Avenue, 2nd Floor Skybridge (in the walkway area next to the entrance of the Human Resources Department)

1. Court Clerk's Office Bulletin Board, City Hall Plaza, 400 Stewart Avenue (near the entrance to the Court Clerk's Office)

2. Las Vegas Library, 833 Las Vegas Blvd.

3. Clark County Government Center, 500 S. Grand Central Parkway

4. Grant Sawyer Building, 555 E. Washington Avenue

Paula Clark
Signature

City Clerk
DEPARTMENT

Subscribed and sworn to before me this
26 day of April, 2005

NOTARY PUBLIC in and for said County and State

YDOLEENA YTURRALDE
Notary Public State of Nevada
No. 04-93365-1
My appt. exp. Nov. 18, 2008

City of Las Vegas

CITY COUNCIL AGENDA

SPECIAL CITY COUNCIL MEETING OF: MAY 2, 2005

ALL ITEMS ON THIS AGENDA ARE SCHEDULED FOR ACTION UNLESS SPECIFICALLY NOTED OTHERWISE.

THESE PROCEEDINGS ARE BEING PRESENTED LIVE ON KCLV, CABLE CHANNEL 2, AND ARE CLOSED CAPTIONED FOR OUR HEARING IMPAIRED VIEWERS. THIS SPECIAL COUNCIL MEETING, AS WELL AS ALL OTHER KCLV PROGRAMMING, CAN BE VIEWED ON THE INTERNET AT www.kclv.tv. THE PROCEEDINGS WILL BE REBROADCAST ON KCLV CHANNEL 2 AND THE WEB THURSDAY AT 6:00 AM, FRIDAY AT 7:00 PM, AND SUNDAY AT 4:00 PM.

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- **CALL TO ORDER AT 10:05 A.M.**

MINUTES:
PRESENT: MAYOR GOODMAN (excused for the remainder of the AM Session at 11:52) and COUNCILMEMBERS REESE, BROWN, WEEKLY, MACK, WOLFSON, and TARKANIAN

Also Present: CITY MANAGER DOUG SELBY, DEPUTY CITY MANAGER STEVE HOUCHENS, DEPUTY CITY MANAGER BETSY FRETWELL, CITY ATTORNEY BRAD JERBIC, CITY CLERK BARBARA JO RONEMUS

- **ANNOUNCEMENT RE: COMPLIANCE WITH OPEN MEETING LAW**

MINUTES:
ANNOUNCEMENT MADE - Meeting noticed and posted at the following locations:
City Clerk's Bulletin Board, City Hall Plaza, 2nd Floor Skybridge
Court Clerk's Office Bulletin Board, City Hall Plaza
Las Vegas Library, 833 Las Vegas Boulevard North
Clark County Government Center, 500 S. Grand Central Parkway
Grant Sawyer Building, 555 E. Washington Avenue
(10:05)
1-5

- **PLEDGE OF ALLEGIANCE**

MINUTES:
MAYOR GOODMAN led the audience in the Pledge.
(10:05)
1- 16

City of Las Vegas

Agenda Item No. 1

AGENDA SUMMARY PAGE

SPECIAL CITY COUNCIL MEETING OF: MAY 2, 2005

DEPARTMENT: FINANCE & BUSINESS SERVICES

DIRECTOR: MARK R. VINCENT ☐ CONSENT ☒ DISCUSSION

SUBJECT:

Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests

Fiscal Impact:

X	**No Impact**	**Amount:**	
	Budget Funds Available	**Dept./Division:**	
	Augmentation Required	**Funding Source:**	

PURPOSE/BACKGROUND:

Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests. The budget workshop is a public meeting focused on review of projected revenues and City Council guidance relative to planned expenditures, including base level appropriations, new position requests and requests for expanded and/or enhanced programs.

RECOMMENDATION:

BACKUP DOCUMENTATION:

Submitted at Meeting - Budget Workshop PowerPoint of Fiscal Year 2005 City Manager Overview
Submitted at Meeting - List of Capital Improvement Projects
Submitted at Meeting - Budget Workshop PowerPoint of Fiscal Year 2005-2006 City Auditor's Office

MOTION:

REESE -- Approve amending the City Auditor's budget by adding an additional performance auditor midyear based upon midyear revenue performance, and adding an additional contract expert -- UNANIMOUS with GOODMAN excused

BROWN -- Approve the Capital Improvement Program as amended -- UNANIMOUS with GOODMAN excused

BROWN -- Approve the Fiscal Year 2006 City of Las Vegas operating and amended Capital Budget requests -- UNANIMOUS with GOODMAN excused

MINUTES:

NOTE: A combined verbatim transcript of the meeting is made part of the final minutes.

APPEARANCE:
OSCAR GOODMAN, Mayor
DOUG SELBY, City Manager
LARRY BROWN, Councilman
STEVE WOLFSON, Councilman
MARK VINCENT, Director of Finance
RADFORD SNELDING, City Auditor
BRAD JERBIC, City Attorney
GARY REESE, Councilman

MINUTES - Continued:
CANDACE FALDER, Budget and Finance Manager
UNIDENTIFIED SPEAKER
MICHAEL MACK, Councilman
LOIS TARKANIAN, Councilwoman
LAWRENCE WEEKLY, Councilman
UNIDENTIFIED SPEAKER
GREG GAMMON, Deputy Fire Chief
BARBARA JO RONEMUS, City Clerk
JERRY NEAL, Las Vegas resident
VERONICA DUNN JONES, Las Vegas resident
BEATRICE TURNER, Las Vegas resident
UNIDENTIFIED FEMALE SPEAKER
EDNA JAGER, Las Vegas resident

NOTE: COUNCILMAN BROWN requested a spreadsheet or a fact sheet outlining savings and the benchmarks discussed today in a format to provide quick facts to the public, especially labor and from an efficiency standpoint.

NOTE: MAYOR GOODMAN requested staff analyze if a more enterprise approach could be utilized for departments other than Building. He also suggested staff explore the idea to utilize interns to work part time for the City while allowing them the opportunity to obtain credits for school. COUNCILMAN WOLFSON echoed the Mayor's suggestion and requested it be explored for the 10th floor staffing.

NOTE: MAYOR PRO TEM REESE and COUNCILMAN WEEKLY specified artificial turf funds be used for Mike Morgan, Raphael Rivera, and Ed Fountain Park. COUNCILMAN BROWN directed redesignating $1 million of underground utility funds to the artificial turf installation project until a public works study is complete for underground utilities, reserving Council's ability to make a discretionary call if a need for those funds arises.

NOTE: COUNCILMAN MACK requested to take $100,000 from Floyd Lamb State Park and apply that into the design of the Fort Apache and Iron Mountain Lacrosse facility project. He directed staff to investigate the need for a future fire facility in the Elkhorn or Iron Mountain area.

NOTE: COUNCILMAN BROWN requested policy perspectives be provided in the future that address funds generated through the sale of assets and their use. MAYOR PRO TEM REESE requested a policy manual to provide a firm understanding of how monies are distributed.

NOTE: MAYOR PRO TEM REESE requested the next budget hearing include comments on the City's ability to receive funds from Freedom Park Sports Complex and what affects the complex will have on the City.
(10:06 - 12:01)
1 - 28

Special City Council Meeting
May 02, 2005

FY 2005-2006 BUDGET

CITY AUDITOR'S OFFICE

Date 5/2/05 Item #1

CURRENT CIRCUMSTANCES

- Increased Auditable Entities
- Audited on a Cyclical Basis
- Council Projects
  - Sportspark
  - Rental Agreement
  - Animal Foundation
  - Neighborhood Services Investigation
  - Treasures
  - YMCA Comparison

CURRENT CIRCUMSTANCES (ctd.)

- Fraud Investigations
- Follow-up
- Information Technology
- Proactively Identifying Questionable Transactions and Activity

STEPS TO MEET INCREASED DEMAND

- Management Analyst to Internal Auditor
- Leveraged Technology
  - Analytical Software (ACL, Microsoft Access, etc.)
  - Audit Management Software (TeamMate)
- Contracted Experts
- Student Intern
- Temp Contracts

INVESTIGATIONS WORKLOAD

FY 2002-2003	230.50 hrs.
FY 2003-2004	1,574.50 hrs.
FY 2004-2005	1,248.75 hrs. For 9 Months

<u>ANNUALIZED</u>

FY 2004-2005	1,665.00 hrs.

RECOMMENDATION

- ✓ Change the approach to the Audit Plan
  - ✓ "Hot Button Issues"
- ✓ Continue to Leverage Technology
- ✓ Continue to use Student Intern
- ✓ Continue to use experts where possible
- ✓ Continue to use Temp Contracts

RECOMMENDATION (ctd.)

- ✓ Hire one to two Internal Performance Auditors
- ✓ Increase our Contractor Budget to $60,000
  - ✓ $15,000 – Student Intern
  - ✓ 30,000 – Temporary Employees
  - ✓ 15,000 – Contract Experts

COMPARISONS OF LOCAL GOVERNMENT AUDITORS

WITHIN THE LAS VEGAS VALLEY

ENTITY	TOTAL AUDITORS	PERFORMANCE AUDITORS
CITY OF LAS VEGAS	6	6
CLARK COUNTY	15	8
CCSD	9	2
NORTH LAS VEGAS	1	0
HENDERSON	1	0

COMPARISONS OF LOCAL GOVERNMENT AUDITORS

SIMILAR SIZE CITIES

ENTITY	TOTAL AUDITORS	POPULATIONS	% PERFORMANCE AUDIT
CITY OF LAS VEGAS	6	559,824	70
CITY OF FORT WORTH, TX	14	537,694	20
CITY OF KANSAS CITY, MO	15	441,545	60
CITY OF LONG BEACH, CA	15	461,522	60
CITY OF MEMPHIS, TN	9	650,100	56
CITY OKLAHOMA CITY, OK	7	506,132	50
CITY OF PORTLAND, OR	8	529,121	95
CITY OF SEATTLE, WA	8	563,374	75

City of Las Vegas
In Progress
Council Actions

Park/Facility	Project to Date Funding 7-1-04	City Council Agendas	March 22, 2005 Workshop	Total
Alexander Hualapai Park	17,627,542	(10,450,000)	21,328,039	28,505,581
Artificial Turf Program	1,000,000		1,000,000	2,000,000
Big League Dreams Sports Complex			25,000,000	25,000,000
Bonanza Trail Construction	12,120,000			12,120,000
Boulder Plaza Park	-			0
Centennial Hills - Phase I	9,430,000	5,700		9,435,700
Centennial Hills Leisure Center	23,100,000	14,130,564		37,230,564
Centennial Hills Multi-Use Trail Segments	740,000			740,000
Centennial Hills Park Trail	440,000			440,000
Centennial Hills Prehistoric Riverbed Preservation	3,800,000			3,800,000
Centennial Hills Park Ph III			500,000	500,000
Chester Stupak Park		150,000		150,000
Chuck Minker Racquetball Court Conversions	205,000	(205,000)		0
Cultural Corridor Trails	-			0
Doolittle Complex Upgrades	250,000			250,000
East Las Vegas Community Ctr Marquee				0
East Las Vegas Community Ctr Upgrades	350,000			350,000
El Campo Grande	1,500,000		500,000	2,000,000
Equestrian Park	500,000			500,000
Estelle Neal Park Water Feature		160,000		160,000
Firefighters Memorial - Phase II	1,136,000			1,136,000
Fort Apache/Elkhorn Park	1,600,000			1,600,000
Fountain Park Phase II	1,260,616	1,700,000		2,960,616
Freedom Park Master Plan	750,000			750,000
Freedom Park Pool & Bathouse	3,300,000	550,000	717,765	4,567,765
Garside Pool & Bathhouse				0
Gilmore Cliff Shadows Trailhead	1,500,000			1,500,000
Lone Mtn West #2 - Gilmore Cliff Shadows Park	278,000	239,161		517,161
Harmony Park	150,000			150,000
Horse/Bradley curb & gutter		100,000		100,000
Huntridge Circle Park Traffic Barriers	40,000			40,000
Iron Mountain Fort Apache Park	700,000			700,000
Johnson Community School Expansion				0
La Madre Mountain Trailhead	3,900,000			3,900,000
Las Vegas Senior Center Parking Lot	200,000			200,000
Las Vegas Wash Trail	1,920,000			1,920,000
Lone Mountain Trail System - Phase I	3,200,000			3,200,000
Lorenzi Park Tennis Complex				0
Lorenzi Park Upgrades	580,000			580,000
Mirabelli Community Center Reconstruction	6,700,000	1,189,759		7,889,759
Molasky Community School Modular	355,000			355,000
Mountain Ridge - Phase IV	2,495,000			2,495,000
Multi-use Transportation Trails	-			0
Multi-use Trails & Trailheads - 90 Miles	4,300,000			4,300,000
Natural History Museum Retrofit		100,000		100,000
Neon Boneyard Park	-			0
NW Regional Open Space Plan	250,000			250,000
Patriot Park Lighted Tennis Court	100,000	111,000		211,000
Pavilion Center Pool Lighting				0
Post Office Building	1,457,000	570	3,000,000	4,457,570
Reed Whipple Cultural Center Marquee				0
Sky Ridge Park Security Lighting				0
Stupak Community Center Demolish & Rebuild	700,000		9,200,000	9,900,000
Tenaya/Washington Park	1,105,000		254,399	1,359,399
Washington/Buffalo Park - Phase I	40,700,000	750,000		41,450,000
Washington/Buffalo Park - Phase II				0
West Las Vegas Arts Center Security Package		100,000		100,000
Vocational Softball Park-Ward 6	2,430,000		1,000,000	3,430,000
Floyd Lamb State Park Neighborhood element design			500,000	500,000
Becker Trails Modular Building Relocation			133,000	133,000
Bid Reserve Replenishment	6,308,000	(2,145,000)	6,000,000	10,163,000
Building & Safety WSC Expansion	1,000,000		605,000	1,605,000
Fire Station #6 Replacement			4,500,000	4,500,000
Nominal Drainage			522,000	522,000
Critical Repair & Replace			5,940,389	5,940,389
Gilmore/Ft. Apache			300,000	300,000
Technology			1,166,229	1,166,229
Traffic Projects			1,441,367	1,441,367
Fremont Street Landscaping			3,000,000	3,000,000
Urban Pathways			1,000,000	1,000,000
Entertainment Trail Streetscape			200,000	200,000
Utility Undergrounding			2,500,000	2,500,000
	159,477,158	6,486,754	90,308,188	256,272,100

Submitted at City Council
Date 5/2/2006 Item #1

(A)

CITY OF LAS VEGAS
City Council Workshop

Project	FY06 Request	FY06 Proposed	FY07	General Fund	RCT	Other
Bid Reserve Replenishment	6,000,000	4,750,000	1,000,000	6,000,000		
Building & Safety WSC Expansion	605,000	605,000				605,000
Post Modern/Core and Shell	3,000,000	3,000,000		3,000,000		
Stupak Community Center	9,200,000		9,200,000	9,200,000		
Alexander Hualapai Park	21,328,039	21,328,039		21,328,039		
Artificial Turf Installation	1,000,000		1,000,000	1,000,000		
Freedom Park Sports Complex (BLD)	25,000,000	25,000,000		25,000,000		
Fire Station #6 Replacement	4,500,000	4,500,000		4,500,000		
Nominal Drainage	522,000	522,000		522,000		
Centennial Hills Park Ph III	500,000	500,000			500,000	
El Campo Grande/Bradley Park	500,000	500,000			500,000	
Vocational Softball Park-Ward 6	1,000,000	1,000,000			1,000,000	
Floyd Lamb State Park Neighborhood element design	500,000	500,000			500,000	
Cragin Field Lighting	0	250,000				
Tenaya Neighborhood Park	254,399	254,399			254,399	
Freedom Park Pool and Bathhouse	717,765	717,765		717,765		
Critical Repair & Replace	5,940,389	4,000,000	1,940,389	5,940,389		
Becker Trails Modular Building Relocation	133,000	133,000		133,000		
Gilmore/Ft. Apache	300,000		300,000	300,000		
Public Safety Technology	1,166,229	1,166,229		1,166,229		
Traffic Projects	1,441,367	800,000	641,367	1,441,367		
Fremont Street Landscaping	3,000,000	3,000,000				3,000,000
Urban Pathways	1,000,000	600,000	400,000	1,000,000		
Entertainment Trail Streetscape	200,000	200,000		200,000		
Utility Undergrounding	2,500,000	1,500,000	1,000,000	2,500,000		
Total	90,308,188	74,826,432	15,481,756	83,948,789	2,754,399	3,605,000
3/22/05 Funding	70,399,000	74,399,000		64,394,000	2,400,000	3,605,000
(SHORTFALL) / AVAILABLE	(19,909,188)	(427,432)	(15,481,756)	(19,554,789)	(354,399)	0

