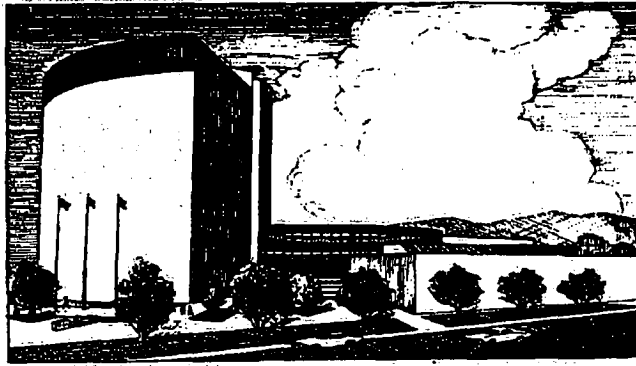




MINUTES

City of Las Vegas

CITY COUNCIL

COUNCIL CHAMBERS • 400 STEWART AVENUE • 229-6011 (VOICE) • 386-9108 (TDD)

SPECIAL CITY COUNCIL

Meeting of

M A Y 2, 2005

INVOCATION PLEDGE OF ALLEGIANCE

CITY COUNCIL

MAYOR OSCAR B. GOODMAN
(Excused from the meeting at 11:52 AM)

COUNCILMAN GARY REESE
MAYOR PRO-TEM

COUNCILMAN LARRY BROWN

COUNCILMAN LAWRENCE WEEKLY

COUNCILMAN MICHAEL MACK

COUNCILMAN STEVE WOLFSON

COUNCILWOMAN LOIS TARKANIAN

DOUG SELBY, CITY MANAGER
BRAD JERBIC, CITY ATTORNEY
BARBARA JO RONEMUS, CITY CLERK

PRESENT ABSENT EXCUSED

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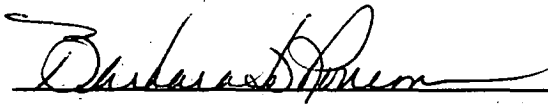
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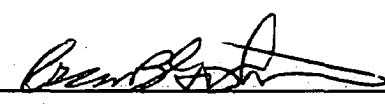
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APPROVED BY REFERENCE: July 6, 2005
ATTEST:


CITY CLERK


MAYOR

**THIS MEETING
CONTAINS SOME
PAGE(S) THAT ARE
ILLEGIBLE/POOR
QUALITY**



**SPECIAL CITY COUNCIL MEETING
COUNCIL CHAMBERS
400 STEWART AVENUE
CITY OF LAS VEGAS INTERNET ADDRESS: <http://www.lasvegasnevada.gov>**

**MONDAY, MAY 2, 2005
10:00 A.M.**

ALL ITEMS ON THIS AGENDA ARE SCHEDULED FOR ACTION UNLESS SPECIFICALLY NOTED OTHERWISE.

THESE PROCEEDINGS ARE BEING PRESENTED LIVE ON KCLV, CABLE CHANNEL 2, AND ARE CLOSED CAPTIONED FOR OUR HEARING IMPAIRED VIEWERS. THIS SPECIAL CITY COUNCIL MEETING, AS WELL AS ALL OTHER KCLV PROGRAMMING, CAN BE VIEWED ON THE INTERNET AT www.kclv.tv. THE PROCEEDINGS WILL BE REBROADCAST ON KCLV CHANNEL 2 AND THE WEB ON TUESDAY AT 8:00 PM, AND ALSO ON THURSDAY AT 6:00 AM, AND FRIDAY AT 7:00 PM.

DUPLICATE AUDIO TAPES MAY BE AVAILABLE AT A COST OF \$3.00 PER TAPE AND DUPLICATE VIDEO TAPES MAY BE AVAILABLE AT A COST OF \$5.00 PER TAPE THROUGH THE CITY CLERK'S OFFICE.

NOTE: CELLULAR PHONES ARE TO BE TURNED OFF DURING THE COUNCIL MEETING.

Facilities are provided throughout City Hall for the convenience of disabled persons. Reasonable efforts will be made to assist and accommodate physically handicapped persons. If you need an accommodation to attend and participate in this meeting, please call the City Clerk's office at 229-6311 and advise of your need at least 48 hours in advance of the meeting.

- CALL TO ORDER
- ANNOUNCEMENT RE: COMPLIANCE WITH OPEN MEETING LAW
- PLEDGE OF ALLEGIANCE

Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests

CITIZENS PARTICIPATION: PUBLIC COMMENT DURING THIS PORTION OF THE AGENDA MUST BE LIMITED TO MATTERS WITHIN THE JURISDICTION OF THE CITY COUNCIL. NO SUBJECT MAY BE ACTED UPON BY THE CITY COUNCIL UNLESS THAT SUBJECT IS ON THE AGENDA AND IS SCHEDULED FOR ACTION. IF YOU WISH TO BE HEARD, COME TO THE PODIUM AND GIVE YOUR NAME FOR THE RECORD. THE AMOUNT OF DISCUSSION ON ANY SINGLE SUBJECT, AS WELL AS THE AMOUNT OF TIME ANY SINGLE SPEAKER IS ALLOWED, MAY BE LIMITED

THIS MEETING HAS BEEN PROPERLY NOTICED AND POSTED AT THE FOLLOWING LOCATIONS:

City Clerk's Bulletin Board, City Hall Plaza, 2nd Floor Skybridge
Court Clerk's Office Bulletin Board, City Hall Plaza
Las Vegas Library, 833 Las Vegas Boulevard North
Clark County Government Center, 500 S. Grand Central Parkway
Grant Sawyer Building, 555 E. Washington Avenue

AFFIDAVIT OF MAILING

(Mailing required under the provisions of NRS Chapter 241)

STATE OF NEVADA)

) ss

COUNTY OF CLARK)

Paula Clark, an employee of the City of Las Vegas, Nevada being first duly sworn, deposes and says that on the **26th** of **April, 2005**, a copy of NOTICE, the attached of which is a true and correct copy of the Public Hearing – re: **Special City Council Meeting** to be held on the **2nd** day of **May, 2005**, at **10:00 A.M.** was deposited in the United States Mail, Postage prepaid, First Class Mail, to each person and/or organization whose name appears on the list maintained in the Office of the City Clerk.

Paula Clark

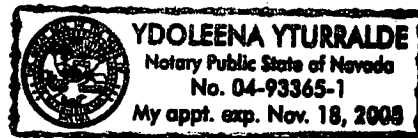
SIGNATURE

City Clerk
DEPARTMENT

Subscribed and sworn to before me this

26 day of April, 2005

[Signature]
NOTARY PUBLIC in and for said County and State



AFFIDAVIT OF ELECTRONIC MAILING (email)

(Mailing required under the provisions of NRS Chapter 241)

STATE OF NEVADA)

) ss

COUNTY OF CLARK)

Paula Clark, an employee of the City of Las Vegas, Nevada being first duly sworn, deposes and says that on the **26th** day of **April, 2005**, a copy of NOTICE, the attached of which is a true and correct copy of the Public Hearing – re: **Special City Council Meeting** to be held on the **2nd** day of **May, 2005**, at **10:00 A.M.** was electronically mailed (emailed) to each person and/or organization whose name appears on the list maintained in the Office of the City Clerk.

Paula Clark

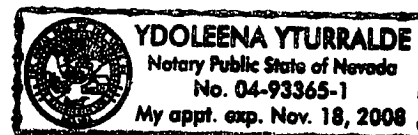
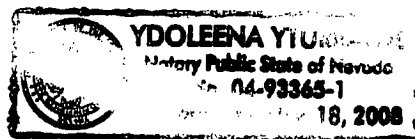
SIGNATURE

City Clerk
DEPARTMENT

Subscribed and sworn to before me this

26 day of April, 2005

Ydoleena Yturralde
NOTARY PUBLIC in and for said County and State

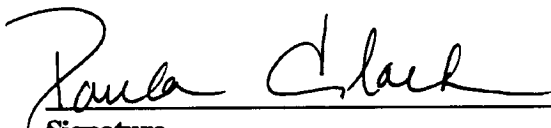


AFFIDAVIT OF POSTING
(Posting required under the provisions of NRS Chapter 241)

STATE OF NEVADA)
) ss
COUNTY OF CLARK)

Paula Clark, an employee of the City of Las Vegas, Nevada being first duly sworn, deposes and says that on the **26th** day of **April, 2005**, at the hour of **4:00 P.M.** there were posted copies of a NOTICE, the attached of which is a true and correct copy of a **Special City Council Meeting** to be held on the **2nd** day of **May, 2005** at **10:00 A.M.**, Las Vegas, Nevada; to be posted on Public Bulletin Boards at the following locations:

1. City Clerk's Bulletin Board, 400 Stewart Avenue, 2nd Floor Skybridge (in the walkway area next to the entrance of the Human Resources Department)
1. Court Clerk's Office Bulletin Board, City Hall Plaza, 400 Stewart Avenue (near the entrance to the Court Clerk's Office)
2. Las Vegas Library, 833 Las Vegas Blvd.
3. Clark County Government Center, 500 S. Grand Central Parkway
4. Grant Sawyer Building, 555 E. Washington Avenue

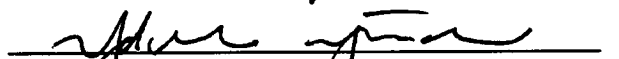


Signature

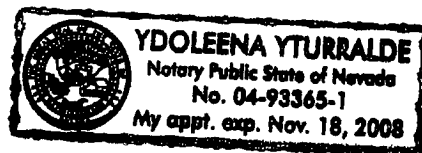
City Clerk
DEPARTMENT

Subscribed and sworn to before me this

26 day of April, 2005



NOTARY PUBLIC in and for said County and State



CITY COUNCIL AGENDA

SPECIAL CITY COUNCIL MEETING OF: MAY 2, 2005

ALL ITEMS ON THIS AGENDA ARE SCHEDULED FOR ACTION UNLESS SPECIFICALLY NOTED OTHERWISE.