B

Over 9-mos To Be Eliminated - GF Only

General Fund Position	Org	S/N	Annual Cost		
Council Liaison	1221	12433	80,120		
Sr Executive Assistant	2100	125	80,120		
Sr Pub Info Officer	2300	1963		$\boxed{88,933}$	Filled 4/11/05
OSI	7300	10626	45,472		
Tech Writer	9300	12757		$\boxed{59,468}$	Under recruitment
Arch Proj Mgr	15340	11906	106,795		
Traf Signal Electrician	15850	2687		$\boxed{68,841}$	Filled 10/24/04, but SHB S/N 3217 which
Crew Leader	19200	12311	70,541		has been vacant since 11/9/03
Painter II	19200	12290	68,841		
Skilled Trades Helper	19200	266		$\boxed{60,936}$	Filled 3/28/05
Custodial Super	19400	753	70,541		
Custodian II	19400	633	46,354		
Custodian II	19400	951	46,354		
			615,138		

(C)

City of Las Vegas

Budget Workshop
May 2, 2005

1

City of Las Vegas - FY2006
City Manager Overview

- Cost efficiencies
- Program Reviews
- Staffing Recommendations

2

Submitted at City Council

Date 5/2/2005 Item #1

City of Las Vegas - FY2006
Cost efficiencies

- Increased federal grants and appropriations by 52%
- Restructured OBD to minimize dependency on City
- Implemented electronic agenda backup
- Building & Safety EF initial review takes 4-5 days vs. 2-3 weeks for other local agencies
- D&E bed rental program generates $5.8M in annual revenue

City of Las Vegas - FY2006
Cost efficiencies, continued

- D&E inmate staffing:inmate ratio is 1:4.8 vs 1:2.8 for other local agencies
- New parking meter technology will lower cost/and increase customer convenience
- FOD achieved water savings of $225K, electricity savings of $100K, and $2,000/acre in labor savings on artificial turf
- FOD staffing:acreage ratio is 1:20 vs 1:14 nationally and 1:9 to 1:17 for other local agencies

City of Las Vegas - FY2006 Cost efficiencies, continued

- Oracle Financials has saved $150K annually in Finance staff while transactions counts have increased 5% - 8% annually
- License staff reorganization has saved $50K annually
- F&R has brought in $22.2M in federal grant money
- Changes in EMS billing administration will save $200K annually
- F&R has reduced lost workday injuries by 32% and lost workdays by 75%

City of Las Vegas - FY2006 Cost efficiencies, continued

- Technology leverages data into information:
  - $10K/acre for maintenance & utilities
  - Rapid Response response time is 72 hours
  - Safekey/Trackbreak operated $225K in the black
- IT tech staff:computer ratio is 1:220 vs 1:75 nationally
- IT has saved $235K in charges to GF users
- Muni Court has reduced staff 12% over past 9 years while caseload increased 9%, and increased revenue 84% over same period

City of Las Vegas - FY2006
Cost efficiencies, continued

- P&D staffing increased 5.9% past 4 years while customer volume increased 15.9%
- P&D staff:resident ratio is 1:17,200, lowest in the metro area
- Nonetheless, P&D reduced OT by 88% these past 4 years by creative scheduling of staff at evening meetings
- PW reduced energy cost by 25% at the WPCF
- In summary, we estimate $6M in annual savings

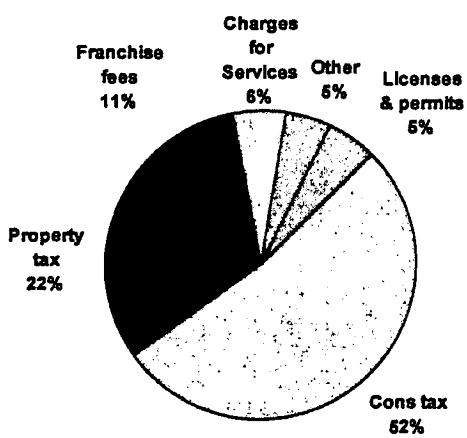
City of Las Vegas - FY2006
Program Reviews

- OAS
- Graphics
- Trans. Services
- ASED
- Sr. Law Project
- Culture/Comm
- Open Doors/Schools
- Accreditation Prog.
- Outreach Prog.
- Rapid Response
- Special Events
- Play field overseeding

City of Las Vegas - FY2006 Staffing Recommendations

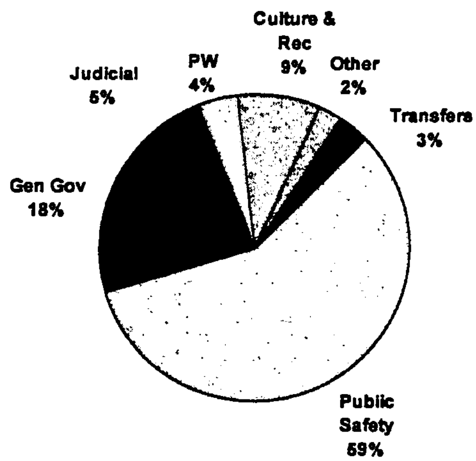
- Staffing grew at 12.6% past 5 years as compared to other agencies that grew 15.3% to 32%
- Public Safety focus (5-yr trend):
  - Non-PS staff: per capita decreased 9.0%
  - PS staff: per capita increased 5.5%
- This budget adds 58 new positions but eliminate 9 vacant positions (net gain of 49, including 10 in non-GF categories)

City of Las Vegas - FY2006 General Fund Revenues



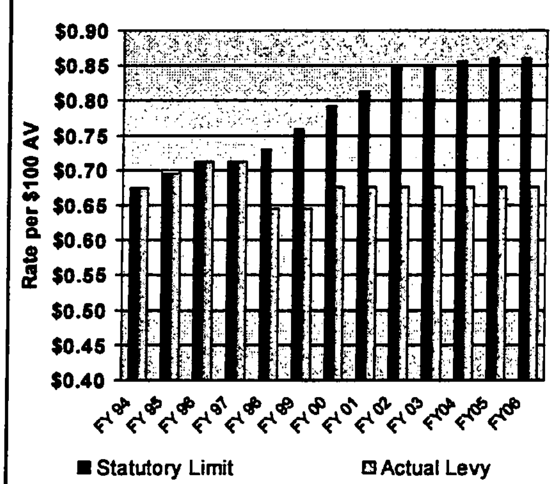
- FY06 est. revenues of $482.9M exceed FY05 budget by $52.9M
- $43.9M (83%) of that increase relates to C-Tax
- Just $9.1M (17%) relate to property tax
- Property tax only assumed to grow by 7.6% (historic . is 10.1%)

City of Las Vegas - FY2006 General Fund Expenditures



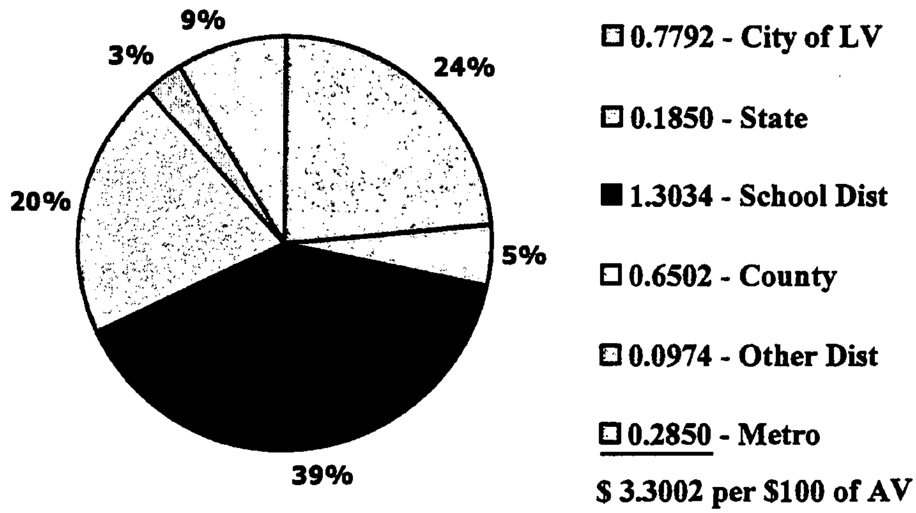
- FY06 expenses budgeted at $479.7M
- Adding 40 new positions costing $3.6M
- Transferring 8 Evolve positions costing $0.6M
- Eliminating 9 vacant positions saving $0.6M

City of Las Vegas - 2006 Property Tax Rate



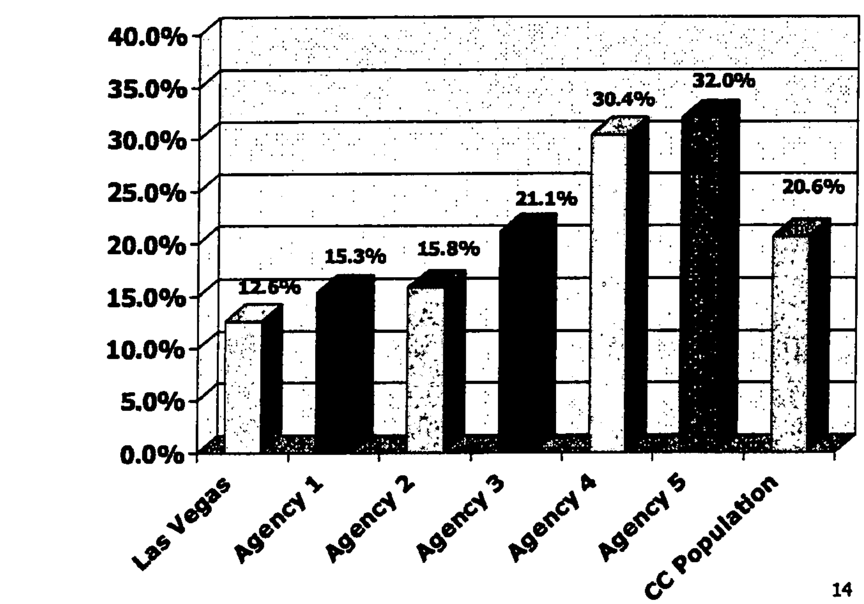
- Statutory operating rate limit is $0.8595 per $100 of AV
- Current operating levy is $0.6765 per $100 of AV
- Current Budget Policy: at least an $0.1120 cushion

City of Las Vegas - 2005 Overlapping Property Tax Rates

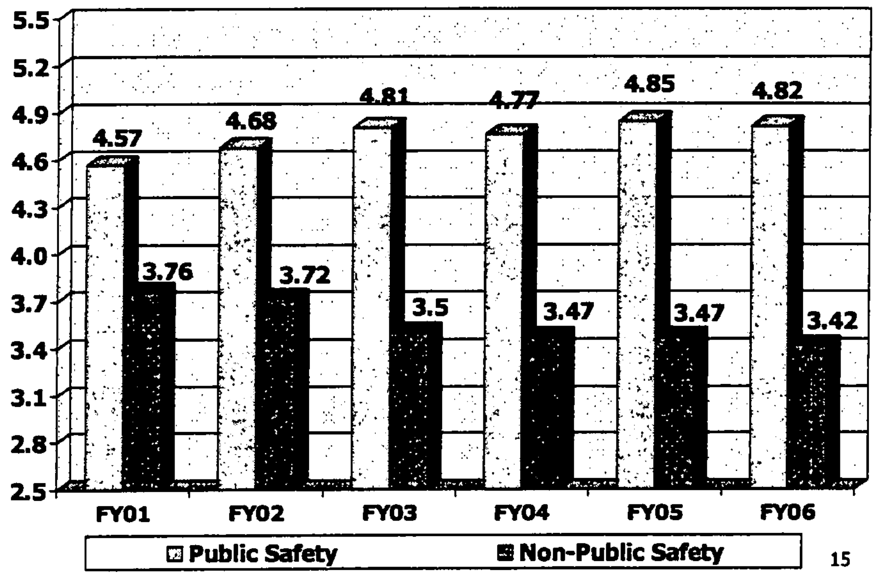


Staff Growth Comparisons

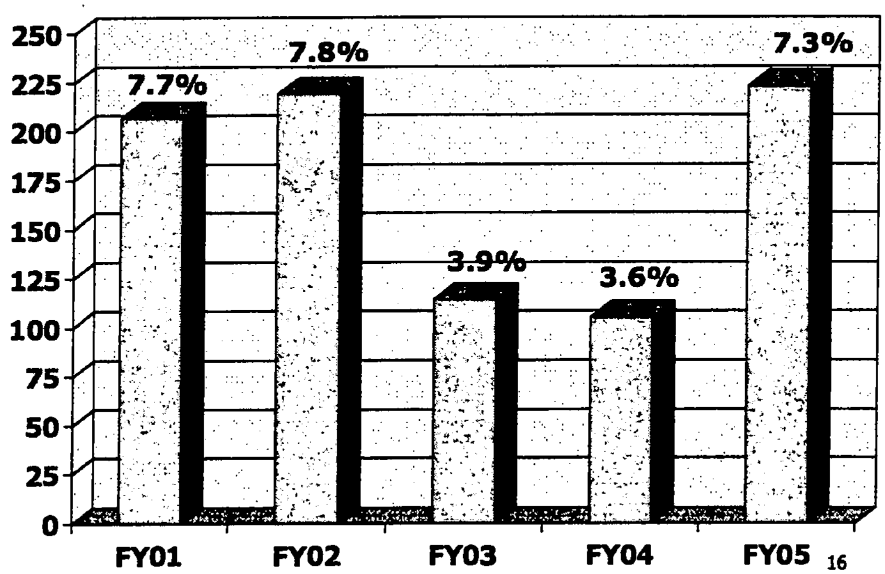
(FY01 through FY05)



Staff/1000: PS vs. Non-PS (incl. Metro)



Vacant Positions



City of Las Vegas

Review of
Capital Project Fund

City of Las Vegas - FY2006 Capital Project – New Revenues

	($000)
Proposed New Debt Issue	$ 39,000
FY05 Projected Augmentable Revenue	20,894
SNPLMA Reallocation	4,000
Restricted Funds (B&S and Ent. Dist.)	3,605
Fund Balance – Closed Projects	3,500
RCT – Ward 6	2,400
Sanitation EF Interest	1,000
Available Revenues	$ 74,399

City of Las Vegas

CIP Allocation Worksheet
(Interactive Spreadsheet)

SPECIAL CITY COUNCIL MEETING OF
MAY 2, 2005

VERBATIM TRANSCRIPT –Item 1

Item 1 – Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests.