THESE PROCEEDINGS ARE BEING PRESENTED LIVE ON KCLV, CABLE CHANNEL 2, AND ARE CLOSED CAPTIONED FOR OUR HEARING IMPAIRED VIEWERS. THIS SPECIAL COUNCIL MEETING, AS WELL AS ALL OTHER KCLV PROGRAMMING, CAN BE VIEWED ON THE INTERNET AT www.kclv.tv. THE PROCEEDINGS WILL BE REBROADCAST ON KCLV CHANNEL 2 AND THE WEB THURSDAY AT 6:00 AM, FRIDAY AT 7:00 PM, AND SUNDAY AT 4:00 PM.

DUPLICATE AUDIO TAPES MAY BE AVAILABLE AT A COST OF \$3.00 PER TAPE AND DUPLICATE VIDEO TAPES MAY BE AVAILABLE AT A COST OF \$5.00 PER TAPE THROUGH THE CITY CLERK'S OFFICE.

- CALL TO ORDER AT 10:05 A.M.

MINUTES:

PRESENT: MAYOR GOODMAN (excused for the remainder of the AM Session at 11:52) and COUNCILMEMBERS REESE, BROWN, WEEKLY, MACK, WOLFSON, and TARKANIAN

Also Present: CITY MANAGER DOUG SELBY, DEPUTY CITY MANAGER STEVE HOUCHENS, DEPUTY CITY MANAGER BETSY FRETWELL, CITY ATTORNEY BRAD JERBIC, CITY CLERK BARBARA JO RONEMUS

- ANNOUNCEMENT RE: COMPLIANCE WITH OPEN MEETING LAW

MINUTES:

ANNOUNCEMENT MADE - Meeting noticed and posted at the following locations:

City Clerk's Bulletin Board, City Hall Plaza, 2nd Floor Skybridge

Court Clerk's Office Bulletin Board, City Hall Plaza

Las Vegas Library, 833 Las Vegas Boulevard North

Clark County Government Center, 500 S. Grand Central Parkway

Grant Sawyer Building, 555 E. Washington Avenue

(10:05)

1-5

- PLEDGE OF ALLEGIANCE

MINUTES:

MAYOR GOODMAN led the audience in the Pledge.

(10:05)

1- 16

AGENDA SUMMARY PAGE
SPECIAL CITY COUNCIL MEETING OF: MAY 2, 2005

DEPARTMENT: FINANCE & BUSINESS SERVICES

DIRECTOR: MARK R. VINCENT

☐ **CONSENT** ☒ **DISCUSSION**

SUBJECT:

Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests

Fiscal Impact:

☒ No Impact	Amount:
☐ Budget Funds Available	Dept./Division:
☐ Augmentation Required	Funding Source:

PURPOSE/BACKGROUND:

Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests. The budget workshop is a public meeting focused on review of projected revenues and City Council guidance relative to planned expenditures, including base level appropriations, new position requests and requests for expanded and/or enhanced programs.

RECOMMENDATION:

BACKUP DOCUMENTATION:

Submitted at Meeting - Budget Workshop PowerPoint of Fiscal Year 2005 City Manager Overview

Submitted at Meeting - List of Capital Improvement Projects

Submitted at Meeting - Budget Workshop PowerPoint of Fiscal Year 2005-2006 City Auditor's Office

MOTION:

REESE -- Approve amending the City Auditor's budget by adding an additional performance auditor midyear based upon midyear revenue performance, and adding an additional contract expert -- UNANIMOUS with GOODMAN excused

BROWN -- Approve the Capital Improvement Program as amended -- UNANIMOUS with GOODMAN excused

BROWN -- Approve the Fiscal Year 2006 City of Las Vegas operating and amended Capital Budget requests -- UNANIMOUS with GOODMAN excused

MINUTES:

NOTE: A combined verbatim transcript of the meeting is made part of the final minutes.

APPEARANCE:

OSCAR GOODMAN, Mayor

DOUG SELBY, City Manager

LARRY BROWN, Councilman

STEVE WOLFSON, Councilman

MARK VINCENT, Director of Finance

RADFORD SNELDING, City Auditor

BRAD JERBIC, City Attorney

GARY REESE, Councilman

**SPECIAL CITY COUNCIL MAY 2, 2005
MEETING OF:**

MINUTES - Continued:

CANDACE FALDER, Budget and Finance Manager

UNIDENTIFIED SPEAKER

MICHAEL MACK, Councilman

LOIS TARKANIAN, Councilwoman

LAWRENCE WEEKLY, Councilman

UNIDENTIFIED SPEAKER

GREG GAMMON, Deputy Fire Chief

BARBARA JO RONEMUS, City Clerk

JERRY NEAL, Las Vegas resident

VERONICA DUNN JONES, Las Vegas resident

BEATRICE TURNER, Las Vegas resident

UNIDENTIFIED FEMALE SPEAKER

EDNA JAGER, Las Vegas resident

NOTE: COUNCILMAN BROWN requested a spreadsheet or a fact sheet outlining savings and the benchmarks discussed today in a format to provide quick facts to the public, especially labor and from an efficiency standpoint.

NOTE: MAYOR GOODMAN requested staff analyze if a more enterprise approach could be utilized for departments other than Building. He also suggested staff explore the idea to utilize interns to work part time for the City while allowing them the opportunity to obtain credits for school. COUNCILMAN WOLFSON echoed the Mayor's suggestion and requested it be explored for the 10th floor staffing.

NOTE: MAYOR PRO TEM REESE and COUNCILMAN WEEKLY specified artificial turf funds be used for Mike Morgan, Raphael Rivera, and Ed Fountain Park. COUNCILMAN BROWN directed redesignating \$1 million of underground utility funds to the artificial turf installation project until a public works study is complete for underground utilities, reserving Council's ability to make a discretionary call if a need for those funds arises.

NOTE: COUNCILMAN MACK requested to take \$100,000 from Floyd Lamb State Park and apply that into the design of the Fort Apache and Iron Mountain Lacrosse facility project. He directed staff to investigate the need for a future fire facility in the Elkhorn or Iron Mountain area.

NOTE: COUNCILMAN BROWN requested policy perspectives be provided in the future that address funds generated through the sale of assets and their use. MAYOR PRO TEM REESE requested a policy manual to provide a firm understanding of how monies are distributed.

NOTE: MAYOR PRO TEM REESE requested the next budget hearing include comments on the City's ability to receive funds from Freedom Park Sports Complex and what affects the complex will have on the City.

(10:06 - 12:01)

1 - 28

Special City Council Meeting

May 02, 2005

FY 2005-2006 BUDGET

CITY AUDITOR'S OFFICE

CURRENT CIRCUMSTANCES

- **Increased Auditable Entities**
- **Audited on a Cyclical Basis**
- **Council Projects**
 - **Sportspark**
 - **Rental Agreement**
 - **Animal Foundation**
 - **Neighborhood Services Investigation**
 - **Treasures**
 - **YMCA Comparison**

CURRENT CIRCUMSTANCES

(ctd.)

- **Fraud Investigations**
- **Follow-up**
- **Information Technology**
- **Proactively Identifying Questionable Transactions and Activity**

STEPS TO MEET INCREASED DEMAND

- Management Analyst to Internal Auditor
- Leveraged Technology
 - Analytical Software (ACL, Microsoft Access, etc.)
 - Audit Management Software (TeamMate)
- Contracted Experts
- Student Intern
- Temp Contracts

INVESTIGATIONS WORKLOAD

FY 2002-2003	230.50 hrs.
FY 2003-2004	1,574.50 hrs.
FY 2004-2005	1,248.75 hrs. For 9 Months

ANNUALIZED

FY 2004-2005	1,665.00 hrs.
---------------------	----------------------

RECOMMENDATION

- ✓ **Change the approach to the Audit Plan**
 - ✓ **“Hot Button Issues”**
- ✓ **Continue to Leverage Technology**
- ✓ **Continue to use Student Intern**
- ✓ **Continue to use experts where possible**
- ✓ **Continue to use Temp Contracts**

RECOMMENDATION (ctd.)

- ✓ **Hire one to two Internal Performance Auditors**
- ✓ **Increase our Contractor Budget to \$60,000**
 - ✓ **\$15,000 – Student Intern**
 - ✓ **30,000 – Temporary Employees**
 - ✓ **15,000 – Contract Experts**

COMPARISONS OF LOCAL GOVERNMENT AUDITORS

WITHIN THE LAS VEGAS VALLEY

<u>ENTITY</u>	<u>TOTAL AUDITORS</u>	<u>PERFORMANCE AUDITORS</u>
CITY OF LAS VEGAS	6	6
CLARK COUNTY	15	8
CCSD	9	2
NORTH LAS VEGAS	1	0
HENDERSON	1	0

COMPARISONS OF LOCAL GOVERNMENT AUDITORS

SIMILAR SIZE CITIES

<u>ENTITY</u>	<u>TOTAL AUDITORS</u>	<u>POPULATIONS</u>	<u>% PERFORMANCE AUDIT</u>
CITY OF LAS VEGAS	6	559,824	70
CITY OF FORT WORTH, TX	14	537,694	20
CITY OF KANSAS CITY, MO	15	441,545	60
CITY OF LONG BEACH, CA	15	461,522	60
CITY OF MEMPHIS, TN	9	650,100	56
CITY OKLAHOMA CITY, OK	7	506,132	50
CITY OF PORTLAND, OR	8	529,121	95
CITY OF SEATTLE, WA	8	563,374	75