Appearance List:
OSCAR GOODMAN, Mayor
DOUG SELBY, City Manager
LARRY BROWN, Councilman
STEVE WOLFSON, Councilman
MARK VINCENT, Director of Finance
RADFORD SNELDING, City Auditor
BRAD JERBIC, City Attorney
GARY REESE, Councilman
CANDACE FALDER, Budget and Finance Manager
UNIDENTIFIED SPEAKER
MICHAEL MACK, Councilman
LOIS TARKANIAN, Councilwoman
LAWRENCE WEEKLY, Councilman
UNIDENTIFIED SPEAKER
GREG GAMMON, Deputy Fire Chief
RONI RONEMUS, City Clerk
JERRY NEAL, Las Vegas resident
VERONICA DUNN JONES, Las Vegas resident
BEATRICE TURNER, Las Vegas resident
UNIDENTIFIED FEMALE SPEAKER
EDNA JAGER, Las Vegas resident
(10:07 – 12:13)
1-1
2 hours 6 minutes
Typed by: Ydoleena Yturralde
Proofed by: Lean Coleman

MAYOR GOODMAN

Two 2005 Special Meeting of the City Council is called to order. This meeting has been properly noticed and posted in compliance with the Open Meeting Law.

These proceedings are being presented live on KCLV, Cable Channel 2, and are closed-captioned for our hearing-impaired viewers. This Special Council Meeting, as well as all other KCLV programming, can be viewed on the Internet at www.kclv.tv. These proceedings will be rebroadcast on KCLV Channel 2 and the Web Tuesday at 8:00 p.m., Thursday at 6:00 a.m., and Friday at 7:00 p.m.

Before we proceed with the agenda, would everyone please stand for the pledge.

(Pledge)

Item number 1. Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests. Dr. Selby.

DOUG SELBY

Good morning Mayor and Council.

MAYOR GOODMAN

Good Morning.

DOUG SELBY

The purpose of today's workshop is to follow up on the workshop that we had on March 22nd, in which we presented the preliminary budget as we sought and received input from you. Since then we filed a tentative budget with the State, as required by the NRS, and we've worked to re – refine the budget based on what you told us and – other information as it became available. What I'd like to do this morning is to kinda go over some – topics with you. Efficiency initiatives that we've undertaken and what they've saved the City, program reviews that I'm recommending, and our staffing recommendations.

I'll start by telling you that the operating budget that we present today is balanced. It is balanced for General funds, Enterprise funds, and our Special Revenue funds. Efficiency to start, municipal operations are complex, they're diverse, and they're often very expensive and they are also the result of decades, literally, decades of City Council direction and staff refinement and input. We're challenged today with unprecedented population growth, with unfounded mandates, with increasingly strict regulatory environment and with citizen expectations for more and expanded services but to do that without any additional cost. And as new challenges are brought our way, the probably the easiest thing for us to do and that the easiest thing for – government to do is we'll add another law, we'll add another procedure, we'll add another policy, we'll add another facility, we'll add another program or we might just dig our heals in and defy what's happening and say well, we're not gonna change anything. Whatever we do in those arenas tends to cost more money or decline our efficiency. The more difficult thing to do is to actually step back and take a critical look and an assessment at what we're doing and look at opportunities to do things better, and that's what we try to do at the City of Las Vegas. We try to look at everything that we're doing to see if it's aligned with the Council's priorities, if it's aligned with our mission, and with our City charter. And second, we look to see are we doing those things as efficiently and as effectively as we can. The inertia against changing a larger organization is tremendous. It's – very hard to change the course of a City or – a large organization of any type, but I'm pretty proud of the fact that with the direction of the Council and your guidance and – our executive team, we've been able to continue to do things to make the City better, make us more responsive and make us more efficient. I think today, as a result of those directives and – our efforts, we're probably the most focused and frugal and responsive government in southern Nevada.

Over the past year, our departments have done a number of things, and I'd like to kind of go through those with you just to share with you what the accumulation of all of these efforts has been. For example, we've reviewed our approach and our expenditures for both federal and state lobbyists. We – think they're doing really good there. This year we're anticipating a total record number of federal appropriations and grants in the amount of 22 point 2 million dollars. We've, that's – a 52 percent increase. We've restructured our Office of Business Development under new leadership. We're looking at value of added expenditures for business development rather than just expenditures for the sake of, oh, I'm sorry, rather than just expenditures for the sake of spending money. We're looking at the Redevelopment Agency staffing and functions to make them more independent of City finances and independent of the General fund. We've created, with the Council's support, meaningful incentive programs to support the redevelopment and – advance the redevelopment of the urban core.

The City Clerk has worked with IT to take our electronic agenda to its most advanced level ever. The agenda and all of its back is now, backup is now instantaneously available around the clock and free of charge to residents over the Internet. The Building and Safety department, it's an enterprise fund. It operates without any impact to the general fund of the City; all of their costs are covered by the permit fees that they assess. They also maintain a strong customer service focus; they have the fastest initial review time of plans in the valley. It takes, typically, four to five days to get a plan in and reviewed and comments back from the City of Las Vegas. It takes two to three weeks in most other jurisdictions.

Detention and Enforcement. Even though the bed-rental program is declining because we're putting more of our own misdemeanance (sic) in those beds, we still anticipate a revenue of $5.8 million dollars this year from the bed-rental program. Now that will decline as we take up more of the City jail beds for City misdemeanance. In – D&E we also, I think, are operating a fairly lean operation. We, let's see, I lost my place. We operate with one employee for every four point eight inmates. Contrast that with Clark County, where they have one employee for every two point eight inmates.

We've added, in Animal Control, we've added an internet based service that provides for effective pet recovery and adoption. So you can go on the Internet now and look for your lost dog or cat. We created a single dispatch operation where instead of the City Marshals and the Court Marshals being dispatched independently, we do that through one operation saving money and increasing efficiency.

We're seeking Council approval this Wednesday for a new parking meter technology that will reduce our costs for parking meters but improve our service to residents by allowing for credit card payment of, on parking meters, as well as adding time simply by dialing a number in through your cell phone. So if you're in a, tied up in a meeting here at City Hall, takes longer than you anticipated, you can actually add money without leaving the meeting room.

In Field Operations, we maintain over 800 acres of parks, four hundred and twenty-four acres of roadway and median landscape, portions of 85 school sites, thirty-eight hundred lane miles of roadways, twelve hundred vehicles and two point five million feet of building space. So that's a, it's a fairly big operation that we have here for maintenance of what we build, what the Council's authorized construction of. Over the past year, we've achieved water savings of eleven percent, saving the City over two hundred and twenty-five thousand dollars. Electricity savings of over a hundred thousand dollars and with the artificial turf program that the Council supported, we actually save about $2,000 per acre per year in labor savings. We've done some things in Janitorial Services that save us about one and a half million dollars per year, and through an in-house construction program, we've been able to build a park and a plaza. We've saved over a million dollars using our own resources, and we've cut the time of construction by more than a year. Field Operations does this all with full-time equivalent staffing of about one person per twenty acres. The benchmark, nationally, is about one per – fourteen acres and locally we see anywhere from one person per nine acres to one person for, per seventeen acres for other local agencies. So, we're staffed at the lowest ratio per acre of any other local government.

In the area of Finance, we're doing more and more depending partly on technology but partly on just good operations by our Finance and Business Services Department. We – are now saving, is a result of literally millions of dollars of investment in technology. We're now saving a hundred and fifty thousand dollars annually in our finance cost but our transaction costs are, or accounts have actually increased five to eight percent annually. So we're – actually seeing the benefits of this technology. In licensing, Business Licensing is continued to grow, but through staff reorganizations, they've asked for very few staff increases but they've managed to use their staff more effectively. They're saving now $50,000 a year annually.

Fire and Rescue. It's one of our biggest budget items and one of our most important public safety items and one of our most visible activities in the City. They are facing, continuously, growing demands for service and a shift in the type of services, more emergency medical response, a greater challenge in terms of the type of construction where we're seeing high-rise construction and more density. Initiatives to save money in Fire and Rescue have focused on a change to our emergency medical transport billing system. We're expecting to see savings or – better cost recovery actually in the area of two hundred to four hundred thousand dollars per year. We're also seeing a savings of about $200,000 a year through a program that the Council supported, which changed the way we deal with false alarms. We used to respond to false alarms, it would take equipment away from valid request for service and was costing us time and money to the tune of about $200,000. And then a big emph, emphasis has been placed on employee safety and right now, we're seeing alert, lost workday injuries reduced by 32 percent and our lost workdays in – decreased by 75 percent. All of that equating to a more efficient operation, a better expenditure of tax dayer – tax payer dollars.

HR. They're maximizing the use of technology for recruitments and for data management of a workforce that is now 3,000 strong. They've created programs that deal with supervisory and executive training, and those programs are now paying benefits because of more effective supervisor, more effective department head or executive really uses staff more effectively, and we're seeing the benefit of that. Staff really our most expensive and our most critical resource in using them effectively requires that we supervise and manage effectively.

Technology in the IT department. That has really been a – benefit for that, us. It's kind of a core of a lot of what we're doing now; it's allowing us to look at our performance in a quantitative way. The investments in technology software and hardware pay greater dividends every year. We're able to monitor and manage more and more of our functions based on measured performance. I can tell you today that we – show here $10,000 an acre for maintenance and utilities. It's actually ten thousand six hundred and fifty dollars per each acre that we have in the – City's inventory that we spend every year. We respond to all complaints across the board in an average time of 72 hours, and I can tell you our safe key track break portion of the community's schools program actually garnered a savings or a, made a, $225,000 this year. So we're able to take actual data now, and we're able to compare that to the Council's priorities and to our mission and determine how well we're doing and to make adjustments accordingly.

In Municipal Courts, they've done an amazing job there. They've worked hard to increase their efficiency and they've done that by redu – well, as a result, it reduced staff by 12 percent over the past nine years. Their caseload has increased by nine percent, a clear sign of doing more with – less. They've also increased their revenues by 84 percent over the same time period. And, as I've mentioned before, their marshals are now dispatched through one dispatch center. The same one as the rest of the City marshals. So that's resulted in additional savings.

Leisure Services, not shown on the slides here, but they've actually done a lot in their area to improve their cost recovery from all of their programs. They dramatically improved their cash handling programs where we had some problems in the years past, and they've streamlined registration for classes by using the Internet. They've also been able to expand in to new facilities by asking for a minimal staffing increase using their existing staff in more effective ways. I need to go back and – mention too that Municipal Courts has added some specialty courts that deal specifically with chronic eniberates, (sic) DUIs and drugs. So they've customized the courts to provide better service to those constituencies that require a little different treatment.

In Planning and Development, this is the doorway to development for the City of Las Vegas and we've seen a 15.9 percent increase in customer volume. That department's done a lot more with less. They've only increase their staff by 5 point 9 percent over the same period of time. We have now the lowest staff to resident ratio as a bench mark of Planning Development staff to City residents. The county, for example, has a ratio of 1 to 10,000, ours is 1 to 17,000, almost twice. We've also reduced overtime in Planning and Development. And that's been done just through effective management of our resources using exempt employees where we can because we don't pay them overtime and scheduling staff where we do pay overtime more effectively. They have also implemented all of the recommendations from an earlier organizational assessment. And finally Public Works. They've implemented the Hanson software, which has been very effective in a number of our departments for managing a lot of our development activities in our – rapid response activities. But in addition to that, they've reduced energy costs, water pollution control facility by 25 percent. They completed a rigorous accreditation program that took several years through the American Public Works Association. They eliminated the need for a lot of the processing through Public Works of tenant improvement plans. It's just one of those things when you look at it, it didn't make sense that if you were doing a remodel and you weren't doing anything in terms of off-site, why should that plan set have to come through Public Works. It used to have to, now it doesn't. They've adjusted their fees to improve cost recovery. They've implemented a post-project review program so that when we wrap up a project we look back, did the consultants for us do a good job, did the contractor do a good job, did we as staff do a good job? They continue to do things to help neighborhood traffic flow issues, to improve pedestrian safety. And in one big initiative that the Council approved, the conversion of our signal lights from incandescent bulbs to light emitting diodes, we're now saving about $7,400 a year, citywide, about twenty four hundred dollars for every signalized intersection.

So those are just some of the things that our departments have done and will continue to do. In total, we're seeing about a $6 million dollar continuing savings now as a result of these kinds of initiatives. The next thing I'd like to do is to talk about program reviews.

MAYOR GOODMAN
That's pretty impressive.

DOUG SELBY
I mentioned before, we get more reinforcement as local government by expanding programs, by expanding facilities and expanding services.

MAYOR GOODMAN
Excuse me.

DOUG SELBY
So there's more –

MAYOR GOODMAN
Excuse me, Dr. Selby. Councilman Brown.

DOUG SELBY
Yes.

COUNCILMAN BROWN
Thank you Your Honor. Take a deep breath and just go back to the six million dollars.

DOUG SELBY
Yes.

COUNCILMAN BROWN
This is, I – think, if – we're guilty sometimes at the City, it's not tooting our own horn enough. And I would like, my first request of the day is between now and when we officially submit the final budget, if we could get a spreadsheet or maybe a one to two page fact sheet on these savings and the bench marks that you referred to, at least for my own edification. And able to give those quick facts out to the public, especially with labor and what we're doing from an efficiency standpoint. You went through a great presentation then shot right through $6 million

dollars annually we're saving. I think you should come to a crescendo –

DOUG SELBY
Okay.

COUNCILMAN BROWN
– and say six million dollars, it's important, to everybody out there should be congratulated and complimented. Let's not shoot through the good stuff too quickly and make sure that the impact of just your incentive programs and your efficiency programs get their proper due here at today's workshop.

DOUG SELBY
Okay.

COUNCILMAN BROWN
So what was the figure again?

DOUG SELBY
It was $6 million dollars!

MAYOR GOODMAN
There you go. Very good. Very good.

DOUG SELBY
The – backup for a lot of this came from the white papers from the various departments. So –

MAYOR GOODMAN
Good. Read it.

DOUG SELBY
We'll wrap that up and summarize it for the – Mayor and the Council. Program reviews. As I

mentioned –

MAYOR GOODMAN

Good.

DOUG SELBY

– it's easy to add programs, it's easy to add services and facilities, it's harder to get rid of them. And it's especially challenging when you're growing rapidly like the City of Las Vegas where they're continuing expanding demands for what we do and request for things that we don't do that people think we should. The Council's requested in the past that when we bring forward a new program and – that the new program and this budget year has evolved, but we would bring one of those forward then we also bring forward some recommendations about what we could eliminate in order to have a – kinda control the growth of government, control the growth of expenditures. It's particularly challenging though to just, you know, carte blanche, start eliminating programs. The consequences of doing that might be kind of unforeseen. We might actually decrease service, or eliminate service, to keep constituency groove. We could see that we're not saving the money that we think we're going to save because stopping a program might stop generating certain amount of revenue that is coming in. We could also see negative collateral impacts to programs that we need and want to maintain. So I think the – point of reviewing programs is to be cautious in doing so, to be deliberative and to be wise as we look at these different programs. Some of what the City does are mandatory functions. They're driven by the City charter, they're driven by regulatory requirements by federal law, state law. Some of the services we provide, you could categorize as discretionary. They're the things that we do that no – law is telling us we have to do. But these are things that also can often contribute to clean safe communities, they can satisfy public demands and public expectations, and they often enhance the quality of life. So again, we need to be careful about how we approach these. But to meet the Council's request, I'm proposing that between now and the next budget year, they undertake the review of 12 programs and they're listed here on the overhead.
The – review would first ask, are these programs aligned with the Council's priorities? Are – they essential programs to meet the Council's priorities, and if they are, are we doing them as efficiently as we can? Are we giving adequate resources to them? Are we over resourcing

them? Look at them critically, and let me kind of run through'em.

OS is the Office of Architectural Services. Graphics, which is an in-house function that provides a lot of our, almost all of our graphical support. Transportation Services. We operate some buses and in your budget request actually is, are two positions for bus drivers for this coming year. ASED. It's the Alternative Sentencing Program out of Municipal Courts. Senior law projects handled through leisure services. A lot of aspects of our Cultural and Community Affairs, what we're doing there. Open doors, open schools, I mentioned that we actually make money and part of that we lose money in – another part. Accreditation programs. I'm a big advocate for accreditation of our departments to bench mark them against the best national standards, but we need to ask ourselves are we, is the money we spend for accreditation actually yielding long-term value and benefit.

We do a lot of Outreach Programs. I – know the Council believes in them, I believe in them. We – do them. We support outreach through parades, we do community blood drives, we do special events, we do a lot of things that I suggest we take a look at. Rapid Response. Are we deploying our rapid response people as effectively as possible? Is 72 hours that I reported a number that the Council is comfortable with or should we add more resources to that? I mentioned Special Events. Playing field, overseeding. We try to keep the grass green all year round. It costs $350,000 a year to do that. So, what I'd like to do is look at all of these, come back to the Council between now and the next budget workshop and discuss what we found, what we recommend doing with each of these programs.

And the last thing. Staffing. We are asking for additional staff. We have one of the lowest per capita staffing ratios of any local government, but we've placed a priority on our public safety staff. Every year we come to the Council, we've – asked for those correction officers, those marshals, those fire fighters and certain people in public works that we deem to be public safety oriented. And although we continued making – each employee more productive through training and technology, we've really reached the point in a lot of our areas where training and technology isn't just, isn't gonna do it anymore. We need a body, we need somebody with the hands and eyes that can go out and operate equipment and keep up with the kind of growth that we're seeing in the City. So, this year we're asking that the Council consider approving 58 new positions, 48 of those are general fund positions, seven of them through enterprise funds, which don't impact the general fund, two are through a special revenue fund and one is through a internal service fund. Even with these requested positions, our non-public safety per capita staffing will continue to decline as it has for the last eight years. A survey at other local governments shows staffing increases over the past five years ranging from 15 percent to 32 percent compared to our 12 point 6 percent increase over the same time period.

As part of the – personnel recommendations, staffing increase, we're also recommending the elimination of nine positions that have been vacant for more than nine months that have not been recruited for that are not in the public safety venue. So this will result in that request of 49 new positions, and, if approved, these positions would increase our staffing by only one point six percent above our – current base. So that's kind of a roll up of what we've been doing, what we plan to do and what we're asking for in terms of staffing resources to help us achieve the priorities in the mission of the Council.

As I mentioned before the – operational budget is balanced at this point, but before I turn it over to Mark Vincent to add a little more background on our revenue picture and discuss our capital program, are there any questions?

MAYOR GOODMAN

Yes, Dr. Selby. I think I'll – echo Councilman Brown's request for a crescendo because it was a remarkable report that we were listening to as to really without patting you on the back, it is rather extraordinary with the growth that we've had in the City to be able to say that we've saved money and that we've been acting frugally and responsibly. So that's great, and you should be commended for it and the staff should be commended for it because you are doing a, an extraordinary job on behalf of our constituents. A couple of questions. When you do your review, would you be kind enough to analyze whether or not we could have more enterprised funds as far as departments are concerned? I think that it's very effective with Mr. Wilkins and the building department. All I hear, and I share this with him on a continual basis, are words of praise as to how effective they are, how responsive they are, and how quickly they're providing their services, and maybe that is because it's more of a – spirit of capitalism and pri – privatization even those it's runned by government employees. But it's done with a different kind of philosophy than perhaps the other departments. I'm not sure whether the other departments could fit into that kind of situation or whether it's just unique to building but maybe Planning could have some enterprise aspect to it and perhaps Leisure Services, but I – would like to see that analyzed.

DOUG SELBY
Okay. We'll do that.

MAYOR GOODMAN
In addition I – think that there's a resource and I, I'm not sure how we can utilize it with our university and community college students. I think that we – should really explore whether or not we can utilize them as interns where they would be able to get credit, where they can perhaps work on a part time basis for the City. One example that came to mind is Councilman Weekly and myself were over at the Catholic Charities this past week, and they had a feeding program where they serve food to homeless folks twice a day and over a thousand homeless people came in there. And, I felt that, if in fact, we could get our Neighborhood Services office to work with university students who are perhaps taking social worker courses and utilize them to go into the – charitable building they might be able to really make an impact with those folks rather than try to help them on the street because basically what we have here, people associated with faith-based groups are try to do the right thing and they feel good about it but they feed the home less on the streets and that enables them really to continue their homeless lifestyle, whereas when they come into a facility we have an opportunity to identify them. to lend a helping hand to them, we don't have the City staff to do that. I understand that, but I think that university students, I know when I was in college I would have loved to have had the opportunity to participate in some kind of a program where we could assist people in the community that way and get credit for it. So, I'd like that to be –

DOUG SELBY
Okay.

MAYOR GOODMAN
– explored as well.

COUNCILMAN WOLFSON
Mayor Goodman, briefly.

MAYOR GOODMAN
Yes.

COUNCILMAN WOLFSON
If I may, I just wanted to echo something you just said about using interns. As many of you know, this year I chose not to hire a second liaison person for my office, and I'm working with two rather than three, but we did have, and we do have, an intern that comes in and works part time. And Gloria is a real nice lady who simply sometimes just folds envelopes or puts things in the mail, and she's a great help to my staff, so I'd ask us to explore perhaps using the same kind of philosophy interns or students, whatever, even on the 10th floor to perhaps fill in some – gaps where we could use some help.

MAYOR GOODMAN
Anybody else at this time.

COUNCILMAN BROWN
Your Honor.

MAYOR GOODMAN
Councilman Brown.

COUNCILMAN BROWN
Thank you. Mr. Selby, the one point six percent increase.

DOUG SELBY
Yes.

COUNCILMAN BROWN
Did that, is that reflective of the 58 new positions?

DOUG SELBY
Uh.

COUNCILMAN BROWN
I'm sorry. The 49 net gain.

DOUG SELBY
I think it's the 49. Yes.

COUNCILMAN BROWN
And then 10 of those 49 are enterprise or non-general fund categories.

DOUG SELBY
Correct.

COUNCILMAN BROWN
So that one point six is probably even lower.

DOUG SELBY
For General fund impact, yeah.

COUNCILMAN BROWN
All right. Good.

DOUG SELBY
Yeah.

COUNCILMAN BROWN
Again, that's –

MAYOR GOODMAN
That's crescendo like.

DOUG SELBY
Cresend – only one point six percent.

COUNCILMAN BROWN
But labor and positions and government growth seems to be the buzz over last, certainly five to ten years and yet here we are in the fastest growing metro area in the country, and you've indicated the savings, the bench marks, and now an increase of one point four, one point five, to our General fund. You have to be congratulated and complimented, publicly, on that. Not sure if we'll read about it in the paper, but at least out there your department head should know that they are doing a fantastic job.

DOUG SELBY
I agree .

MAYOR GOODMAN
Very good. Any other comments or questions? All right. I guess we're ready to hear from Mr. Vincent. Thank you.

MARK VINCENT
Thank you, Your Honor. Mark Vincent, Finance and Business Services, and I appreciate Doug's help with the presentation this morning. What I'd like to do now is pretty quickly go through some informational slides, a little update of where we were from the workshop before and the work shop today. We will conclude today by going through the plan for capital, or capital plan or plan to balance that budget. Before I do that, I do want to bring Rad Snelding up before I get into the capital. So let me run through these slides pretty quickly, but if you have any questions,

feel free to stop me and ask me at any time. We're looking at a revenue of about four hundred and eighty-three million dollars per fiscal year '06. Now that we have had the AB49 pretty much decided, although there is a trailer bill that will be coming through here shortly to kind of provide a little more frame work to it, we're comfortable with our estimates in property tax revenue. And so this slide's merely indicating that a – vast majority or our growth and revenue is coming out of the consolidated tax area and it's also being shorted by the property tax growth. We're not seeing a whole lot of growth, net growth, in altogether areas combined. Consolidated tax now is 52 percent of our – operating revenues in the general fund, whereas a couple years ago it was 49 percent so it's becoming more and more significant.

When we talk about expenditures, we're looking at about four hundred and eighty million dollars of expenditures. The – differential between the revenue and expenditures represents what we'll need to have in revenue to fund the debt service for the – capital program.

There's an error in this slide. The second bullet says that we're adding 40 new positions, it's actually 39 new positions, net new positions. It does include transferring Evolve. If you, in your – handout I think you have an attachment C, which identifies the nine positions that are vacant that we're proposing to eliminate, they total about six hundred and fifteen thousand dollars. That savings and those positions will pay for the eight evolve positions that we're planning on transferring from the Special Revenue fund into the General fund. So that's – a net neutral change. You've all seen the slide many times. Just a reminder that we are not increasing our tax levy, we don't have to increase it, there's no reason to increase it. In fact, this slide just demonstrates that since 1998, our tax levy has been significantly below what our statutory limit is on – taxes, so –

COUNCILMAN BROWN
Your Honor.

MAYOR GOODMAN
Yes. Councilman.

COUNCILMAN BROWN
Then take it back to 1994 mark, if – that chart, not exactly, but what we anticipate '06 Fiscal

Year to be is actually less than its Fiscal Year '94.

MARK VINCENT
It is slightly less. You're absolutely right.

COUNCILMAN BROWN
So we're – going on a dozen years now.

MARK VINCENT
That's correct. A dozen years and counting.

COUNCILMAN BROWN
Stop understating that. Again, I wish we could communicate this. This is what, at least my constituencies during Town Hall. They always seem to focus on this – slide. And we use this, publicly as often as we can. Now certainly when we get that little tax bill and all the different agencies that are on it, it's great to be able to pull ours out and indicate what we can control, this is the result. And again, to Doug and you and everyone else, it's – a very, very powerful statement if communicated properly to the constituency, and this is one that seems to get lost in the bureaucracy. So again, just take a moment and appreciate, at least, we're doing or at least we're on the right track.

MARK VINCENT
I think we are. Again you mentioned the other taxing entities.. This slot is just a graphic representation at least for 2005. As you can see in the slide, the City of Las Vegas really only represents about a quarter. And that includes our debt rate and our fire safety initiative rate. So when you – got your tax bill for 2005 and it said you were had, you had to pay $3.30 per $100 of assessed evaluation, you recognize that only about $.78 cents of that is the City of Las Vegas. The rest of it is, are other entities that are – levying taxes as well. And as Councilman Brown mentioned, oftentimes those rights have gone up and our constituents ask us why did you raise tax rates, and our answer is we didn't raise tax rates, it was another entity that raised those tax rates. So that's what this, purpose for this slide. This is a new slide that – I added. In order to

protect the guilty, I didn't actually use the agency names. I just called them by number. But this is a graphic representation of what Dr. Selby mentioned. The – first bar, the yellow bar, is the City of Las Vegas. This represents staff growth since, from 2000 to 2005. So it's the growth in '01, '02, '03, '04, and '05. The City of Las Vegas experienced twelve point six percent growth. I can tell you that the agencies one and two are county wide agencies, as is agency five. Agencies three and four are other cities. So with this graph is showing is compared to the other local agencies, the City of Las Vegas, in terms of staffing, has really towed the line. We have really combination of – the position justification process that we put into place back in 2000, it was actually two thousand and one, coupled with the Council's diligent review every year in our budget workshop, we have really towed the line.

I did show the – purple bar to the far right is the Clark County – wide population growth during that same period of time as twenty point six. I think if you look, and I apologize, I didn't put a Las Vegas population bar but it would probably be between 18 and 20 percent, somewhere in that neighborhood. It'd be less than the county-wide. So that's graphically representing what Dr. Selby was talking about. We showed this slide at the last workshop. I think Dr. Selby mentioned this. The green bar represents our public safety staff per thousand residents and it does include our share of metro. And the red bar indicates the non-public safety staff per thousand and what this graph represents fairly well is that our staff per capita on the public safe, on the non-public safety side has been declining and is in fact considerably lower than it was back in 2001.

On the other hand on the fire, on the, excuse me, on the public safety side because of staff that we've added to Detention and Enforcement for corrections officers and some marshals as well as our fire safety initiative, we've been able to climb up a little bit, and I would expect that green bar will grow even more with the approval of the quarter cent tax per metro. So this emphasizes that with our staffing dollars, we have placed more emphasis on public safety than we have on non-public safety. This chant, this chart just represents, as you know we – do not budget for vacancies. We budget for funded positions and to the extent and that's a conservative budget approach. It actually is one of our budget policies. And to that extent, whenever we have vacancies that generates savings, if you will, we had some significant savings in '01 and '02. In '01 was when we first implemented the position justification review process. We did that before 9-11. Thank goodness we did that. I don't know if it was intelligence on our part or just luck but as – it happens, we have kept that program in place. In '03 and '04, the economy set a rebounding and we didn't have quite as many as vacant, vacancies as we did in '01 and '02. In '05, we're back up to seven point three percent, and that's – really being generated from the voluntary separation program that we instituted last year. So we're still seeing some considerable number of vacancies that are still out there.

MAYOR GOODMAN
Would it – be a fair inference to say because of the voluntary separation program on the FYO5 that – would represent more dollars because of – the nature of the people who are accepting that program.

MARK VINCENT
Yes, I think it would. And that was the purpose of it. I mean, when we instituted the program if an employee was allowed to voluntarily separate, we kept those positions vacant for a minimum of nine months so that that vacancy would pay for the benefit that they got when they left but it would also give us this opportunity to re-examine as Dr. Selby talks a program review, if you will, re-examine how are we going to organize ourselves, and do we need to fill those positions at the same level or do we – need to do something different. So I – think not only this – vacancy factor pay for that, it also gives us an opportunity to rethink how we do business in the City.

MAYOR GOODMAN
Thank you.

MARK VINCENT
And changes have been made as a result of that in certain – departments.

MAYOR GOODMAN
Good.

MARK VINCENT
Before I get into the capital project review, I know that Mr. Snelding has a presentation he'd like

to make to Council so – if it pleases you, I'd like to invite Rad up at this time.

MAYOR GOODMAN
Very good. Mr. Snelding.

MARK VINCENT
I think Rad will need the overhead.

MAYOR GOODMAN
All right.

RAD SNELDING
Good morning.

MAYOR GOODMAN
Morning.

RAD SNELDING
Mr. Mayor, members of the Council. Last audit committee meeting, I was asked to make a presentation and talk about specifically about the utilization of resourses, our work load and the budget. And in doing that, why then after they, after the committee reviewed that, they asked me if I would come and – address the Council directly at this budget worksop, shop. One of the things that's happened over the last five years since I've been here is that the, we, the City Auditor's office has had an increase work load and also some redirection in efforts. The first thing that's happened is that we increased the number of auditable entities. We've gone from around 70 or 80 to almost 200, and we'll probably add some more this year. What that would, what that actually does is it shortens the, or shortens the scope of the work of what we're doing. In other words, we can do, an audit report quicker and we can have a quicker turn around from the inception, from the inception of the work to the completion of the audit report. Additionally, we've audited on a cyclical basis. In that, we've taken each one of those auditable entities and

put them on a schedule. The customary schedule for that is about a five-year cycle where high-impact, or high-risk entities are audited multiple times, usually three times in that five years, the medium risk twice and the low risk usually once. What our cycle actually works out to is a 15-year cycle, which is much, much longer.