**City of Las Vegas
In Progress
Council Actions**

Park/Facility	Project to Date Funding 7-1-04	City Council Agendas	March 22, 2005 Workshop	Total
Alexander Hualapai Park	17,627,542	(10,450,000)	21,328,039	28,505,581
Artificial Turf Program	1,000,000		1,000,000	2,000,000
Big League Dreams Sports Complex			25,000,000	25,000,000
Bonanza Trail Construction	12,120,000			12,120,000
Boulder Plaza Park				0
Centennial Hills - Phase I	9,430,000	5,700		9,435,700
Centennial Hills Leisure Center	23,100,000	14,130,564		37,230,564
Centennial Hills Multi-Use Trail Segments	740,000			740,000
Centennial Hills Park Trail	440,000			440,000
Centennial Hills Prehistoric Riverbed Preservation	3,800,000			3,800,000
Centennial Hills Park Ph III			500,000	500,000
Chester Stupak Park		150,000		150,000
Chuck Minker Racquetball Court Conversions	205,000	(205,000)		0
Cultural Corridor Trails				0
Doolittle Complex Upgrades	250,000			250,000
East Las Vegas Community Ctr Marquee				0
East Las Vegas Community Ctr Upgrades	350,000			350,000
El Campo Grande	1,500,000		500,000	2,000,000
Equestrian Park	500,000			500,000
Estelle Neal Park Water Feature		160,000		160,000
Firefighters Memorial - Phase II	1,136,000			1,136,000
Fort Apache/Elkhorn Park	1,600,000			1,600,000
Fountain Park Phase II	1,280,616	1,700,000		2,960,616
Freedom Park Master Plan	750,000			750,000
Freedom Park Pool & Bathhouse	3,300,000	550,000	717,765	4,567,765
Garside Pool & Bathhouse				0
Gilmore Cliff Shadows Trailhead	1,500,000			1,500,000
Lone Mtn West #2 - Gilmore Cliff Shadows Park	278,000	239,161		517,161
Harmony Park	150,000			150,000
Horse/Bradley curb & gutter		100,000		100,000
Huntridge Circle Park Traffic Barriers	40,000			40,000
Iron Mountain Fort Apache Park	700,000			700,000
Johnson Community School Expansion				0
La Madre Mountain Trailhead	3,900,000			3,900,000
Las Vegas Senior Center Parking Lot	200,000			200,000
Las Vegas Wash Trail	1,920,000			1,920,000
Lone Mountain Trail System - Phase I	3,200,000			3,200,000
Lorenz Park Tennis Complex				0
Lorenz Park Upgrades	580,000			580,000
Mirabelli Community Center Reconstruction	6,700,000	1,189,759		7,889,759
Molasky Community School Modular	355,000			355,000
Mountain Ridge - Phase IV	2,495,000			2,495,000
Multi-use Transportation Trails				0
Multi-use Trails & Trailheads - 90 Miles	4,300,000			4,300,000
Natural History Museum Retrofit		100,000		100,000
Neon Boneyard Park				0
NW Regional Open Space Plan	250,000			250,000
Patriot Park Lighted Tennis Court	100,000	111,000		211,000
Pavillion Center Pool Lighting				0
Post Office Building	1,457,000	570	3,000,000	4,457,570
Reed Whipple Cultural Center Marquee				0
Sky Ridge Park Security Lighting				0
Stupak Community Center Demolish & Rebuild	700,000		9,200,000	9,900,000
Tenaya/Washington Park	1,105,000		254,399	1,359,399
Washington/Bufalo Park - Phase I	40,700,000	750,000		41,450,000
Washington/Bufalo Park - Phase II				0
West Las Vegas Arts Center Security Package		100,000		100,000
Vocational Softball Park-Ward 6	2,430,000		1,000,000	3,430,000
Floyd Lamb State Park Neighborhood element design			500,000	500,000
Becker Trails Modular Building Relocation			133,000	133,000
Bld Reserve Replenishment	6,308,000	(2,145,000)	6,000,000	10,163,000
Building & Safety WSC Expansion	1,000,000		605,000	1,605,000
Fire Station #6 Replacement			4,500,000	4,500,000
Nominal Drainage			522,000	522,000
Critical Repair & Replace			5,940,389	5,940,389
Gilmore/Ft. Apache			300,000	300,000
Technology			1,166,229	1,166,229
Traffic Projects			1,441,367	1,441,367
Fremont Street Landscaping			3,000,000	3,000,000
Urban Pathways			1,000,000	1,000,000
Entertainment Trail Streetscape			200,000	200,000
Utility Undergrounding			2,500,000	2,500,000
	159,477,158	6,486,754	90,308,188	258,272,100

Submitted at City Council:

Date 5/2/06 Item #1

(A)

CITY OF LAS VEGAS
City Council Workshop

<u>Project</u>	<u>FY06 Request</u>	<u>FY06 Proposed</u>	<u>FY07</u>	<u>General Fund</u>	<u>RCT</u>	<u>Other</u>
Bid Reserve Replenishment	6,000,000	4,750,000	1,000,000	6,000,000		
Building & Safety WSC Expansion	605,000	605,000				605,000
Post Modern/Core and Shell	3,000,000	3,000,000		3,000,000		
Stupak Community Center	9,200,000		9,200,000	9,200,000		
Alexander Hualapai Park	21,328,039	21,328,039		21,328,039		
Artificial Turf Installation	1,000,000		1,000,000	1,000,000		
Freedom Park Sports Complex (BLD)	25,000,000	25,000,000		25,000,000		
Fire Station #6 Replacement	4,500,000	4,500,000		4,500,000		
Nominal Drainage	522,000	522,000		522,000		
Centennial Hills Park Ph III	500,000	500,000			500,000	
El Campo Grande/Bradley Park	500,000	500,000			500,000	
Vocational Softball Park-Ward 6	1,000,000	1,000,000			1,000,000	
Floyd Lamb State Park Neighborhood element design	500,000	500,000			500,000	
Cragin Field Lighting	0	250,000				
Tenaya Neighborhood Park	254,399	254,399			254,399	
Freedom Park Pool and Bathhouse	717,765	717,765		717,765		
Critical Repair & Replace	5,940,389	4,000,000	1,940,389	5,940,389		
Becker Trails Modular Building Relocation	133,000	133,000		133,000		
Gilmore/Ft. Apache	300,000		300,000	300,000		
Public Safety Technology	1,166,229	1,166,229		1,166,229		
Traffic Projects	1,441,367	800,000	641,367	1,441,367		
Fremont Street Landscaping	3,000,000	3,000,000				3,000,000
Urban Pathways	1,000,000	600,000	400,000	1,000,000		
Entertainment Trail Streetscape	200,000	200,000		200,000		
Utility Undergrounding	2,500,000	1,500,000	1,000,000	2,500,000		
Total	90,308,188	74,826,432	15,481,756	83,948,789	2,754,399	3,605,000
3/22/05 Funding	70,399,000	74,399,000		64,394,000	2,400,000	3,605,000
(SHORTFALL) / AVAILABLE	(19,909,188)	(427,432)	(15,481,756)	(19,554,789)	(354,399)	0

Over 9-mos To Be Eliminated - GF Only

<u>General Fund Position</u>	<u>Org</u>	<u>S/N</u>	<u>Annual Cost</u>	
Council Liaison	1221	12433	80,120	
Sr Executive Assistant	2100	125	80,120	
Sr Pub Info Officer	2300	1963	88,933	Filled 4/11/05
OSI	7300	10626	45,472	
Tech Writer	9300	12757	59,468	Under recruitment
Arch Proj Mgr	15340	11906	106,795	
Traf Signal Electrician	15850	2687	68,841	Filled 10/24/04, but SHB S/N 3217 which has been vacant since 11/9/03
Crew Leader	19200	12311	70,541	
Painter II	19200	12290	68,841	
Skilled Trades Helper	19200	266	60,936	Filled 3/28/05
Custodial Super	19400	753	70,541	
Custodian II	19400	633	46,354	
Custodian II	19400	951	46,354	
			<u>615,138</u>	

City of Las Vegas

Budget Workshop
May 2, 2005

1

City of Las Vegas - FY2006 City Manager Overview

- Cost efficiencies
- Program Reviews
- Staffing Recommendations

2

Submitted at City Council

Date 5/2/2005 Item # 1

City of Las Vegas - FY2006 Cost efficiencies

- Increased federal grants and appropriations by 52%
- Restructured OBD to minimize dependency on City
- Implemented electronic agenda backup
- Building & Safety EF initial review takes 4-5 days vs. 2-3 weeks for other local agencies
- D&E bed rental program generates \$5.8M in annual revenue

3

City of Las Vegas - FY2006 Cost efficiencies, continued

- D&E inmate staffing:inmate ratio is 1:4.8 vs 1:2.8 for other local agencies
- New parking meter technology will lower cost/and increase customer convenience
- FOD achieved water savings of \$225K, electricity savings of \$100K, and \$2,000/acre in labor savings on artificial turf
- FOD staffing:acreage ratio is 1:20 vs 1:14 nationally and 1:9 to 1:17 for other local agencies

4

City of Las Vegas - FY2006 Cost efficiencies, continued

- Oracle Financials has saved \$150K annually in Finance staff while transactions counts have increased 5% - 8% annually
- License staff reorganization has saved \$50K annually
- F&R has brought in \$22.2M in federal grant money
- Changes in EMS billing administration will save \$200K annually
- F&R has reduced lost workday injuries by 32% and lost workdays by 75%

5

City of Las Vegas - FY2006 Cost efficiencies, continued

- Technology leverages data into information:
 - \$10K/acre for maintenance & utilities
 - Rapid Response response time is 72 hours
 - Safekey/Trackbreak operated \$225K in the black
- IT tech staff:computer ratio is 1:220 vs 1:75 nationally
- IT has saved \$235K in charges to GF users
- Muni Court has reduced staff 12% over past 9 years while caseload increased 9%, and increased revenue 84% over same period

6

City of Las Vegas - FY2006 Cost efficiencies, continued

- P&D staffing increased 5.9% past 4 years while customer volume increased 15.9%
- P&D staff:resident ratio is 1:17,200, lowest in the metro area
- Nonetheless, P&D reduced OT by 88% these past 4 years by creative scheduling of staff at evening meetings
- PW reduced energy cost by 25% at the WPCF
- In summary, we estimate \$6M in annual savings

7

City of Las Vegas - FY2006 Program Reviews

- | | |
|----------------------|--------------------------|
| • OAS | • Accreditation Prog. |
| • Graphics | • Outreach Prog. |
| • Trans. Services | • Rapid Response |
| • ASED | • Special Events |
| • Sr. Law Project | • Play field overseeding |
| • Culture/Comm | |
| • Open Doors/Schools | |

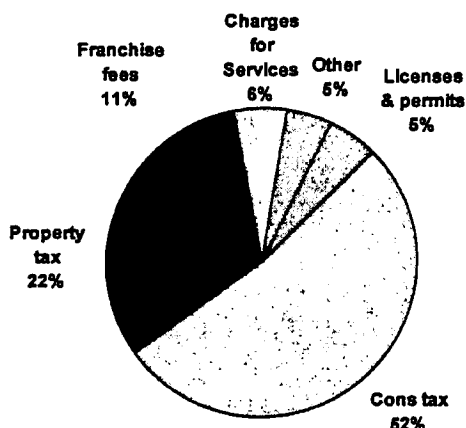
8

City of Las Vegas - FY2006 Staffing Recommendations

- Staffing grew at 12.6% past 5 years as compared to other agencies that grew 15.3% to 32%
- Public Safety focus (5-yr trend):
 - Non-PS staff: per capita decreased 9.0%
 - PS staff: per capita increased 5.5%
- This budget adds 58 new positions but eliminate 9 vacant positions (net gain of 49, including 10 in non-GF categories)