One of the things that I did commit to was to become very responsive to Council requests and as you can see, we've done a number of Council projects. We started off with the one on Sportspark. We also did another one on the rental agreement with the Mexican Patriotic Committee. We also worked on the Animal Foundation investigation, which included, which we worked in conjunction with Detention and Enforcement. We performed an investigation on Neighborhood Services and just last year where they worked on the trans – particular transaction, looking for money laundering type transactions with Treasures. One additional piece of work that we did was the YMCA comparison between the YMCA and Durang, Durango Hills and Veteran's Memorial.

One of the other issues that's come up is that with the implementation of the fraud policy and the fraud procedure, why then the City Auditor's office has become very involved investigations within the City. Second issue is follow-up. Once again, we continue to have an annual follow-up where we will follow-up on all open recommendations and make a status report on that and give, and provide that status report to the Council.

MAYOR GOODMAN

Mr. Snelding, when in fact you find that there has been some fraud or defalcation what is your policy? Do you take it to the City Attorney's office for not only criminal prosecution but also to see whether or not the City could recover the monies that have been taken which are not rightfully those of the – taker?

RAD SNELDING

According to the fraud policy and the procedure, the point of contact is Detention and Enforcement, the investigating unit there. So any time we uncover something in the course of an audit, why then we'll coordinate with them. We also supply financial expertise when reviewing that. And – all of those issues that you talked about are issues that are addressed by the Fraud Committee and also by our office. We'll see if we can determine exactly how much has – been taken as much as possible and make sure that we make a recovery on that.

MAYOR GOODMAN
Okay. How do we go through the recovery process?

RAD SNELDING
Hum.

MAYOR GOODMAN
That's different than the criminal process, which Detention and Enforcement is involved in. What are we doing in order to assure that we're trying to get ourselves recompense for the – loss?

RAD SNELDING
We're working closely with Insurance Services and when we try to put a dollar amount on that, and Insurance Services also moves forward with our – insurance companies and makes a recovery through that. So we – have interaction with them.

MAYOR GOODMAN
All right. How about from the person who took the money unlawfully. Do we go after that person as we did when we got our money back from the folks with the Sky Vue? That was a substantial recovery for the City and days past that would not have taken place. They would have said Sky Vue is closed down, and the City spent a lot of money closing it down, and that's the end of it. We got the money back. Are – we doing that as far as, for instance, Durango Hills where we understand we're, monies that should have been coming to the City that didn't come here? Are we trying to get that back through a legal process?

RAD SNELDING
Yes, Mr. Mayor we are. We are in the process of coordinating that with the City Manager's office. They're working on getting that recovery. On the particular individual thefts, usually it's part of the legal proceedings why then, there's an attempt to make a restitution and so we are, all

those issues are coming up and we are tracking those things through.

MAYOR GOODMAN
Okay. Mr. Jerbic, did you want to add to that?

BRAD JERBIC
I do not, Your Honor.

MAYOR GOODMAN
Okay. Thanks. Thank you.

RAD SNELDING
Thank you. One other issue that we want to talk about that, or one other issue that I committed to work with and work on is informa, Information Technology issues. Virtually on every audit we do, we have a component that deals with IT. Also we produced a report relating to the security of Information Technologies. One other thing that we continue to work on are questionable activities and transactions. We continue to try to ferret those out using various techniques and also dealing with cash-handling practices.

In order to meet those increased demands, why then I've done a number of things in five areas. One, I moved our management analyst. Gave up that position and changed that to an internal auditor. The second issue that we do is we – try to leverage technology as much as possible to make sure that we have the most current things to make us work, much smarter. One of things that we use is ACL list, called Audit Command Language. It's a software that, it's an analytical software that you can analyze audit data with, which is very helpful. We additionally use Microsoft Access and do some things with it. Just recently, we purchased Team Mate, which is an audit management software, which will help us with our work papers and the, add some speed to – our work in that area. One thing we do is we con, we contract with experts to come in areas and performance audits that they may have some particular expertise in. And very topical you're talking about student interns. We actually have – a student intern now and this has been very helpful for us. We additionally have made arrangements to – get temporary staffing to help out with the basic staff-type work through a couple of temp agencies.

One particular – question that came up in the committee related to, related specifically to how much effort we're putting into the investigations. Back in 2002 and 2003, we expended only approximately 230 hours on it, whereas in 2003 and 4 and then through for the first nine months of four, '04, '05, you can see that jumped up to fifteen hundred and seventy-four, and if you take the twelve hundred and forty-eight for this year and annualize it, it's about 1,600 audits, or 1,600 hours, or over 1,600 hours. What this in essence has done is that we have one entire staff member and part of another dedicated just to handling the fraud issues and this does have an effect on the performance side. Because someone who's expending energy in the investigation side cannot dedicate it to the – performance side.

In order to approach this or correct this, well then I will change, would change the approach that we do to – the audit plan. We'd go to hot button issues instead of a cyclical approach. The cyclical approach is probably the, is much better and much, and, but we just don't have the man power to do that. So in other words, we would hit the high-risk areas and as we cleared those, well then, we'd move on to the lower- risk items. Continue to leverage technology. We'd look, we'll look for every opportunity we can to make us, to help us work more efficiently. Continue to use the student intern, also continue to use experts whereever possible. And continue to use the temp, the temps on contracts as possible as with every opportunity that we have. That gets us, that keeps us at status quo. If we wanted, if we want to improve, then we will have to hire one to two internal performance auditors and increase the contractor budget. Now we had, we've had one vacancy since I was here. Charles Dixon moved to another – job in another City and we did recruit one. Out of 60 applications that we received, only five to eight of them really qualified as performance auditors. So performance auditors are pretty hard to find. We live in a – valley that is full of auditors but there are not that many strictly performance auditors. So it's difficult to find them to start off with.

Also, increasing, currently our the contractor budget is at 19,000. On student interns for, it would be two student interns at two different times through the year is gonna cost about – $15,000. Temporary employees to help out in – certain parts of it would be about 30,000 and then a $15,000 contingency for contract experts, which would move that $19,000 budget to $60,000. Just to give you a little bit of a comparison within the valley, you can see that, at, you can see the City of Las Vegas stands with six auditors, and all six of those are performance auditors with the exception of one, of course, being dedicated to fraud issues. Clark County has

15 with 8, Clark County School District has nine with two performance auditors, North Las Vegas, which is currently vacant at this time, has one and Henderson has one. The two in North Las Vegas and Henderson essentially work for the City Manager over there and spend a lot of time on special projects.

Just as a – further comparison, I took similar size cities within the – United States and you, as can see, the City of Las Vegas is quite a bit behind as far as number of auditors compared to population and also put a line out there to indicate the number of performance auditors. One thing I will say that, the budget that I submitted in the, which is in – the system at this time was a stand still budget, so these, this one or two position is – not included in anything that I've proposed and neither is the $41, 000 increase in the contracting budget. And this concludes the presentation that I have.

MAYOR GOODMAN

All right. Are there any questions of Mr. Snelding at this time, or any comments? Councilman Brown.

COUNCILMAN BROWN

Thank you, Your Honor. And Councilman Weekly and I serve on the Audit Committee with three members of the private sector, and the Audit Committee asked Mr. Snelding to make this presentation the Council. And, without getting into a lengthy discussion on the merits of the request, I would speak on behalf of the committee saying that they did, in fact, recommend and approve to the Council the hiring of one additional performance auditor position and also supporting the request for Mr. Snelding for additional contractor.

MAYOR GOODMAN

Thank you. Any other comments or questions? I'm concerned about one thing that you brought to our attention, under the recommendations that you change your approach to concentrate on hot button issues. I think one of the things that makes us very, very special as a City is the way you have taken over the auditing functions going through project by project, department by department and bringing things to our attention that can remediate situations along the way. When you just go to hot button issues, we're gonna lose that very special analysis that your office is doing. How – can you balance those two?

RAD SNELDING
Mr. Mayor the, part of the process we go to, we do a risk assessment of all the auditable entities in the City. We give them either high, medium or low risk and with the cyclical basis well then you spend a certain amount of time on, at each level. What we would do is we'd still go through the process of evaluating the risk, analyzing the risk, and then we would rank'em. And then based on that, instead of trying to pick up a few of the medium and a few of the low risk entities, we would just, in essence, we would concentrate on 10 to 15 or however many we could possibly get to of the high risk areas. So we do give up a little bit because we don't have quite as, there – are some issues that are on a low risk that – it would take us a long time to get to.

MAYOR GOODMAN
All right, well one of the things, I think, that makes you very special is the fact that you do revisit these audits and make sure that in fact your suggestions are being complied with and then report back to us as far as the progress is concerned. Will that continue?

RAD SNELDING
Yes, definitely. That – is definitely a commitment I would have. In fact, we're in the process now, we have virtually a continuous follow-up going, and we also work closely with the City Manager's office who helps us follow-up on these issues with the individual department. So, no this is – to me this is a measure of how effective we are and we continue to have fairly high compliance. I mean as high or higher than any place I've seen.

MAYOR GOODMAN
All right. Thank you.

RAD SNELDING
Yes. Thank you.

MAYOR GOODMAN
Thank you very much. All right. Mr. Vincent.

MARK VINCENT
Thank you, Your Honor. Mark Vincent again. Before we go on to capital I think I need a little bit of closure on – what your recommendation is with respect to Brad's request. And I maybe have a potential solution I'd like to offer. But just to give you a little – background. In the budget process, we had a 124 general fund positions were asked for. We have in the tentative budget funded 48 of those but then we also eliminated 9 so that's a net increase of 39 positions. So we gave, with respect to the City's request, we – are only able to fund less than a third of those requests. Right now, the budget is balanced. An additional auditor, plus the increase in the non-labor cost, that would probably be about a $160,000 with benefits and computers and so on and so forth. At this point, my budget's balanced. So if we were to add these into this budget, then we'd have to go back to the other 48 positions and decide which one there are we going to eliminate. Another opp – opportunity, I should throw this out as a possible compromise, is that as you know we – budget very conservatively. We tend to under – budget our revenues and over budget – our expenditures on purpose. That is part of our budget policy. Every finance director in the valley does it that way, it's just conservatism.
I would throw out that perhaps what we could do is we could – add the – additional auditor midyear based upon a revenue performance at midyear. We'd come back, say in six months and if the revenue's there, we – could add that position as a compromise. But, I'm willing to –

COUNCILMAN REESE
Before I make – a motion, do you have –

MAYOR GOODMAN
Yes. Councilman Brown.

COUNCILMAN BROWN
Thank you, Your Honor. I – I'd certainly support that and just looking at the last five years, six years of position history, with the exception of Leisure Services, which has actually gone down

since Fiscal Year'01 from 355 to 350, the audit function has been the only other area that has remained at six positions. And that's despite, as Mr. Snelding put out, the added emphasis this Council has put on the audit function at City hall. So I would just, I – I'd put that down and certainly support Mr. Vincent 's recommendation.

COUNCILMAN REESE
That – would be my motion then, Your Honor –

MAYOR GOODMAN
All right.

COUNCILMAN REESE
To follow Mark's recommendation.

MAYOR GOODMAN
All right. Thank you very much. Let's vote on that, please. Post. Motion carries. **(Motion carried unanimously)** Thank you.

MARK VINCENT
Thank you. If I could have the power point back, please. The power point not the worksheet.

COUNCILMAN REESE
And, Your Honor, just for clarification of that motion. That also incorporates the contract experts.

MARK VINCENT
Yes.
COUNCILMAN REESE
The contract for budget.

MAYOR GOODMAN

All right. Thank you.

MARK VINCENT

That's the way I understood it. While we're waiting for that to come up, Your Honor, I just wanted to touch on a couple of things before we get into the – actually I suppose you could just leave this worksheet up but we'll get to this real quick. At the March 22nd budget workshop, we had approximately $70 million in revenue that was available. There was a slide that I was gonna put up which is not necessary at this time that showed that we were able to add an additional four million in revenue to that list, and the – reason we did, or how we did that was we got some correspondence from BLM that – enabled us to fund portions of our Centennial Hills Recreation Center with SNPLMA, Southern Nevada Public Lands Management Act monies that allows the free up 4 million of general fund money that was appropriated to that project into this pool. So with that we have 74 – point four million dollars available. In your hand – in the handouts we gave you this morning, the supplement, there's a couple of attachments and they have circles with alpha numeric numbers on the bottom of them. And I'd like you to refer to A first. At the top of it, it says City of Las Vegas in process. This is the work sheet that we present to you each and every time.

MAYOR GOODMAN

Where would we – find this?

MARK VINCENT

It was a hand, it should be in your books.

CANDACE FALDER

It's behind the tab marked 5205 meeting and it's the last three pages of that section.

MARK VINCENT

There you go.

MAYOR GOODMAN
Okay. Starting with A?

MARK VINCENT
Starting with A.

MAYOR GOODMAN
Very good. Thank you.

MARK VINCENT
The one that's labeled A is at the March 22nd workshop. We had a request that, you know, where do we stand with the pro – parks in progress list? This worksheet, and I don't have it up on the screen, 'cause it's – I apologize, it's a rather small font. So I can see we're gonna have to get our glasses on, but I apologize for that. It reconciles where we were from the budget filing a year ago which we would have filed in – June 1st of two thousand and four. It identifies Council actions that we've taken since then where we have either made change to scopes of work and funding. And in the third column, it says March 22nd, that's the column where the workshop we had about a month ago or less than a – about a couple of weeks ago, it was a month, more than a month and a half ago I guess, where we added some changes to that. That gets us to the total column. So this is sort of a reconciliation of where we were last budget, the changes that we've made through augmentation or other changes we've made, the changes that we introduced at the budget workshop and that gets us to where we are today.
Attachment B, the next page is what you see on the screen right now. And that's where we need to – talk a little bit about the changes that we've made. Is, does everybody have that attachment B?

MAYOR GOODMAN
Yes. That was given to us prior to today.

MARK VINCENT
Okay. Yes. We briefed on this

MAYOR GOODMAN
Yup.

MARK VINCENT
And in this sheet, what this does if you go down the third column that says FYO6 proposed budget and you scan down to where it talks about the 3/22/05 funding, you'll see that $74,399,000, that's the funding that we have available for these requests. The sales or little fields that are highlighted in yellow, those are the proposed changes that we're recommending to balance the capital budget. And by – the way before I – get too far into that, there is a couple of other things I wanted to share with you. Dr. Selby talked about the number of acres. I think the figure was something like 800 acres in parks that we currently have. When you look at our current work in process, which includes these items that we're proposing and this sheet that's in front of you today to fund, this would bring on an additional 391 acres, which is increase. Eventually when we get these projects completed and recognize these don't happen over night, it takes anywhere from 12 to 18 months to get these projects online, longer if we haven't even begun design yet . So, but as we sit here today, this work in process would – almost increase our current inventory of acreage of parks by 50 percent, and that's what we're currently working on.

MAYOR GOODMAN
Okay. Let me ask this. On behalf of Mayor Pro Tem because I know he's thinking it even though he's not saying it. With – this kind increase will there be a commensurate increase as far as marshal services to – police and monitor what's taking place in the parks?

MARK VINCENT
You read my mind.

MAYOR GOODMAN
That was your question, wasn't it?

COUNCILMAN REESE
Yes.

MARK VINCENT
You read my mind. When we look at the acreage and we look at the figures that we're currently seeing at ten thousand two, $10,650 per acre of park to maintain and provide utilities. The, that acreage alone, you're talking about four point seven million. If we were to maintain those same standards about 4.7 million in maintenance and utilities cost related to this, these – acreages that are in process.
As you know, when we put together our capital plan, and we identify these projects, we always identify the maintenance, utilities and the programming costs that go with these – projects. So it is significant even in the cases where we talk about the Centennial Hills Leisure Center complex. In that case, we're currently right, actively right now out in the street looking for an operator. Where, we sent out a request for proposal, which should be closing here shortly for an operator for that so that – we would essentially break even. We, in that proposal, we have asked, for example, that those operators be able to break even including the operations, maintenance and utilities. Do I expect that that will actually happen? It may not. We may – get some potential operators that may say that they can't operate at break even. They may want us to cover utilities. So some of those things are taking into account, we're trying to do business differently than we have in the past to try to mitigate some of those. But in fact, I would say next year's budget, the '07 budget, the '08 budget, we're gonna have to add additional staff to be able to maintain these – facilities at the level that we currently do. It's just, it's a reality of life.