9

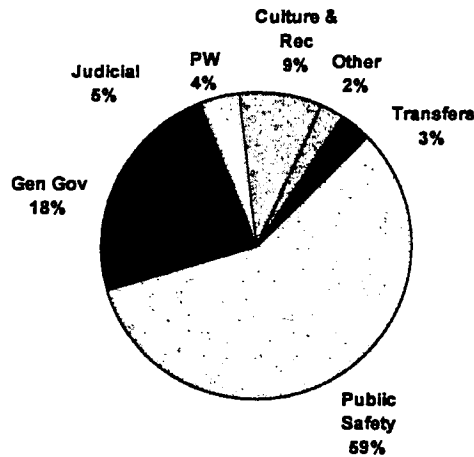
City of Las Vegas - FY2006 General Fund Revenues



- FY06 est. revenues of \$482.9M exceed FY05 budget by \$52.9M
- \$43.9M (83%) of that increase relates to C-Tax
- Just \$9.1M (17%) relate to property tax
- Property tax only assumed to grow by 7.6% (historic . is 10.1%)

10

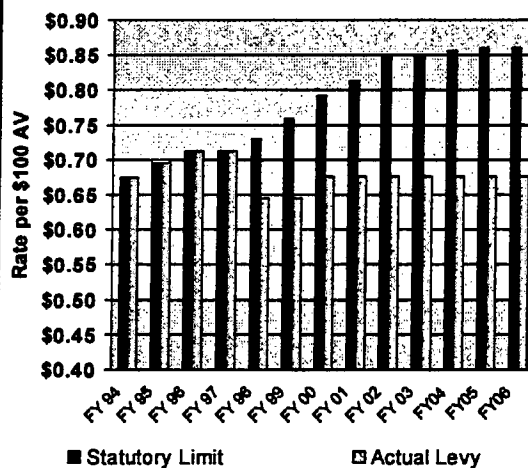
City of Las Vegas - FY2006 General Fund Expenditures



- FY06 expenses budgeted at \$479.7M
- Adding 40 new positions costing \$3.6M
- Transferring 8 Evolve positions costing \$0.6M
- Eliminating 9 vacant positions saving \$0.6M

11

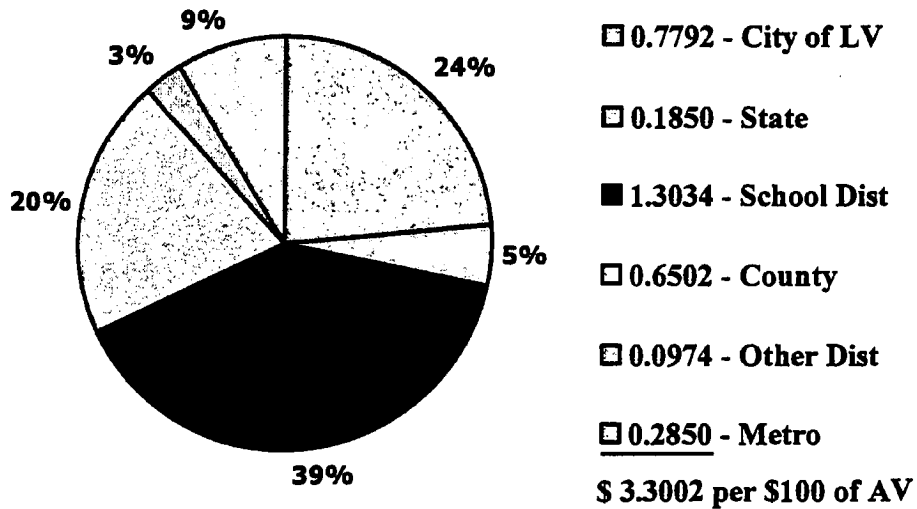
City of Las Vegas - 2006 Property Tax Rate



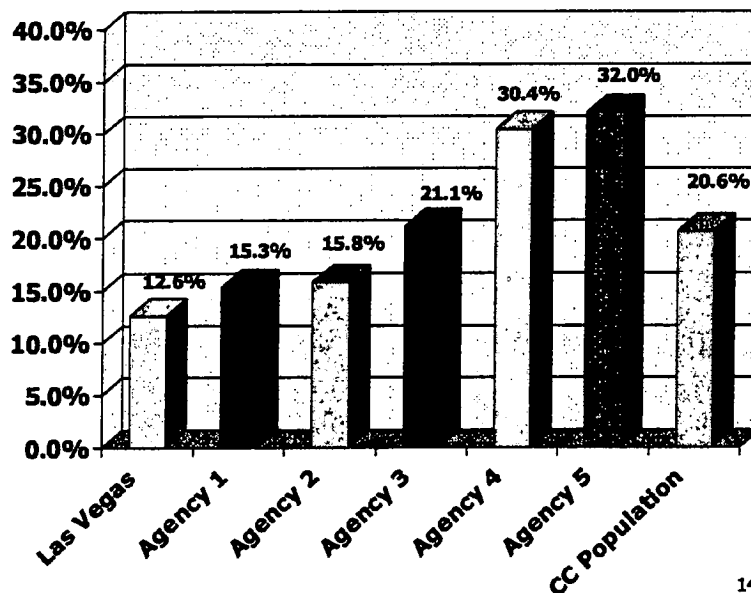
- Statutory operating rate limit is \$0.8595 per \$100 of AV
- Current operating levy is \$0.6765 per \$100 of AV
- Current Budget Policy: at least an \$0.1120 cushion

12

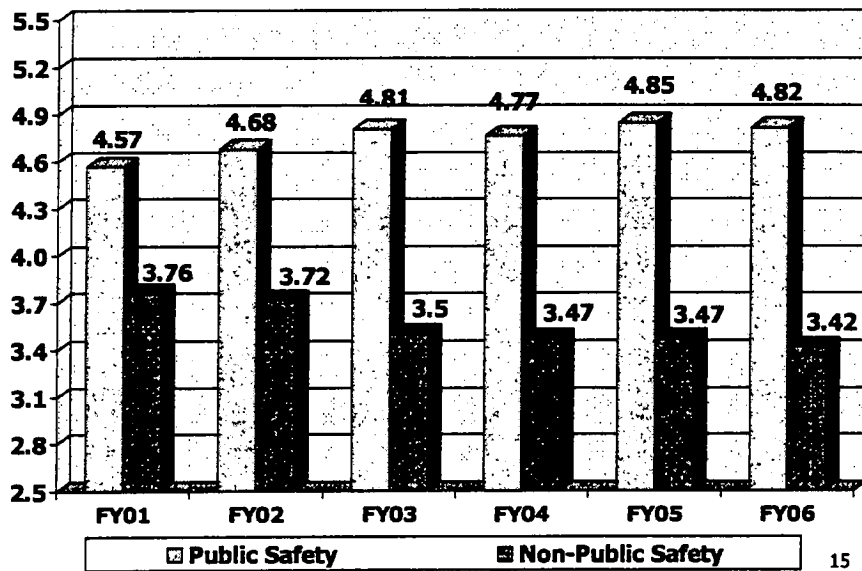
City of Las Vegas - 2005 Overlapping Property Tax Rates



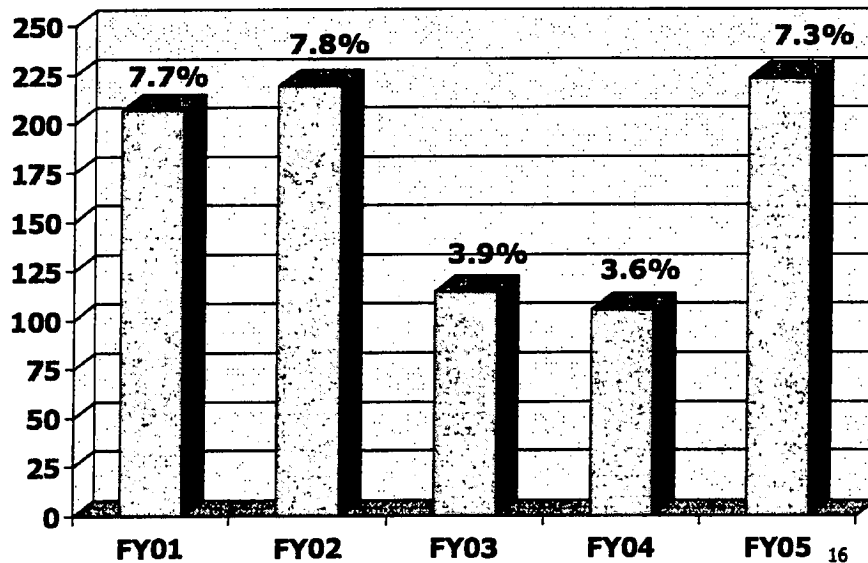
Staff Growth Comparisons (FY01 through FY05)



Staff/1000: PS vs. Non-PS (incl. Metro)



Vacant Positions



City of Las Vegas

Review of Capital Project Fund

17

City of Las Vegas - FY2006 Capital Project – New Revenues

(\$000)

Proposed New Debt Issue	\$ 39,000
FY05 Projected Augmentable Revenue	20,894
SNPLMA Reallocation	4,000
Restricted Funds (B&S and Ent. Dist.)	3,605
Fund Balance – Closed Projects	3,500
RCT – Ward 6	2,400
Sanitation EF Interest	<u>1,000</u>
Available Revenues	<u>\$ 74,399</u>

18

City of Las Vegas

CIP Allocation Worksheet (Interactive Spreadsheet)

***SPECIAL CITY COUNCIL MEETING OF
MAY 2, 2005***

VERBATIM TRANSCRIPT –Item 1

Item 1 – Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests.