MAYOR GOODMAN
Right. And that's the reason I wanted to put it on the record today because next year when we have our meeting, I want folks to remember that when they vote for these projects, they're voting for the operation and maintenance of it next year.

MARK VINCENT
That's absolutely right. And if not next year, it's the year after.

MAYOR GOODMAN
Okay.

MARK VINCENT
Thank you for –

MAYOR GOODMAN
Thank you.

MARK VINCENT
– bringing that up.

MAYOR GOODMAN
Thank you.

MARK VINCENT
So, I wanted to get that in front of you. When we look at –

MAYOR GOODMAN
That's not the policy.

MARK VINCENT
Candy, could you – we just highlight through the '07 column and then – fill to the screen so that, you know what I'm saying.

UNIDENTIFIED SPEAKER
(Inaudible) blowing it up for the public to see.

MARK VINCENT
That's what we're trying to do. There you go. And then just go up to view, to fit view, to fit. Okay. You know what, go down to the total line, yeah, and up, there, and.

COUNCILMAN BROWN
The City. (Inaudible) Operate by the City of Las Vegas.

MAYOR GOODMAN
(Inaudible) if it could be prioritized, I could care less.

MARK VINCENT
That's apparently as good as we can do right now. The major changes that we're recommending on – here, the – obvious one is the Stupak Community Center. We funded –

MAYOR GOODMAN
I don't think –

MARK VINCENT
We appropriated –

MAYOR GOODMAN
– got the strategics –

MARK VINCENT
– $700,000 for planning and design of the new Stupak Center. That money is still available. We haven't begun that process, we need to do that process. If we started that process today, there's no way we would be ready to do construction of that site in Fiscal Year '06. So we are suggesting that we – use the money that has already been appropriated, do the site plan, do the designing and then we would look to fund that – project in Fiscal Year '07. That would be our recommendation with that one.

COUNCILMAN MACK
Mr. Vincent. In analyzing the Stupack Community Center with, in regard to a lot of the redevelopment we're seeing on the Sahara corridor and the surrounding area, they taken in effect, or taken in account that I – know there's a great need and I know the Stupak – Center handles a great volume of – people that use this center, but have they looked at maybe moving some of those people to some of the other community centers in the downtown area? And in regard to, with the development that's handing, happening, I think a lot of the residential might

be pushed out or pushed in a different direction, where a community center like that might not be of – you know, of a greatest need or maybe a different type of need for the future.

MARK VINCENT

Councilman I think that that's part of – what we're trying to look at is, even on a temporary basis, some of those services might be able to be provided at a different location, but the – parks analysis from the park's master plan indicates that this is an area that is underserved, that there is a – hole there. I understand there's some discussion about what the long-term development of that area may look like, whether that becomes, remains residential or changes in some other form, certainly that's a consideration. But as we – see it right now from staff's perspective, there's a need for that center and that is an area that is underserved and staff's recommended that we think something needs to be done there. The other – advantage to something like this is much like when we replace an existing fire station, that the operation 21 costs are minimized because we already have staff operating that center. There is already some utilities and maintenance although if we build a larger facility –

COUNCILMAN REESE

Your Honor, if I can – interrupt.

MARK VINCENT

– that would increase.

MAYOR GOODMAN

Yes. Mayor Pro Tem.

COUNCILMAN REESE

Councilwoman, if I could please. This used to be in my area and I'm very, very familiar with that, what the neighborhood needs over in that area. The $700,000 that we set aside, and I mentioned this before, the property that we own over there, with what's going on is not gonna be enough to build a new community center. And before the property values get any higher, is this $700,000, is that going to articulate a little bit about us buying properties to build a community center? Because with what we have, why we don't have enough room to build a nice community center with parking.

MARK VINCENT

Councilman, that $700,000 is not gonna be sufficient to buy additional property.

COUNCILMAN REESE

No, no, no.

MARK VINCENT

But that's –

COUNCILMAN REESE

I'm talking about even –

MARK VINCENT

– well that's one of the –

COUNCILMAN REESE

– to put into the study though to look at. You know –

MARK VINCENT

That's –

COUNCILMAN REESE

– the needs –

MARK VINCENT

That's one of the reasons why I think we need to do a site plan. We need to find out what size site do we need, where does it fit, do we need to acquire property to do that, or can we relocate it. I think that's –

COUNCILMAN REESE
You're – going to have to buy property.

MAYOR GOODMAN
I'd like to ask Mr. Adams and Dr. Selby and Mr. Jerbic whether it's possible to make as a condition of TIF financing, pursuant to our discussion at the City Council the last two weeks, that some contribution be made by the developers in the area towards the community center. A financial contribution, if they're going to benefit from TIF financing from us.

DOUG SELBY
Mayor, maybe I can start. These projects that we're talking about, high-rise condos, they'll generate some roof-top fees. So, like Ward 6, which we see a lot of residential construction tax, Ward 1 and other wards with those high-rise residential will automatically start to generate some fees for parks. Whether those are sufficient to fully fund a project like this is uncertain.

MAYOR GOODMAN
All right. Maybe Mr. Houchens can take a pencil to it and try to figure out how much money, assuming that these high-rises will come to fruition, how much money the City will receive from those that we can use for – parks in the particular ward. Appreciate that. Thank you.

COUNCILWOMAN TARKANIAN
Mr. Mayor.

MAYOR GOODMAN
Oh, Councilwoman.

COUNCILWOMAN TARKANIAN
If I could just question now, so I understand this. Staff is saying that there is a need in this area. It has been underserved, so that's a given. We do have the need in that area. Then secondly, Councilman Reese was asking would 700,000 be enough to do the site and design, is that correct?

COUNCILMAN REESE
The question was, I need, I think we need to have a study within, with that $700,000 to find out because I've, some of the staff has told me that they're just going to basically just tear down what they already have there and build a new community center. And I'm saying that there's not enough property there either on, where the – park side is or where the existing community building itself is to build a nice community center. And if we're going to do that then with the $700,000, we need to have a study that comes in there and tells us or somebody go out there and say, well we need to buy this lot this lot and this lot. And my comment is, is that if we do have this development goin' in there the pri – the property values are going to go up. So we need to, if we're going to go in and build this community center, we need to make sure that we buy the property as soon as possible to build the community center.

COUNCILWOMAN TARKANIAN
So the $700,000 that's been there would – we start immediately or extremely quickly begin to do what Councilman Reese is saying?

MARK VINCENT
Yes.

COUNCILWOMAN TARKANIAN
So that we could do that. So that then, we should be able to in '07 begin the build if we get to land or whatever it is we need.

COUNCILMAN REESE
Yup.

MARK VINCENT
Yes. We need to – find a site, we need to develop – a plan for that site –

COUNCILWOMAN TARKANIAN
Yeah.

MARK VINCENT
– and then we need to go through the construction process.

COUNCILWOMAN TARKANIAN
And I think it is very important for the Stupak area because, I'm sure as Councilman Reese knows, that when you go out there and you see how many they are serving and the needs of those that – are being served, it's very important for our City to, I think, reach out in that particular area. Thank you.

MARK VINCENT
All of the other changes in the '07 column, which is again what this is doing is we're proposing, you take, we take the request in the '06 proposes what we would fund for next year and the '07 is what we would defer to a future year. All the other push outs, if you will, are staff's recommendations for deferment of, a deferral of projects or specific projects in a – bundle that we feel that we can defer. They're not – necessarily –

COUNCILMAN REESE
Your Honor.

MAYOR GOODMAN
Yes.

COUNCILMAN REESE
Again, I go down here to the third yellow line there, artificial turf installation, we – we approved this million dollars a year ago, and I was promised at that time that I would have Mike Morgan Park and Raphael Rivera fields, the soccer fields redone with artificial turf. Now where does that put those? I mean, I've told many people we're gonna be replacing those fields there, and I know Councilman Weekly said he wanted some of that turf replacement money over at fou – Ed Fountain also.

MARK VINCENT
We – believe Councilman and Councilman Reese and Weekly that we do have the funding in the Ed Fountain phase that would replace the artificial turf. We think that's covered.

COUNCILMAN WEEKLY
Let me ask. I'm sorry, if I, Mayor Pro Tem –

COUNCILMAN REESE
You bet.

COUNCILMAN WEEKLY
– if I can. That particular park there, Ed Fountain. I understand that Lorenzi Park is going to be within the next SNPLMA cycle. So I'm okay on Lorenzi. As far as Ed Fountain Park, my question is, is the completion of that fully funded or is that been taken off or am I jockeying it with Reese for this million dollars for my football fields?

COUNILMAN REESE
We're not jockeying against each other, sir.

COUNCILMAN WEEKLY
No, not at all, not at all.

MARK VINCENT
I don't – believe you are, I believe and I look at Candy for some acknowledgment. I believe the artificial turf that was requested in this final phase is funded, if the million dollars has worked. If the projects that they're in Councilman Reese ward as where Council would like that million dollars to go towards, I don't see – that that's a problem.

COUNCILMAN REESE
Well all, we was promised a year ago that this would be done and so I've – kind of, I guess, sat back and just kept expecting it to be done, so I'm gonna make sure that this does get done in this

next cycle then, because I, you know, we – just can't afford to be losing any of these different projects like this. If we're not gonna, you know, we go out to have our neighborhood meetings and we tell people this is what is gonna happen and then it never happens. And I've just been waiting for it to happen and now we're a talking the million dollars away.

CANDACE FALDER
Councilman, we're not taking a million dollars away here. We do have a million dollars currently in the budget that has not been ear marked that we can use for Mike Morgan and Raphael Rivera fields.

COUNCILMAN REESE
But again though, I want to make sure that Councilman Weekly gets Ed Fountain done also.

MARK VINCENT
I think – we can do – both of those projects with this budget. Again a critical repair, replace, there was 15 or so projects there. There are a few projects that we're looking at deferring. And the same is true for some of those other items. So, I guess at this point what I – would ask is if there's, if you have any questions about the things that were identified as deferring. I know that we've briefed each of you on some of these projects or if there's something that you want us to do differently, this is just staff's recommendation as a place to start. At this point, we think we're balanced. If there's something we need to juggle around, we're willing to do that. But, there's – whatever goes on, something's gonna come off at that this point.

MAYOR GOODMAN
Councilman Mack.

COUNCILMAN MACK
Thank you. I have a few recommendations that really only will effect some of my – funding for parks in Ward 6. I know that we took off the Fort Apache and Iron Mountain project. The lacrosse field I think that we had about 400,000.

MARK VINCENT
Maybe 500 –

COUNCILMAN MACK
Five hundred requestage (sic) for design or.

MARK VINCENT
– or something like that.

COUNCILMAN MACK
What I'd like to do is I'd like to take a $100,000 from Floyd Lamb State Park, a neighborhood element design, and put that into the design of Fort Apache and Iron Mountain. And then, I know this is not directly related to parks, but it is, it's really public safety. I've had conversations with Dean Fletcher, who I have a lot of admiration for and respect, but we talked about the needs and I, it was really brought to my attention some of the needs out in the Centennial Hills area for more prioritization for future fire stations in Ward 6. So I know I won't be sitting on this Council next year at this time but maybe we could get some type of design money for a future fire facility. I know I've talked to Mr. Fletcher about some of the private sector fire facilities that we're looking at and the new projects that are being proposed with providence having one fire facility being proposed and the Kyle Canyon master planned, working with the developer to build out a new fire facility out there as well. But to look at a new fire station in the Elkhorn, or in Iron Mountain area, and I think that's a high – need out there. So, and lastly at Centennial Hills, I know we just finished the retro of the volleyball courts, and I heard that there were some excess funding or funds that went into the Centennial Hills account. I'd like to have staff in house look at some shade structures out at the volleyball facility. We replaced the grass out there with dirt, and we need some type of shade now for some of these volleyball players that are hanging out.

MARK VINCENT
We'll look at the, Councilman. I – can tell you that we did, in order to balance the whole Centennial Hills complex, we did reallocate approximately a 1,560,000 off of Phase 1 into Phase

3. That, I think there is a, there's a balance of money. There were some outstanding encumbrances on Phase 1, I thought they had to do with the Volleyball.

COUNCILMAN MACK
Right.

MARK VINCENT
Me – that we haven't paid all the bills, but we'll – take a look at that –

COUNCILMAN MACK
I heard there was –

MARK VINCENT
– and see what's left

COUNCILMAN MACK
– about $180,000 left over.

MARK VINCENT
It might be.

COUNCILMAN MACK
So if we could just look at that.

MARK VINCENT
It's close to that.

COUNCILMAN MACK
I would appreciate that, but I'd really like to put the Fort Apache and Iron Mountain project back on the board and that's for the lacrosse facility. It's actually a joint use, but it'd be an artificial turfed facility. So if we could take a hundred out of Floyd Lamb and put that out on the Fort Apache and Iron Mountain project.

MAYOR GOODMAN
Is that it? Okay.

MARK VINCENT
Anything else?

MAYOR GOODMAN
Any other questions or comments? Councilman Brown.

COUNCILMAN BROWN
Thank you, Your Honor. Mr. Vincent this, the backup on the C – CIP

MARK VINCENT
Yes.

COUNCILMAN BROWN
– a lot of these projects that are in the back up but not on this list, does that indicate that they are already funded?

MARK VINCENT
They – either are already fully funded or there was no, and I can't tell you off the top but (inaudible) there was no request for money this year for '06, but they're still on the list. In other words, this – '06 list represents their priority for additional, for new money. There are projects that are on that list that are already a hundred percent funded and just need to be, could be completed, or maybe, and I apologize off the top of my head, I don't know if I could find one but I'll bet you there's a project or two on here that's on this list as a place holder. For – example, I'll give you an example and this is, again this is, no that's a bad example. Yeah, well the, some of these –parks that are identified on the old list are candidates for SNPLMA. Like the, perhaps the equestrian park, the Neon Bone Yard, they're on the list, they've been on the list, but they didn't ask for new money, we're not proposing any new money but they could be candidates for – future money from SNPLMA or some other source. So there are some of

those that are on the list, they're still on the list but they didn't ask for, no one requested additional money this year. We're not proposing any additional money this year.

MAYOR GOODMAN
All right.

COUNCILMAN BROWN
I'm gonna go through a number of these and partly in response to the artificial turf program. I think as Mayor Pro Tem indicated, this is the second year we're pushing that off and – I'm not sure that's – not a priority at least from a parks and open space perspective. So in no particular order other than the way they're listed here, let's start with the post modern core and shell. I just asked the Mayor as far as the long term vision here. We, we're spending three million, proposing three million for this year, which in addition to a grant takes that to four point five but then next year budget has an additional 24 million.

MARK VINCENT
At some point, we're gonna get to the point where we're gonna have to reconstruct the interior of that building and when we get to that point and for programming purposes is also for historical preservation purposes and that, that's what that place holder is. I don't even know if we know exactly what that amount is yet or what that final number is gonna be. But at some point, that's gonna have to be funded and it may be funded through additional federal grants, it may come from other sources.

COUNCILMAN BROWN
Right. And I certainly don't question the postmodern project at all. What I think needs to be put on the record here is if we're moving forward and dedicating our – energies on this facility, three million this year, 24 plus over the next few years, how does this fall into the cultural corridor study, the relocation of the 95 expansion of those public facilities? I would ask Mr. Selby, perhaps in your analysis over the next year to really focus in. We – have an abundant, abundancy of City facilities within this corridor and I – between Reed Whipple and the Neon Museum and the other museums down there, my comfort level would be greater if we had a

master plan to indicate where the priorities are instead of three or four years from now still spending significant dollars on a host of City facilities. Is that what the cultural corridor study is partly addressing, the master plan of these type cultural facilities?

DOUG SELBY
Yes. Yes, it is. We're aware of all of the various facilities and the requests, and the post office is an integral part of that. We just don't have a final plan to share with you yet.

COUNCILMAN BROWN
Okay. Do we – anticipate that this calendar year?

DOUG SELBY
Yes.

COUNCILMAN BROWN
Okay. Very good. Down to some of the – more generic topics here. Fremont Street landscaping, urban pathways, entertainment trail streetscape and utility undergrounding. All those certainly focused downtown. And we're – let's see, that's five, six, probably over seven million dollars focusing on downtown. And again, I don't question the need for it but from – a funding perspective, should – not some of these costs, be born by the – redevelopment area?

MARK VINCENT
Well, some of it is. In the case of the Fremont Street landscaping there's no general – fund money appropriated for that. That will be either funded through the RDA, through their proceeds from sale of the 601. There is some state money available for the, some of the sidewalk improvements there. The balance will be through an improvement district for that area. So there won't be any general fund money on that. With respect to the urban pathways and the – entertainment trail streetscape, part of what we did this year and you recall that back in March 22nd we talked a little bit about it, is we tried to do a – better job at integrating our master plan in with our CIP 'cause their historical has been a disconnect. And one of things that we were struggling with is there's need for some park or recreational amenities in the downtown area. If

we're going to urbanize the downtown area, those residents have to have a, some place to go, something to do. One of the concepts that came out of that is sort of an urban pathway type concept where the sidewalk or pathways can take you to smaller, little like, lot parks where you might have a, you know dog fancier park on one and something else on another. And so that's the concept that came out of that. So that, and addition to the fact that in some of the cases, particularly in the Art's District, there aren't even any sidewalks. I mean there's nothing there. If you go down and, the first – Fridays down there and you go through that walking that area, it can be somewhat treacherous if it's dark and you can't see where you're going. So that's what part of that's for. That was – general fund monies.

With respect to the utility undergrounding, this is a concept that we're struggling with that there may – be some undergrounding that needs to happen in advance of development. And so this, when we first tried to get our arms around this without even doing a study, this could be, the undergrounding of the downtown area could be hundreds of millions of dollars. There's no way we're gonna fund a hundred million, hundreds of millions of dollars. It's just not gonna happen. But – there may be situations and I gave you an example where we have SoHo Lofts, and we have the undergrounding of utilities for half a block and then it pops back up and goes the other half. It would have been nice to have had some money to do that right the first time and get that, the other half of that block underground.

We may also need to look at location of underground utility vaults and things of that nature that may not directly relate to a specific development but may be strategic to the – overall plan. So right now, what we're trying to do is do couple of things. One is to conduct a study of how we would plan out that underground utility effort for the downtown area. And the second part of the effort is similar to the artificial turf kind of a thing where we would plant some seed money in the fund so that when developers, or when development occurs, that if there's something that makes sense, the City should contribute to, such as what we see at the SoHo Loft site. That we would have the money available to do that, to get all that utility underground as opposed to just half of it undergrounded, so that, that's sort of the concept.

COUNCILMAN BROWN

Is that proposed to come out of the general fund, that function there, the utility undergrounding?

MARK VINCENT
Yes this one is. The – seed money here is.

COUNCILMAN BROWN
Again, why wouldn't that more aptly fall under the redevelopment area TIF financing that if we see projects or prepare for projects to come downtown that that would be part of the negotiation that the TIF financing would be used to off set some of those?

MARK VINCENT
Well it's certainly something we could look at. At this moment, as we put this budget together for '06, we did not see that kind of revenue in the Redevelopment Agency plan for. So that's certainly something that – we could do and if, I'm not sure that –the TIF or the RDA is gonna be able to generate all of the money that we might need. But again, the first step for us is the most important first step is to do the underground utility study so we have a plan of what needs to go where. That's not what this money is for. We – funded the underground utility and the Public Works operating budget so we – do have that first step. But at some point –

COUNCILMAN BROWN
So a study – is being done now for –

MARK VINCENT
No.

COUNCILMAN BROWN
– utility?

MARK VINCENT
We have funded, in '06 in Public Works operating budget for them to begin to do the study.

COUNCILMAN BROWN
And this money is separate from the study?

MARK VINCENT
This money is separate from that study.

COUNCILMAN BROWN
Well, Mayor Pro Tem, I would strongly recommend we take a look at, although this is necessary timing wise. I mean if the study is under way now, I don't know the time frame of that being completed, but personally I think that artificial turf installation program needs to get off the ground. We have to find out if it's gonna work or not and we're – pushing it off a third year now. I certainly would support taking the million dollars and perhaps leaving the 500,000 if we, although 500,000 isn't gonna put too many utility lines underneath, but from a timing perspective, is – that not possible to put some priority back on the artificial turf installation program and wait for the Public Works study to be done?

MARK VINCENT
Certainly. Certainly, that would work. That's certainly an option that you could consider.

COUNCILMAN REESE
I appreciate that.

MARK VINCENT
Is that something you want to give us direction on?

COUNCILMAN REESE
That'd be great.

COUNCILMAN BROWN
Well, do we need any money until this, if Public Works, Mr. Goecke, or –

MARK VINCENT
Well, again – you know, we would only, and again I use, I don't want to keep beating a dead horse, but the SoHo Lofts is just an example of had we had that money available, maybe we

could have done something that would have made a little more sense. Will – we have another one of those things pop up again? I don't know. So it's nice to have something there available but –

MAYOR GOODMAN

Gonna have the same situation (inaudible).

DOUG SELBY

Maybe I can help Mr. Vincent out a little bit. We – don't know what we need to do really.

MAYOR GOODMAN

Same thing.

DOUG SELBY

And down the road, I would anticipate that the funding of undergrounding would be partly a developer responsibility, partly RDA, partly City, and partly utility company if we can get the Public Utility's Commission to be, to allow them to recover those charges. That's one of the fundamental problems with a project like SoHo Lofts where it would make sense to underground for a full block, but they don't because they can't recover their costs. So we were just looking for a little bit of money so as opportunities to do things like that come up in the coming year, we could take advantage of them.

COUNCILMAN BROWN

The – fund, I don't know the particular name for it, but when we sell something downtown, we raise a hundred dollars and that goes into the Redevelopment Agency fund?

MARK VINCENT

It – will depend upon who actually is the title holder for the, for that property and so to speak. And if – it's a redevelopment project and we're selling redevelopment property like the 601 East Fremont, that money will stay within the redevelopment, and that's part of what we were using for the Fremont Street landscaping project for the Entertainment District. We have another special revenue fund called the Industrial Development Fund, which is not just the RDA areas. It's an industrial development fund for the entire City. In that fund has trans, has property transactions and most common one we see frequently is the Las Vegas Tech Center, the Tech Park out in the Northwest. That money, those sales comes back into that fund for future development and that's, then there's, there may be other transactions that aren't real estate transactions that are neither RDA nor industrial development that – money would just come back into the City. Most likely would go in, if we had no project identified for it, we would put in our capital projects funds for some purpose yet to be determined by Council.

COUNCILMAN BROWN

Dr. Selby, do we have a plan in place as far as when these dollars are – generated either through the sale of assets or whatever the case may be? Kind of a focus that if we sell five acres of land downtown or one acre, that money is then dedicated to go back into projects, necessary projects, like urban pathways and utility undergrounding.

DOUG SELBY

We have not done that, no.

MARK VINCENT

Actually – if I could interject. I think we do have a policy. I think we voted on a policy with Council a couple of years ago and Mr. Houchens might remember, where we specifically talked about what we were gonna do with money that would be left over from either real estate transactions or capital project transactions, and what we said at that time was that that would come in to our fund balance, or unappropriated fund balance for our capital projects funds that would then be available for Council to decide where that might go.

DOUG SELBY

But we – haven't taken that to the next level and talked about, this goes to utility underground program, streetscape programs park. We have not –

COUNCILMAN BROWN
And – perhaps again since you, you're creating this workload for the next year, I would like to see that incorporated from some kind of policy perspective. I think there's a difference between, for example, the four point four acres a, abutting Durango Hills Community Center and we sell that, it's been indicated that some of that would be used to off set the City costs on the facility. That's a little bit different from if we sell 601 East Fremont; that money goes into this pot. I would certainly prefer to see some at least dedicated or targeted areas where we can generate money and put it right back in, in the downtown area.

COUNCILMAN REESE
Well –

MAYOR GOODMAN
I – was under the impr – pardon me. I was under the impression, and I think it was Councilman Weekly who led that discussion. Where'd he go? That the monies that were derived from the sale of properties in the particular ward would stay in that ward. Am I –
COUNCILMAN REESE
No.

MAYOR GOODMAN
I – I'm wrong.

COUNCILMAN REESE
Yeah. No. We – have discussed that but we never settled on that.

MAYOR GOODMAN
I see. I thought that was –

COUNCILMAN REESE
No. No. While we're talking about this and I got another question and – if Larry will allow me, we have that property out there or that condition out there on that piece of property that we sold

Mr. Walters out there. That's coming back in I guess where they want to, us to do away with that condition where it has to be a golf course forever. Monies like that, I think we're looking at six to eight million dollars. How can that money be distributed throughout the – City?

DOUG SELBY

We – need to look back and see if that land originally was part of the enterprise fund purchase. If it was, I think we need to reimburse the enterprise fund but it's probably a larger amount, then the enterprise fund needs to be reimbursed. So we have not determined, that money's not available yet so we haven't determined how it will be spent.

MAYOR GOODMAN

You see the philosophy here, Councilman Brown –

COUNCILMAN REESE

I'm not trying to, excuse me, Your Honor.

MAYOR GOODMAN

Go ahead.

COUNCILMAN REESE

I'm not trying to spend money, I'm just trying to say is, okay where we're talking about all this, you know, putting money in different pockets, I guess, okay, I just have a question. Okay. We need to make sure then that we have a policy of where any kind of money like this does come in and, like the Mayor said, he understood. I think all of us up here need to have a firm understanding of where the money's coming from and where it going. And we need to have a little policy manual so stating that we, when we go to that, whether it's three or four pages long or a half a dozen pages, where we know where, if a piece of property is sold in Ward 3 where that money's gonna go and what it's gonna be spent for, rather than just going and trying to remember, okay two years ago we said this or we did that. I think there has to be a written policy somewhere where we know what's going on.

UNIDENTIFIED SPEAKER

Sorry, Mayor.

MAYOR GOODMAN

Yup. It's all right.

COUNCILMAN BROWN

No, I appreciate that. So, Dr. Selby we can kind of get some better direction or your sense of – where we should be spending those dollars. Well to close this out then, I – would just suggest unless staff has a great objection, if we're not ready to go put the utilities underground with a specific project, then I would – take that money and put it up in the artificial turf installation program where we – are ready to go with some identified sites. And if a great project comes in tomorrow and we're in need of funds for utility undergrounding, I think that Council can make that discretionary call at that time.

MAYOR GOODMAN

On the utility undergrounding, how is that brought to our attention? For instance with SoHo, do they make a request to us that we – put the utilities underground? Does it come from the developer or does the City go out and say that in order for this to be a pleasant urban community, this should be underground utilities and therefore we'll pay for it? How – does that take place?

MARK VINCENT

Your Honor – I think a problem could happen both ways.

MAYOR GOODMAN

Um-hm.

MARK VINCENT

I think in some cases on a proactive basis, planning and reviewing a site plan or business development's involvement might – see something, a need, that we can take care of. On the other hand, I see cases where the developers gonna come in and ask.

MAYOR GOODMAN
Okay.

MARK VINCENT
So I think it probably happens both ways.

MAYOR GOODMAN
All right. Well, I – could certainly live with Councilman Brown's suggestion that if, in fact, the occasion arises, and I'm really directing this to Mr. Adams, that a developer needs, and we think it's appropriate for an urban lifestyle to have underground utilities, that should be brought to the Council for consideration.

MARK VINCENT
I'm gonna ask. So is that, is Councilman Brown, just for clarification, you mentioned a million. Were we talking a million or are we talking the whole million and a half now?

COUNCILMAN BROWN
No.

MAYOR GOODMAN
Million.

COUNCILMAN BROWN
I'd say a million and a half but –

MAYOR GOODMAN
I – would say a million.

MARK VINCENT
Okay.

MAYOR GOODMAN
Let's leave a little bit in there to – play with.

UNIDENTIFIED SPEAKER
(Inaudible)

COUNCILMAN BROWN
Thank you, Your Honor.

MAYOR GOODMAN
All right.

MARK VINCENT
Well, Candy made that change.

COUNCILMAN MACK
Candy, can you also make that change that I requested on –

MARK VINCENT
Yeah. The $100,000 off of Floyd Lamb.

COUNCILMAN MACK
Add the, at Fort Apache and Iron Mountain. I think it's a new line that need as.

MAYOR GOODMAN
Yes. Councilman Brown

COUNCILMAN BROWN
Briefly. And I just want to put on the record the Becker Trails modular building relocation. From a timing perspective there's currently, I think last briefing, that they're gonna relocate this down to Reed Whipple, at the time that the church actually needs it. But I think they're using,

Dr. Jackson, they're using it now for some of their overflow programs. Yeah. Let me just state that if that doesn't go forward in a timely fashion or if timing allows, I'd certainly like some of that money to be at least considered for the Gilmore Fort Apache. And this is for the Council's edification. This is the one lady, Jill Fatcher, was out at Fort Apache and Gilmore 20 years ago when there was, she didn't have a neighbor within five miles. She is the last remaining unincorporated County resident within the City limits and we, not only with our urban intrastructure but with our fire station, have impacted her property and the school district. So this is something, I know it's out of normal protocol, but we – owe it to this resident with the impact we've had on her. So that's just for the record that if we can find some money to move forward with that. That's all.

MAYOR PRO TEM REESE

Thank you Councilman Brown. We're gonna excuse the Mayor. He has another prior engagement. Are there – any other questions or comments on the capital improvement projects?

COUNCILMAN MACK

Mayor Pro Tem.

MAYOR PRO TEM REESE

Yes.

COUNCILMAN MACK

Mr. Lawson, or is Mr. Lawson still here? Or, Chief, maybe you can come up. There is some – concern and maybe you can just clarify. I know that on the, on our project list, we have the replacement of fire station No. 6. Part of our long term planning, I know you, you're in the planning efforts of our future needs. Do we have, you know, for the expanded needs in Ward 6, do we have a plan to help fund or do we want to put something in our prioritization for the future of build out on future fire stations?

CHIEF GAMMON

When we got together and we looked at what we were gonna put in for this year, we knew that there was gonna be a need out at the far northwest. We didn't realize it was gonna come upon us so quickly. And things have happened in the last few months with the increase growth out there. Our quarterly response times, which just came out in April, are up to about 10 minutes and 43 seconds now and we – actually have made a change today by putting in an additional engine out in Station 41 to assist with that. That's not going to bring those response times down at all. That's just gonna have another engine there so if they're on a call, what would happen is we'd have to bring in an additional engine from either Station 9 or 42 and it might be 15 to 20 minutes. So we do have a pressing need to get something out, excuse me, the far northwest.

COUNCILMAN MACK
Is there any – maybe, temporary plan? I know in Councilman Wolfson's district that you're looking at a temporary facility. Is there maybe something we can do in an interim –

CHIEF GAMMON
Well we –

COUNCILMAN MACK
– fashion out there?