Appearance List:

OSCAR GOODMAN, Mayor
DOUG SELBY, City Manager
LARRY BROWN, Councilman
STEVE WOLFSON, Councilman
MARK VINCENT, Director of Finance
RADFORD SNELDING, City Auditor
BRAD JERBIC, City Attorney
GARY REESE, Councilman
CANDACE FALDER, Budget and Finance Manager
UNIDENTIFIED SPEAKER
MICHAEL MACK, Councilman
LOIS TARKANIAN, Councilwoman
LAWRENCE WEEKLY, Councilman
UNIDENTIFIED SPEAKER
GREG GAMMON, Deputy Fire Chief
RONI RONEMUS, City Clerk
JERRY NEAL, Las Vegas resident
VERONICA DUNN JONES, Las Vegas resident
BEATRICE TURNER, Las Vegas resident
UNIDENTIFIED FEMALE SPEAKER
EDNA JAGER, Las Vegas resident
(10:07 – 12:13)
1-1
2 hours 6 minutes
Typed by: Ydoleena Yturralde
Proofed by: Lean Coleman

**SPECIAL CITY COUNCIL MEETING OF
MAY 2, 2005**

VERBATIM TRANSCRIPT –Item 1

MAYOR GOODMAN

Two 2005 Special Meeting of the City Council is called to order. This meeting has been properly noticed and posted in compliance with the Open Meeting Law.

These proceedings are being presented live on KCLV, Cable Channel 2, and are closed-captioned for our hearing-impaired viewers. This Special Council Meeting, as well as all other KCLV programming, can be viewed on the Internet at www.kclv.tv. These proceedings will be rebroadcast on KCLV Channel 2 and the Web Tuesday at 8:00 p.m., Thursday at 6:00 a.m., and Friday at 7:00 p.m.

Before we proceed with the agenda, would everyone please stand for the pledge.

(Pledge)

Item number 1. Discussion and possible action on the Fiscal Year 2006 City of Las Vegas operating and capital project budget requests. Dr. Selby.

DOUG SELBY

Good morning Mayor and Council.

MAYOR GOODMAN

Good Morning.

DOUG SELBY

The purpose of today's workshop is to follow up on the workshop that we had on March 22nd, in which we presented the preliminary budget as we sought and received input from you. Since then we filed a tentative budget with the State, as required by the NRS, and we've worked to re – refine the budget based on what you told us and – other information as it became available. What I'd like to do this morning is to kinda go over some – topics with you. Efficiency initiatives that we've undertaken and what they've saved the City, program reviews that I'm recommending, and our staffing recommendations.

I'll start by telling you that the operating budget that we present today is balanced. It is balanced for General funds, Enterprise funds, and our Special Revenue funds. Efficiency to start, municipal operations are complex, they're diverse, and they're often very expensive and they are also the result of decades, literally, decades of City Council direction and staff refinement and

**SPECIAL CITY COUNCIL MEETING OF
MAY 2, 2005**

VERBATIM TRANSCRIPT –Item 1

62 input. We're challenged today with unprecedented population growth, with unfounded
63 mandates, with increasingly strict regulatory environment and with citizen expectations for more
64 and expanded services but to do that without any additional cost. And as new challenges are
65 brought our way, the probably the easiest thing for us to do and that the easiest thing for –
66 government to do is we'll add another law, we'll add another procedure, we'll add another
67 policy, we'll add another facility, we'll add another program or we might just dig our heels in
68 and defy what's happening and say well, we're not gonna change anything. Whatever we do in
69 those arenas tends to cost more money or decline our efficiency. The more difficult thing to do
70 is to actually step back and take a critical look and an assessment at what we're doing and look at
71 opportunities to do things better, and that's what we try to do at the City of Las Vegas. We try to
72 look at everything that we're doing to see if it's aligned with the Council's priorities, if it's
73 aligned with our mission, and with our City charter. And second, we look to see are we doing
74 those things as efficiently and as effectively as we can. The inertia against changing a larger
75 organization is tremendous. It's – very hard to change the course of a City or – a large
76 organization of any type, but I'm pretty proud of the fact that with the direction of the Council
77 and your guidance and – our executive team, we've been able to continue to do things to make
78 the City better, make us more responsive and make us more efficient. I think today, as a result of
79 those directives and – our efforts, we're probably the most focused and frugal and responsive
80 government in southern Nevada.

81 Over the past year, our departments have done a number of things, and I'd like to kind of go
82 through those with you just to share with you what the accumulation of all of these efforts has
83 been. For example, we've reviewed our approach and our expenditures for both federal and state
84 lobbyists. We – think they're doing really good there. This year we're anticipating a total record
85 number of federal appropriations and grants in the amount of 22 point 2 million dollars. We've,
86 that's – a 52 percent increase. We've restructured our Office of Business Development under
87 new leadership. We're looking at value of added expenditures for business development rather
88 than just expenditures for the sake of, oh, I'm sorry, rather than just expenditures for the sake of
89 spending money. We're looking at the Redevelopment Agency staffing and functions to make
90 them more independent of City finances and independent of the General fund. We've created,
91 with the Council's support, meaningful incentive programs to support the redevelopment and –
92 advance the redevelopment of the urban core.

**SPECIAL CITY COUNCIL MEETING OF
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VERBATIM TRANSCRIPT –Item 1

93 The City Clerk has worked with IT to take our electronic agenda to its most advanced level ever.
94 The agenda and all of its back is now, backup is now instantaneously available around the clock
95 and free of charge to residents over the Internet. The Building and Safety department, it's an
96 enterprise fund. It operates without any impact to the general fund of the City; all of their costs
97 are covered by the permit fees that they assess. They also maintain a strong customer service
98 focus; they have the fastest initial review time of plans in the valley. It takes, typically, four to
99 five days to get a plan in and reviewed and comments back from the City of Las Vegas. It takes
100 two to three weeks in most other jurisdictions.

101 Detention and Enforcement. Even though the bed-rental program is declining because we're
102 putting more of our own misdemeanor (sic) in those beds, we still anticipate a revenue of \$5.8
103 million dollars this year from the bed-rental program. Now that will decline as we take up more
104 of the City jail beds for City misdemeanor. In – D&E we also, I think, are operating a fairly
105 lean operation. We, let's see, I lost my place. We operate with one employee for every four
106 point eight inmates. Contrast that with Clark County, where they have one employee for every
107 two point eight inmates.

108 We've added, in Animal Control, we've added an internet based service that provides for
109 effective pet recovery and adoption. So you can go on the Internet now and look for your lost
110 dog or cat. We created a single dispatch operation where instead of the City Marshals and the
111 Court Marshals being dispatched independently, we do that through one operation saving money
112 and increasing efficiency.

113 We're seeking Council approval this Wednesday for a new parking meter technology that will
114 reduce our costs for parking meters but improve our service to residents by allowing for credit
115 card payment of, on parking meters, as well as adding time simply by dialing a number in
116 through your cell phone. So if you're in a, tied up in a meeting here at City Hall, takes longer
117 than you anticipated, you can actually add money without leaving the meeting room.

118 In Field Operations, we maintain over 800 acres of parks, four hundred and twenty-four acres of
119 roadway and median landscape, portions of 85 school sites, thirty-eight hundred lane miles of
120 roadways, twelve hundred vehicles and two point five million feet of building space. So that's a,
121 it's a fairly big operation that we have here for maintenance of what we build, what the Council's
122 authorized construction of. Over the past year, we've achieved water savings of eleven percent,
123 saving the City over two hundred and twenty-five thousand dollars. Electricity savings of over a

**SPECIAL CITY COUNCIL MEETING OF
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VERBATIM TRANSCRIPT –Item 1

124 hundred thousand dollars and with the artificial turf program that the Council supported, we
125 actually save about \$2,000 per acre per year in labor savings. We've done some things in
126 Janitorial Services that save us about one and a half million dollars per year, and through an in-
127 house construction program, we've been able to build a park and a plaza. We've saved over a
128 million dollars using our own resources, and we've cut the time of construction by more than a
129 year. Field Operations does this all with full-time equivalent staffing of about one person per
130 twenty acres. The benchmark, nationally, is about one per – fourteen acres and locally we see
131 anywhere from one person per nine acres to one person for, per seventeen acres for other local
132 agencies. So, we're staffed at the lowest ratio per acre of any other local government.

33 In the area of Finance, we're doing more and more depending partly on technology but partly on
134 just good operations by our Finance and Business Services Department. We – are now saving, is
135 a result of literally millions of dollars of investment in technology. We're now saving a hundred
136 and fifty thousand dollars annually in our finance cost but our transaction costs are, or accounts .
137 have actually increased five to eight percent annually. So we're – actually seeing the benefits of
138 this technology. In licensing, Business Licensing is continued to grow, but through staff
139 reorganizations, they've asked for very few staff increases but they've managed to use their staff
140 more effectively. They're saving now \$50,000 a year annually.

141 Fire and Rescue. It's one of our biggest budget items and one of our most important public
42 safety items and one of our most visible activities in the City. They are facing, continuously,
143 growing demands for service and a shift in the type of services, more emergency medical
144 response, a greater challenge in terms of the type of construction where we're seeing high-rise
145 construction and more density. Initiatives to save money in Fire and Rescue have focused on a
146 change to our emergency medical transport billing system. We're expecting to see savings or –
147 better cost recovery actually in the area of two hundred to four hundred thousand dollars per
148 year. We're also seeing a savings of about \$200,000 a year through a program that the Council
149 supported, which changed the way we deal with false alarms. We used to respond to false .
150 alarms, it would take equipment away from valid request for service and was costing us time and
151 money to the tune of about \$200,000. And then a big emph, emphasis has been placed on
152 employee safety and right now, we're seeing alert, lost workday injuries reduced by 32 percent
153 and our lost workdays in – decreased by 75 percent. All of that equating to a more efficient
154 operation, a better expenditure of tax dayer – tax payer dollars.

SPECIAL CITY COUNCIL MEETING OF

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VERBATIM TRANSCRIPT –Item 1

155 HR. They're maximizing the use of technology for recruitments and for data management of a
156 workforce that is now 3,000 strong. They've created programs that deal with supervisory and
157 executive training, and those programs are now paying benefits because of more effective
158 supervisor, more effective department head or executive really uses staff more effectively, and
159 we're seeing the benefit of that. Staff really our most expensive and our most critical resource in
160 using them effectively requires that we supervise and manage effectively.