CHIEF GAMMON
We know it's gonna take a while to get a station. I might be a – couple of years out. We'd like to explore the possibility of – purchasing a home similar to what we did with the old Station 9, which we had for many, many years where we operated it right out of a, what was once a residential home. And it's not ideal, but it would work well for us and especially the citizens who were out in that far northwest part of the town.

COUNCILMAN MACK
Well I appreciate you making that a priority.

COUNCILMAN WOLFSON
Mayor Pro Tem.

MAYOR PRO TEM REESE
Yes.

COUNCILMAN WOLFSON
If I may. I certainly appreciate Councilman Mack's reference to Ward 2. We are having a temporary 47 put up at Veterans Memorial and hopefully the permanent station built and up and running within the next year and a half or so. But we talk a lot about public safety and certainly all of us on this Council are very sensitive to the needs of public safety, but do we have discussions on going now for future planning for future stations in some sort of frame work where we're planning ahead 5, 10, 15, 20 years? And I'm – sorry if you're not the right person to put on the spot, but you're standing up there and you have the badge on. And my question is are we having discussions today to plan for the future 5, 10, 15, 20, 30 years out for a public safety fire and rescue needs?

CHIEF GAMMON
Yes, we do. We – meet regularly on – our strategic planning needs which we do quarterly. We have a weekly briefing on Mondays where we talk about where the growth is going and what our needs are. And in the last few months, we do have a long term plan for where we need stations and things have been changing for us recently with the – vertical growth that's gonna take place in the downtown area and what has taken off in the far northwest. And so those, what we thought was our best plan maybe six months ago has been changing and our needs now are gonna be in the far northwest, and in a – year or two from now in the downtown area to assist what's already one of the busiest fire stations in the United States, which is just gonna get much more busier with – the new growth and the condominiums that we believe are gonna take place.

COUNCILMAN WOLFSON
And I certainly appreciate that. And I just want to note that the high rise advent is not only in the downtown area. We have some high rises going out in the outlining areas as well. But does, do those discussions include the acquisition of land –

CHIEF GAMMON
Yes, they do.

COUNCILMAN WOLFSON
– today versus 10 and 20 years from now so that we can by this land at today's prices?

CHIEF GAMMON
Yes, it does. We have one of our deputy chiefs, Chief Jeff Morgan, who works regularly with the City in acquiring land and going out looking at sites, and we try our best to forecast with what is available to the City to work on – purchasing that land. So to answer your question, yes we – are very active in trying to forecast what our needs are. We think we have a good plan. Six months ago it's been changing here recently but we're always considering it, we're always discussing it, and it is something that we routinely discuss.

MAYOR PRO TEM REESE
I just gotta ask. Okay. This special, or this election tax initiative we had here, what was it two years ago?

CHIEF GAMMON
Two thou – two thousand.

MAYOR PRO TEM REESE
Two thousand. And so we're, we've out grown that already then.

CHIEF GAMMON
Pretty much.

COUNCILMAN MACK
Mayor Pro Tem.

MAYOR PRO TEM REESE
We, are we – and we're not gonna go back for another tax initiative the ballot.

CHIEF GAMMON
We have a very unique problem here with our fire department that most departments if any across the United States don't face.

MAYOR PRO TEM REESE
Yeah.

CHIEF GAMMON
And that's how to keep up with the growth

MAYOR PRO TEM REESE
Yeah. Thanks. We appreciate that.

COUNCILMAN MACK
Mayor Pro Tem.

MAYOR PRO TEM REESE
Yes.

COUNCILMAN MACK
Chief Gammon, I do appreciate your efforts and, I, you know, I'm well aware of a lot of the future sites, and, Councilman Wolfson, we're fortunate that we have so many BLM land sites that we've already reserved throughout the valley, so we don't have to go out and purchase that acquisition of land. So that's one nice thing, but who would ever expect the growth that we've had in the northwest and throughout the valley and especially with the vertical construction we're seeing. I know that you have a fire master plan that's about completed or if it's not completed, an updated one that would help address some of the future needs. But we're also seeing and which we can parlay is a lot of these new master plan developers coming on, they

can, we can ask for them to build these fire facilities in – the master plans, and I know that's one of the things we're talking about in Kyle Canyon. Just recently there's a development with the Piyoots and they've come to us asking us for services. That'd be probably one recommendation the City would make is asking for the developer to build these facilities and then having our – people man and front these types of facilities. So I know, you know that's part of our long term planning to and we're fortunate to have these master plans come in like Summerlin has and what they've done throughout the valley. But I do appreciate the efforts that Fire and Rescue provides, but it was somewhat alarming to hear that our response times have gone up, and anything we can do to help address that by moving manpower or temporary facilities, I think will be much needed. So, thank you.

CHIEF GAMMON
Thank you.

MAYOR PRO TEM REESE
Thank you very much, Councilman. Are there any other questions or comments at this time?

COUNCILWOMAN TARKANIAN
Mayor Pro Tem.

MAYOR PRO TEM REESE
Yes, Councilwoman.

COUNCILWOMAN TARKANIAN
This hasn't to do with those gentlemen, but my understanding is that you have requested that staff prepare a four to six page summary of the funds that we get, and where they might be used, the redevelopment funds, the industrial development funds and how they may be spent in particularly the areas in which these, this building occurs. Is that correct?

COUNCILMAN REESE
Yes. The way I understand it is, none of the funds, okay if something is created in Ward 3, if I

sell a piece of land, it doesn't necessarily mean that that money is gonna be spent in Ward 3. It never has been that way. It goes into a – certain fund, a general fund, or wherever where, we deci – we the Council decide where that money is gonna be spent.

COUNCILWOMAN TARKANIAN
And that's what –

MAYOR PRO TEM REESE
But – again though, the money – monies go into different funds, and I'd just like to be able to look at a little pamphlet or something to see where, okay, if a piece of land is sold, where can we spend that money. And that's –

COUNCILWOMAN TARKANIAN
And that's, but that's what we're – we'll have that so we'll have that background information and –

MAYOR PRO TEM REESE
Yes.

COUNCILWOMAN TARKANIAN
– understand this better. Now that's what I was interested in. And now, one last question on the Floyd Lamb State Park, I'm assuming this $500,000 for the element design was added after our vote, after the vote?

MAYOR PRO TEM REESE
It was in there – while, before the vote was taken. Yes.

COUNCILWOMAN TARKANIAN
Okay.

MAYOR PRO TEM REESE
It was already in there.

COUNCILWOMAN TARKANINAN
And then it just automatically rolled over. Thank you.

COUNCILMAN BROWN
Mayor Pro Tem.

MAYOR PRO TEM REESE
Yes.

COUNCILMAN BROWN
No other comments or questions, I would move for approval of the CIP as it's been stated today.

MAYOR PRO TEM REESE
And amended. Okay. And I also –

COUNCILMAN BROWN
(Inaudible)

MAYOR PRO TEM REESE
– like to just ask staff within that motion, if they would please, the, our next budget hearing, when the budget becomes final, if they could comment please on the – Freedom Park Sports Complex, how it's gonna affect the City and – the ability we might have of receiving some funds from this complex. Okay. You've heard – the motion, please cast your vote. Please post. Motion carried. **(Motion carried with GOODMAN excused)** and I'd like to thank everyone for their participation this morning.
Item number 2 is Citizen's Participation. Public comment during this portion of the agenda must be limited to matters of the jurisdiction within the City Council. No subject may be acted upon

by the City Council unless that subject is on the agenda and is scheduled for action. If you wish to be heard come to the podium and give your name for the record. The amount of discussion on any single subject as well as the amount of time any single speaker is allowed may be limited. Is there anyone wishing to speak.

COUNCILMAN MACK
Mayor Pro Tem.

MAYOR PRO TEM REESE
Yes.

COUNCILMAN MACK
Before you do that, I'd like to just, Chief Gammon and Mr. Lawson, please on behalf of the Council, give our regards and prayers to Chief Washington on his recent loss.

COUNCILMAN BROWN
Mayor Pro Tem.

MAYOR PRO TEM REESE
Yes.

COUNCILMAN BROWN
I, my motion referenced the capital improvement program. I – think we need to go back and – have a motion for acceptance of the entire budget.

MAYOR PRO TEM REESE
That'd be great.

COUNCILMAN BROWN
I apologize for that.

MAYOR PRO TEM REESE
Thanks.

COUNCILMAN BROWN
Do we wanna –

MAYOR PRO TEM REESE
You got that, Roni.

RONI RONEMUS
Yes.

MAYOR PRO TEM REESE
Thanks. No.

COUNCILMAN BROWN
Are we – back at that appropriate time, Roni? That I could make that motion?

MAYOR PRO TEM REESE
We don't – need a, to revote do we. No, we're – fine. Brad says no.

BRAD JERBIC
We had one vote to accept the capital improvement budget as amended. **I think we need a separate vote now to accept the entire budget –**

MAYOR PRO TEM REESE ??
Okay.

BRAD JERBIC
– which includes the capital improvement projects as amended.

MAYOR PRO TEM REESE
Thank you.

COUNCILMAN BROWN
Mayor Pro Tem, that would be my motion.

MAYOR PRO TEM REESE
Thank you. We got a motion. Please cast your vote. Does everybody understand the motion? Please post. That motion carries. **(Motion carried with GOODMAN excused)** We're gonna go to Citizen's Participation now. Yes, sir.

JERRY NEAL
Good morning. Good morning. My name is Jerry Neal, west Las Vegas. I would like to thank everyone for coming and the Councilmans (sic) and the audience and all of you faithful employees. I think that you have done a good job in some of your areas. But yet, there's some areas that, I think, need attention. One of those areas is the west Las Vegas area. I've watched us suffer for several years, several years. And I think it would be in your best interest as Councilmans (sic) and as guardians for the people of Las Vegas to be able to look into, investigate and be able to fund or fund money into our area because we're in dire need of jobs, supermarket, protection, all kinds of things that other parts of the City is enjoying and we are not. If we don't get some type of assistance from the City and guidance from those who know how to do these things that you are doing so well in other parts of the City, you will not be able to blame us when we come to the jailhouse. We will have no other where to go. We, a man with potatoes can have principles. But a man with no potatoes, he got no principles. Thank you and God bless all of you.

MAYOR PRO TEM REESE
Thank you. Anybody else wishing to be heard? Yes, ma'am.

VERONICA DUNN JONES
Hi, my name's Veronica Dunn Jones. I'm the chairwoman of the West Las Vegas Acorn

Chapter. I was just concerned about a couple of things that were mentioned on the budget. There's a six million dollar amount of money that the City has saved, yet when we spoke to Traffic and Engineering to get our speed bumps done, they stated that there was no money for our speed bumps. That we have to wait for the next fiscal year and if the City had saved money, I believe that that money should be allocated to our area for us to get those speed bumps.

Another issue is a sighting study. There were sighting studies mentioned for a couple of areas. I'm not sure, I can't go back, two or three areas for a sighting study to be done. We also requested a sighting study for our area to market our area for a grocery store. We are in need of a grocery store. We don't have a grocery store. The people in our neighborhood have to travel miles, pay extra money, get on the bus to get to a grocery store in order for them to buy their groceries. A basic need that is not afforded to us in you our area, and we ask for a marketing study, a sighting study to be done and that was almost denied, I guess by the City, and we want to get that done for our area so we can get a grocery store chain in, so we can market our area. The perception is that our area is predominantly welfare and low income and – there are a lot of people on welfare and low income, but there are people such as myself who live in the area, who do make a good amount of money who do – own homes, who have children who want to live a basic life just like everybody else. And we want the City to provide and allocate funds to our area just as they do to other areas and consider us part of the City and bring those monies to the City. We're asking for a sighting study, we're asking for the City to please tell us when we can have speed bumps put in, since we have to wait for the next fiscal year. And, I mean, it's obvious that the City did save money this year, that they do have money this year to do the speed bumps.

When can we get our speed bumps in? When can we get a marketing study for our grocery store?

COUNCILMAN REESE

Thank you. Anyone else wish to be heard?

BEATRICE TURNER

Beatrice Turner, west Las Vegas. You know, Jerry said it best, you know usually I don't agree with Jerry say. But this time when Jerry stood up here and said it, either you all gonna deal with us or ya'll ain't gonna like how ya'll deal with us. Because there's no reason that we should have to be the only community, don't have a grocery store for elderly people to go to. If I work in a senior development taking care of elderly people and I have to go do they shopping, I got to get in my car, drive cross town to go to the grocery store to get they little necessities that they need. So I hope while ya'll planning for Oscar's thing downtown and the Ward 5 downtown, I hope you planning for Ward 5 in the community that we live in 'cause I tell you what. We done took all that we can take and if we have to take it on a legal matter, we have to file suit against the City, so be it. That's what we – plan on doing. But now I want to come down here and be nice, but if we have to come down here and be ugly, we sure ain't got a problem with that. And as for that Mayor who had the gin up outta here today, like I told him, a po fight is the worst fight any politician can go into.

UNIDENTIFIED WOMAN
Come on sister.

MAYOR PRO TEM REESE
Thank you. Anyone else wishing to be heard?

EDNA JAGER
My name is Edna Jager and I'm here, a member of Acorn, representing the west side. I regret that Mayor Goodman is absent from his chair, but we met with him a month, a week ago today. We had a very nice meeting in his office with himself and Councilman Weekly. We politely asked for a sighting study so that the determination could be made as to maybe one to three possible sites over there where a supermarket will work, would work. And all we got told was that there have been sighting done, sighting studies done. We called the City – manager the next day and we found out that there was no sighting study done for that particular issue on the west side. Now this to me is deplorable, and I'm standing here as first as a woman of color, as a black woman, a single woman trying to raise a child alone. And I am also severely handicapped. How do you think it feels when I have to go and take a bus and walk out in the high heat of the summer to go miles just to get water. And I sat there quietly and listened to the back and forth dialogue with the previous speakers and the – Council ward there about studies that the City's

paid for. What is the big whoop about getting off for 25 to 30 thousand dollars to do the study we ask for politely last week? We need the sighting study. We need a supermarket and contrary to the perception of the west side, everybody over there need three meals a day. A supermarket is a necessity, a dog run and park in another community when ya'll put a postage stamp park on the west side and the – rest of the money disappeared. And that postage stamp park don't even have toilets for the people. And somebody was standing up here talking about adding a dog run because that community has been under served, and if his community is underserved, I wonder what you all think about what ya'll doing with the west side.

MAYOR PRO TEM REESE

Thank you, very much. Anyone else wishing to speak. Seeing no one we'll adjourn this meeting. Thank you.

(END OF DISCUSSION)

/yy; lc

City of Las Vegas

AGENDA SUMMARY PAGE

SPECIAL CITY COUNCIL MEETING OF: MAY 2, 2005

CITIZENS PARTICIPATION: PUBLIC COMMENT DURING THIS PORTION OF THE AGENDA MUST BE LIMITED TO MATTERS WITHIN THE JURISDICTION OF THE CITY COUNCIL. NO SUBJECT MAY BE ACTED UPON BY THE CITY COUNCIL UNLESS THAT SUBJECT IS ON THE AGENDA AND IS SCHEDULED FOR ACTION. IF YOU WISH TO BE HEARD, COME TO THE PODIUM AND GIVE YOUR NAME FOR THE RECORD. THE AMOUNT OF DISCUSSION ON ANY SINGLE SUBJECT, AS WELL AS THE AMOUNT OF TIME ANY SINGLE SPEAKER IS ALLOWED, MAY BE LIMITED

MINUTES:

NOTE: A combined verbatim transcript of the meeting is made part of the final minutes.

(12:01 - 12:03)

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THE MEETING ADJOURNED AT 12:11 P.M.