161 Technology in the IT department. That has really been a – benefit for that, us. It's kind of a core
162 of a lot of what we're doing now; it's allowing us to look at our performance in a quantitative
163 way. The investments in technology software and hardware pay greater dividends every year.
164 We're able to monitor and manage more and more of our functions based on measured
165 performance. I can tell you today that we – show here \$10,000 an acre for maintenance and
166 utilities. It's actually ten thousand six hundred and fifty dollars per each acre that we have in the
167 – City's inventory that we spend every year. We respond to all complaints across the board in an
168 average time of 72 hours, and I can tell you our safe key track break portion of the community's
169 schools program actually garnered a savings or a, made a, \$225,000 this year. So we're able to
170 take actual data now, and we're able to compare that to the Council's priorities and to our
171 mission and determine how well we're doing and to make adjustments accordingly.

172 In Municipal Courts, they've done an amazing job there. They've worked hard to increase their
173 efficiency and they've done that by redu – well, as a result, it reduced staff by 12 percent over
174 the past nine years. Their caseload has increased by nine percent, a clear sign of doing more
175 with – less. They've also increased their revenues by 84 percent over the same time period.
176 And, as I've mentioned before, their marshals are now dispatched through one dispatch center.
177 The same one as the rest of the City marshals. So that's resulted in additional savings.

178 Leisure Services, not shown on the slides here, but they've actually done a lot in their area to
179 improve their cost recovery from all of their programs. They dramatically improved their cash
180 handling programs where we had some problems in the years past, and they've streamlined
181 registration for classes by using the Internet. They've also been able to expand in to new
182 facilities by asking for a minimal staffing increase using their existing staff in more effective
183 ways. I need to go back and – mention too that Municipal Courts has added some specialty
184 courts that deal specifically with chronic eniberates, (sic) DUIs and drugs. So they've

**SPECIAL CITY COUNCIL MEETING OF
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VERBATIM TRANSCRIPT –Item 1

185 customized the courts to provide better service to those constituencies that require a little
186 different treatment.

187 In Planning and Development, this is the doorway to development for the City of Las Vegas and
188 we've seen a 15.9 percent increase in customer volume. That department's done a lot more with
189 less. They've only increase their staff by 5 point 9 percent over the same period of time. We
190 have now the lowest staff to resident ratio as a bench mark of Planning Development staff to
191 City residents. The county, for example, has a ratio of 1 to 10,000, ours is 1 to 17,000, almost
192 twice. We've also reduced overtime in Planning and Development. And that's been done just
193 through effective management of our resources using exempt employees where we can because
194 we don't pay them overtime and scheduling staff where we do pay overtime more effectively.
195 They have also implemented all of the recommendations from an earlier organizational
196 assessment. And finally Public Works. They've implemented the Hanson software, which has
197 been very effective in a number of our departments for managing a lot of our development
198 activities in our – rapid response activities. But in addition to that, they've reduced energy costs,
199 water pollution control facility by 25 percent. They completed a rigorous accreditation program
200 that took several years through the American Public Works Association. They eliminated the
201 need for a lot of the processing through Public Works of tenant improvement plans. It's just one
202 of those things when you look at it, it didn't make sense that if you were doing a remodel and
203 you weren't doing anything in terms of off-site, why should that plan set have to come through
204 Public Works. It used to have to, now it doesn't. They've adjusted their fees to improve cost
205 recovery. They've implemented a post-project review program so that when we wrap up a
206 project we look back, did the consultants for us do a good job, did the contractor do a good job,
207 did we as staff do a good job? They continue to do things to help neighborhood traffic flow
208 issues, to improve pedestrian safety. And in one big initiative that the Council approved, the
209 conversion of our signal lights from incandescent bulbs to light emitting diodes, we're now
210 saving about \$7,400 a year, citywide, about twenty four hundred dollars for every signalized
211 intersection.

212 So those are just some of the things that our departments have done and will continue to do. In
213 total, we're seeing about a \$6 million dollar continuing savings now as a result of these kinds of
214 initiatives. The next thing I'd like to do is to talk about program reviews.

**SPECIAL CITY COUNCIL MEETING OF
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215 **MAYOR GOODMAN**

216 That's pretty impressive.

217

218 **DOUG SELBY**

219 I mentioned before, we get more reinforcement as local government by expanding programs, by
220 expanding facilities and expanding services.

221

222 **MAYOR GOODMAN**

223 Excuse me.

224

225 **DOUG SELBY**

226 So there's more –

227

228 **MAYOR GOODMAN**

229 Excuse me, Dr. Selby. Councilman Brown.

230

231 **DOUG SELBY**

232 Yes.

233

234 **COUNCILMAN BROWN**

235 Thank you Your Honor. Take a deep breath and just go back to the six million dollars.

236

237 **DOUG SELBY**

238 Yes.

239 **COUNCILMAN BROWN**

240 This is, I – think, if – we're guilty sometimes at the City, it's not tooting our own horn enough.
241 And I would like, my first request of the day is between now and when we officially submit the
242 final budget, if we could get a spreadsheet or maybe a one to two page fact sheet on these
243 savings and the bench marks that you referred to, at least for my own edification. And able to
244 give those quick facts out to the public, especially with labor and what we're doing from an
245 efficiency standpoint. You went through a great presentation then shot right through \$6 million
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VERBATIM TRANSCRIPT -Item 1

246 dollars annually we're saving. I think you should come to a crescendo –

247

248 **DOUG SELBY**

249 Okay.

250

251 **COUNCILMAN BROWN**

252 – and say six million dollars, it's important, to everybody out there should be congratulated and
253 complimented. Let's not shoot through the good stuff too quickly and make sure that the impact
254 of just your incentive programs and your efficiency programs get their proper due here at today's
55 workshop.

256

257 **DOUG SELBY**

258 Okay.

259

260 **COUNCILMAN BROWN**

261 So what was the figure again?

262

263 **DOUG SELBY**

54 It was \$6 million dollars!

265

266 **MAYOR GOODMAN**

267 There you go. Very good. Very good.

268

269 **DOUG SELBY**

270 The – backup for a lot of this came from the white papers from the various departments. So –

271

272 **MAYOR GOODMAN**

273 Good. Read it.

274

275 **DOUG SELBY**

276 We'll wrap that up and summarize it for the – Mayor and the Council. Program reviews. As I
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**SPECIAL CITY COUNCIL MEETING OF
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VERBATIM TRANSCRIPT –Item 1

277 mentioned –

278

279 **MAYOR GOODMAN**

280 Good.

281

282 **DOUG SELBY**

283 – it's easy to add programs, it's easy to add services and facilities, it's harder to get rid of them.
284 And it's especially challenging when you're growing rapidly like the City of Las Vegas where
285 they're continuing expanding demands for what we do and request for things that we don't do
36 that people think we should. The Council's requested in the past that when we bring forward a
287 new program and – that the new program and this budget year has evolved, but we would bring
288 one of those forward then we also bring forward some recommendations about what we could
289 eliminate in order to have a – kinda control the growth of government, control the growth of
290 expenditures. It's particularly challenging though to just, you know, carte blanche, start
291 eliminating programs. The consequences of doing that might be kind of unforeseen. We might
292 actually decrease service, or eliminate service, to keep constituency groove. We could see that
293 we're not saving the money that we think we're going to save because stopping a program might
294 stop generating certain amount of revenue that is coming in. We could also see negative
95 collateral impacts to programs that we need and want to maintain. So I think the – point of
296 reviewing programs is to be cautious in doing so, to be deliberative and to be wise as we look at
297 these different programs. Some of what the City does are mandatory functions. They're driven
298 by the City charter, they're driven by regulatory requirements by federal law, state law. Some of
299 the services we provide, you could categorize as discretionary. They're the things that we do that
300 no – law is telling us we have to do. But these are things that also can often contribute to clean
301 safe communities, they can satisfy public demands and public expectations, and they often
302 enhance the quality of life. So again, we need to be careful about how we approach these. But
303 to meet the Council's request, I'm proposing that between now and the next budget year, they
304 undertake the review of 12 programs and they're listed here on the overhead.

305 The – review would first ask, are these programs aligned with the Council's priorities? Are –
306 they essential programs to meet the Council's priorities, and if they are, are we doing them as
307 efficiently as we can? Are we giving adequate resources to them? Are we over resourcing

SPECIAL CITY COUNCIL MEETING OF

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308 them? Look at them critically, and let me kind of run through'em.

309 OS is the Office of Architectural Services. Graphics, which is an in-house function that provides
310 a lot of our, almost all of our graphical support. Transportation Services. We operate some
311 buses and in your budget request actually is, are two positions for bus drivers for this coming
312 year. ASED. It's the Alternative Sentencing Program out of Municipal Courts. Senior law
313 projects handled through leisure services. A lot of aspects of our Cultural and Community
314 Affairs, what we're doing there. Open doors, open schools, I mentioned that we actually make
315 money and part of that we lose money in – another part. Accreditation programs. I'm a big
316 advocate for accreditation of our departments to bench mark them against the best national
17 standards, but we need to ask ourselves are we, is the money we spend for accreditation actually
318 yielding long-term value and benefit.

319 We do a lot of Outreach Programs. I – know the Council believes in them, I believe in them.
320 We – do them. We support outreach through parades, we do community blood drives, we do
321 special events, we do a lot of things that I suggest we take a look at. Rapid Response. Are we
322 deploying our rapid response people as effectively as possible? Is 72 hours that I reported a
323 number that the Council is comfortable with or should we add more resources to that? I
324 mentioned Special Events. Playing field, overseeding. We try to keep the grass green all year
325 round. It costs \$350,000 a year to do that. So, what I'd like to do is look at all of these, come
26 back to the Council between now and the next budget workshop and discuss what we found,
327 what we recommend doing with each of these programs.

328 And the last thing. Staffing. We are asking for additional staff. We have one of the lowest per
329 capita staffing ratios of any local government, but we've placed a priority on our public safety
330 staff. Every year we come to the Council, we've – asked for those correction officers, those
331 marshals, those fire fighters and certain people in public works that we deem to be public safety
332 oriented. And although we continued making – each employee more productive through training
333 and technology, we've really reached the point in a lot of our areas where training and
334 technology isn't just, isn't gonna do it anymore. We need a body, we need somebody with the
335 hands and eyes that can go out and operate equipment and keep up with the kind of growth that
336 we're seeing in the City. So, this year we're asking that the Council consider approving 58 new
337 positions, 48 of those are general fund positions, seven of them through enterprise funds, which
338 don't impact the general fund, two are through a special revenue fund and one is through a

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VERBATIM TRANSCRIPT –Item 1

339 internal service fund. Even with these requested positions, our non-public safety per capita
340 staffing will continue to decline as it has for the last eight years. A survey at other local
341 governments shows staffing increases over the past five years ranging from 15 percent to 32
342 percent compared to our 12 point 6 percent increase over the same time period.

343 As part of the – personnel recommendations, staffing increase, we're also recommending the
344 elimination of nine positions that have been vacant for more than nine months that have not been
345 recruited for that are not in the public safety venue. So this will result in that request of 49 new
346 positions, and, if approved, these positions would increase our staffing by only one point six
347 percent above our – current base. So that's kind of a roll up of what we've been doing, what we
48 plan to do and what we're asking for in terms of staffing resources to help us achieve the
349 priorities in the mission of the Council.

350 As I mentioned before the – operational budget is balanced at this point, but before I turn it over
351 to Mark Vincent to add a little more background on our revenue picture and discuss our capital
352 program, are there any questions?

353
354 **MAYOR GOODMAN**

355 Yes, Dr. Selby. I think I'll – echo Councilman Brown's request for a crescendo because it was a
356 remarkable report that we were listening to as to really without patting you on the back, it is
57 rather extraordinary with the growth that we've had in the City to be able to say that we've saved
358 money and that we've been acting frugally and responsibly. So that's great, and you should be
359 commended for it and the staff should be commended for it because you are doing a, an
360 extraordinary job on behalf of our constituents. A couple of questions. When you do your
361 review, would you be kind enough to analyze whether or not we could have more enterprised
362 funds as far as departments are concerned? I think that it's very effective with Mr. Wilkins and
363 the building department. All I hear, and I share this with him on a continual basis, are words of
364 praise as to how effective they are, how responsive they are, and how quickly they're providing
365 their services, and maybe that is because it's more of a – spirit of capitalism and pri –
366 privatization even those it's runned by government employees. But it's done with a different kind
367 of philosophy than perhaps the other departments. I'm not sure whether the other departments
368 could fit into that kind of situation or whether it's just unique to building but maybe Planning
369 could have some enterprise aspect to it and perhaps Leisure Services, but I – would like to see
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370 that analyzed.

371

372 **DOUG SELBY**

373 Okay. We'll do that.

374

375 **MAYOR GOODMAN**

376 In addition I – think that there's a resource and I, I'm not sure how we can utilize it with our
377 university and community college students. I think that we – should really explore whether or
378 not we can utilize them as interns where they would be able to get credit, where they can perhaps
379 work on a part time basis for the City. One example that came to mind is Councilman Weekly
380 and myself were over at the Catholic Charities this past week, and they had a feeding program
381 where they serve food to homeless folks twice a day and over a thousand homeless people came
382 in there. And, I felt that, if in fact, we could get our Neighborhood Services office to work with
383 university students who are perhaps taking social worker courses and utilize them to go into the –
384 charitable building they might be able to really make an impact with those folks rather than try to
385 help them on the street because basically what we have here, people associated with faith-based
386 groups are try to do the right thing and they feel good about it but they feed the home less on the
387 streets and that enables them really to continue their homeless lifestyle, whereas when they come
388 into a facility we have an opportunity to identify them. to lend a helping hand to them, we don't
389 have the City staff to do that. I understand that, but I think that university students, I know when
390 I was in college I would have loved to have had the opportunity to participate in some kind of a
391 program where we could assist people in the community that way and get credit for it. So, I'd
392 like that to be –

393

394 **DOUG SELBY**

395 Okay.

396

397 **MAYOR GOODMAN**

398 – explored as well.

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399 **COUNCILMAN WOLFSON**

400 Mayor Goodman, briefly.

401

402 **MAYOR GOODMAN**

403 Yes.

404

405 **COUNCILMAN WOLFSON**

406 If I may, I just wanted to echo something you just said about using interns. As many of you
407 know, this year I chose not to hire a second liaison person for my office, and I'm working with
408 two rather than three, but we did have, and we do have, an intern that comes in and works part
409 time. And Gloria is a real nice lady who simply sometimes just folds envelopes or puts things in
410 the mail, and she's a great help to my staff, so I'd ask us to explore perhaps using the same kind
411 of philosophy interns or students, whatever, even on the 10th floor to perhaps fill in some – gaps
412 where we could use some help.

413

414 **MAYOR GOODMAN**

415 Anybody else at this time.

416

417 **COUNCILMAN BROWN**

418 Your Honor.

419

420 **MAYOR GOODMAN**

421 Councilman Brown.

422

423 **COUNCILMAN BROWN**

424 Thank you. Mr. Selby, the one point six percent increase.

425

426 **DOUG SELBY**

427 Yes.

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428 **COUNCILMAN BROWN**

429 Did that, is that reflective of the 58 new positions?

430

431 **DOUG SELBY**

432 Uh.

433

434 **COUNCILMAN BROWN**

435 I'm sorry. The 49 net gain.

436

37 **DOUG SELBY**

438 I think it's the 49. Yes.

439

440 **COUNCILMAN BROWN**

441 And then 10 of those 49 are enterprise or non-general fund categories.

442

443 **DOUG SELBY**

444 Correct.

445

46 **COUNCILMAN BROWN**

447 So that one point six is probably even lower.

448

449 **DOUG SELBY**

450 For General fund impact, yeah.

451

452 **COUNCILMAN BROWN**

453 All right. Good.

454

455 **DOUG SELBY**

456 Yeah.

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457 **COUNCILMAN BROWN**

458 Again, that's –

459

460 **MAYOR GOODMAN**

461 That's crescendo like.

462

463 **DOUG SELBY**

464 Cresend – only one point six percent.

465

56 **COUNCILMAN BROWN**

467 But labor and positions and government growth seems to be the buzz over last, certainly five to
468 ten years and yet here we are in the fastest growing metro area in the country, and you've
469 indicated the savings, the bench marks, and now an increase of one point four, one point five, to
470 our General fund. You have to be congratulated and complimented, publicly, on that. Not sure
471 if we'll read about it in the paper, but at least out there your department head should know that
472 they are doing a fantastic job.

473

474 **DOUG SELBY**

475 I agree .

476

477 **MAYOR GOODMAN**

478 Very good. Any other comments or questions? All right. I guess we're ready to hear from Mr.
479 Vincent. Thank you.

480

481 **MARK VINCENT**

482 Thank you, Your Honor. Mark Vincent, Finance and Business Services, and I appreciate Doug's
483 help with the presentation this morning. What I'd like to do now is pretty quickly go through
484 some informational slides, a little update of where we were from the workshop before and the
485 work shop today. We will conclude today by going through the plan for capital, or capital plan
486 or plan to balance that budget. Before I do that, I do want to bring Rad Snelding up before I get
487 into the capital. So let me run through these slides pretty quickly, but if you have any questions, •

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488 feel free to stop me and ask me at any time. We're looking at a revenue of about four hundred
489 and eighty-three million dollars per fiscal year '06. Now that we have had the AB49 pretty much
490 decided, although there is a trailer bill that will be coming through here shortly to kind of provide
491 a little more frame work to it, we're comfortable with our estimates in property tax revenue.
492 And so this slide's merely indicating that a – vast majority of our growth and revenue is coming
493 out of the consolidated tax area and it's also being shorted by the property tax growth. We're not
494 seeing a whole lot of growth, net growth, in altogether areas combined. Consolidated tax now is
495 52 percent of our – operating revenues in the general fund, whereas a couple years ago it was 49
496 percent so it's becoming more and more significant.

497 When we talk about expenditures, we're looking at about four hundred and eighty million dollars
498 of expenditures. The – differential between the revenue and expenditures represents what we'll
499 need to have in revenue to fund the debt service for the – capital program.

500 There's an error in this slide. The second bullet says that we're adding 40 new positions, it's
501 actually 39 new positions, net new positions. It does include transferring Evolve. If you, in your
502 – handout I think you have an attachment C, which identifies the nine positions that are vacant
503 that we're proposing to eliminate, they total about six hundred and fifteen thousand dollars. That
504 savings and those positions will pay for the eight evolve positions that we're planning on
505 transferring from the Special Revenue fund into the General fund. So that's – a net neutral
506 change. You've all seen the slide many times. Just a reminder that we are not increasing our tax
507 levy, we don't have to increase it, there's no reason to increase it. In fact, this slide just
508 demonstrates that since 1998, our tax levy has been significantly below what our statutory limit
509 is on – taxes, so –

510

511 **COUNCILMAN BROWN**

512 Your Honor.

513

514 **MAYOR GOODMAN**

515 Yes. Councilman.

516

517 **COUNCILMAN BROWN**

518 Then take it back to 1994 mark, if – that chart, not exactly, but what we anticipate '06 Fiscal

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519 Year to be is actually less than its Fiscal Year '94.

520

521 **MARK VINCENT**

522 It is slightly less. You're absolutely right.

523

524 **COUNCILMAN BROWN**

525 So we're – going on a dozen years now.

526

527 **MARK VINCENT**

28 That's correct. A dozen years and counting.

529

530 **COUNCILMAN BROWN**

531 Stop understating that. Again, I wish we could communicate this. This is what, at least my
532 constituencies during Town Hall. They always seem to focus on this – slide. And we use this,
533 publicly as often as we can. Now certainly when we get that little tax bill and all the different
534 agencies that are on it, it's great to be able to pull ours out and indicate what we can control, this
535 is the result. And again, to Doug and you and everyone else, it's – a very, very powerful
536 statement if communicated properly to the constituency, and this is one that seems to get lost in
37 the bureaucracy. So again, just take a moment and appreciate, at least, we're doing or at least
538 we're on the right track.

539

540 **MARK VINCENT**

541 I think we are. Again you mentioned the other taxing entities.. This slot is just a graphic
542 representation at least for 2005. As you can see in the slide, the City of Las Vegas really only
543 represents about a quarter. And that includes our debt rate and our fire safety initiative rate. So
544 when you – got your tax bill for 2005 and it said you were had, you had to pay \$3.30 per \$100 of
545 assessed evaluation, you recognize that only about \$.78 cents of that is the City of Las Vegas.
546 The rest of it is, are other entities that are – levying taxes as well. And as Councilman Brown
547 mentioned, oftentimes those rights have gone up and our constituents ask us why did you raise
548 tax rates, and our answer is we didn't raise tax rates, it was another entity that raised those tax
549 rates. So that's what this, purpose for this slide. This is a new slide that – I added. In order to
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550 protect the guilty, I didn't actually use the agency names. I just called them by number. But this
551 is a graphic representation of what Dr. Selby mentioned. The – first bar, the yellow bar, is the
552 City of Las Vegas. This represents staff growth since, from 2000 to 2005. So it's the growth in
553 '01, '02, '03, '04, and '05. The City of Las Vegas experienced twelve point six percent growth.
554 I can tell you that the agencies one and two are county wide agencies, as is agency five.
555 Agencies three and four are other cities. So with this graph is showing is compared to the other
556 local agencies, the City of Las Vegas, in terms of staffing, has really towed the line. We have
557 really combination of – the position justification process that we put into place back in 2000, it
558 was actually two thousand and one, coupled with the Council's diligent review every year in our
59 budget workshop, we have really towed the line.

560 I did show the – purple bar to the far right is the Clark County – wide population growth during
561 that same period of time as twenty point six. I think if you look, and I apologize, I didn't put a
562 Las Vegas population bar but it would probably be between 18 and 20 percent, somewhere in
563 that neighborhood. It'd be less than the county-wide. So that's graphically representing what
564 Dr. Selby was talking about. We showed this slide at the last workshop. I think Dr. Selby
565 mentioned this. The green bar represents our public safety staff per thousand residents and it
566 does include our share of metro. And the red bar indicates the non-public safety staff per
567 thousand and what this graph represents fairly well is that our staff per capita on the public safe,
58 on the non-public safety side has been declining and is in fact considerably lower than it was
569 back in 2001.

570 On the other hand on the fire, on the, excuse me, on the public safety side because of staff that
571 we've added to Detention and Enforcement for corrections officers and some marshals as well as
572 our fire safety initiative, we've been able to climb up a little bit, and I would expect that green
573 bar will grow even more with the approval of the quarter cent tax per metro. So this emphasizes
574 that with our staffing dollars, we have placed more emphasis on public safety than we have on
575 non-public safety. This chart, this chart just represents, as you know we – do not budget for
576 vacancies. We budget for funded positions and to the extent and that's a conservative budget
577 approach. It actually is one of our budget policies. And to that extent, whenever we have
578 vacancies that generates savings, if you will, we had some significant savings in '01 and '02. In
579 '01 was when we first implemented the position justification review process. We did that before
580 9-11. Thank goodness we did that. I don't know if it was intelligence on our part or just luck but
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581 as – it happens, we have kept that program in place. In '03 and '04, the economy set a
582 rebounding and we didn't have quite as many as vacant, vacancies as we did in '01 and '02. In
583 '05, we're back up to seven point three percent, and that's – really being generated from the •
584 voluntary separation program that we instituted last year. So we're still seeing some
585 considerable number of vacancies that are still out there.

586
587 **MAYOR GOODMAN**
588 Would it – be a fair inference to say because of the voluntary separation program on the FY05
589 that – would represent more dollars because of – the nature of the people who are accepting that
90 program.

591
592 **MARK VINCENT**
593 Yes, I think it would. And that was the purpose of it. I mean, when we instituted the program if
594 an employee was allowed to voluntarily separate, we kept those positions vacant for a minimum
595 of nine months so that that vacancy would pay for the benefit that they got when they left but it
596 would also give us this opportunity to re-examine as Dr. Selby talks a program review, if you •
597 will, re-examine how are we going to organize ourselves, and do we need to fill those positions
598 at the same level or do we – need to do something different. So I – think not only this – vacancy
99 factor pay for that, it also gives us an opportunity to rethink how we do business in the City.

600
601 **MAYOR GOODMAN**
602 Thank you.

603
604 **MARK VINCENT**
605 And changes have been made as a result of that in certain – departments.

606
607 **MAYOR GOODMAN**
608 Good.

609
610 **MARK VINCENT**
611 Before I get into the capital project review, I know that Mr. Snelding has a presentation he'd like
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612 to make to Council so – if it pleases you, I'd like to invite Rad up at this time.

613

614 **MAYOR GOODMAN**

615 Very good. Mr. Snelding.

616

617 **MARK VINCENT**

618 I think Rad will need the overhead.

619

620 **MAYOR GOODMAN**

21 All right.

622

623

624 **RAD SNELDING**

625 Good morning.

626

627 **MAYOR GOODMAN**

628 Morning.

629

30 **RAD SNELDING**

631 Mr. Mayor, members of the Council. Last audit committee meeting, I was asked to make a
632 presentation and talk about specifically about the utilization of resources, our work load and the
633 budget. And in doing that, why then after they, after the committee reviewed that, they asked me
634 if I would come and – address the Council directly at this budget worksop, shop. One of the
635 things that's happened over the last five years since I've been here is that the, we, the City
636 Auditor's office has had an increase work load and also some redirection in efforts. The first
637 thing that's happened is that we increased the number of auditable entities. We've gone from
638 around 70 or 80 to almost 200, and we'll probably add some more this year. What that would,
639 what that actually does is it shortens the, or shortens the scope of the work of what we're doing.
640 In other words, we can do, an audit report quicker and we can have a quicker turn around from
641 the inception, from the inception of the work to the completion of the audit report. Additionally,
642 we've audited on a cyclical basis. In that, we've taken each one of those auditable entities and

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643 put them on a schedule. The customary schedule for that is about a five-year cycle where high-
644 impact, or high-risk entities are audited multiple times, usually three times in that five years, the
645 medium risk twice and the low risk usually once. What our cycle actually works out to is a 15-
646 year cycle, which is much, much longer.

647 One of the things that I did commit to was to become very responsive to Council requests and as
648 you can see, we've done a number of Council projects. We started off with the one on
649 Sportspark. We also did another one on the rental agreement with the Mexican Patriotic
650 Committee. We also worked on the Animal Foundation investigation, which included, which we
651 worked in conjunction with Detention and Enforcement. We performed an investigation on
52 Neighborhood Services and just last year where they worked on the trans - particular transaction,
653 looking for money laundering type transactions with Treasures. One additional piece of work
654 that we did was the YMCA comparison between the YMCA and Durang, Durango Hills and
655 Veteran's Memorial.

656 One of the other issues that's come up is that with the implementation of the fraud policy and the
657 fraud procedure, why then the City Auditor's office has become very involved investigations
658 within the City. Second issue is follow-up. Once again, we continue to have an annual follow-
659 up where we will follow-up on all open recommendations and make a status report on that and
660 give, and provide that status report to the Council.

51

662 **MAYOR GOODMAN**

663 Mr. Snelding, when in fact you find that there has been some fraud or defalcation what is your
664 policy? Do you take it to the City Attorney's office for not only criminal prosecution but also to
665 see whether or not the City could recover the monies that have been taken which are not
666 rightfully those of the - taker?

667

668 **RAD SNELDING**

669 According to the fraud policy and the procedure, the point of contact is Detention and
670 Enforcement, the investigating unit there. So any time we uncover something in the course of an
671 audit, why then we'll coordinate with them. We also supply financial expertise when reviewing
672 that. And - all of those issues that you talked about are issues that are addressed by the Fraud
673 Committee and also by our office. We'll see if we can determine exactly how much has - been

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674 taken as much as possible and make sure that we make a recovery on that.

675

676 **MAYOR GOODMAN**

677 Okay. How do we go through the recovery process?

678

679 **RAD SNELDING**

680 Hum.

681

682 **MAYOR GOODMAN**

683 That's different than the criminal process, which Detention and Enforcement is involved in.

684 What are we doing in order to assure that we're trying to get ourselves recompense for the –
685 loss?

686

687 **RAD SNELDING**

688 We're working closely with Insurance Services and when we try to put a dollar amount on that,
689 and Insurance Services also moves forward with our – insurance companies and makes a
690 recovery through that. So we – have interaction with them.

691

692 **MAYOR GOODMAN**

693 All right. How about from the person who took the money unlawfully. Do we go after that
694 person as we did when we got our money back from the folks with the Sky Vue? That was a
695 substantial recovery for the City and days past that would not have taken place. They would
696 have said Sky Vue is closed down, and the City spent a lot of money closing it down, and that's
697 the end of it. We got the money back. Are – we doing that as far as, for instance, Durango Hills
698 where we understand we're, monies that should have been coming to the City that didn't come
699 here? Are we trying to get that back through a legal process?

700

701 **RAD SNELDING**

702 Yes, Mr. Mayor we are. We are in the process of coordinating that with the City Manager's
703 office. They're working on getting that recovery. On the particular individual thefts, usually it's
704 part of the legal proceedings why then, there's an attempt to make a restitution and so we are, all
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705 those issues are coming up and we are tracking those things through.

706

707 **MAYOR GOODMAN**

708 Okay. Mr. Jerbic, did you want to add to that?

709

710 **BRAD JERBIC**

711 I do not, Your Honor.

712

713 **MAYOR GOODMAN**

14 Okay. Thanks. Thank you.

715

716 **RAD SNELDING**

717 Thank you. One other issue that we want to talk about that, or one other issue that I committed
718 to work with and work on is informa, Information Technology issues. Virtually on every audit,
719 we do, we have a component that deals with IT. Also we produced a report relating to the
720 security of Information Technologies. One other thing that we continue to work on are
721 questionable activities and transactions. We continue to try to ferret those out using various
722 techniques and also dealing with cash-handling practices.

23 In order to meet those increased demands, why then I've done a number of things in five areas.

724 One, I moved our management analyst. Gave up that position and changed that to an internal
725 auditor. The second issue that we do is we – try to leverage technology as much as possible to
726 make sure that we have the most current things to make us work, much smarter. One of things
727 that we use is ACL list, called Audit Command Language. It's a software that, it's an analytical
728 software that you can analyze audit data with, which is very helpful. We additionally use
729 Microsoft Access and do some things with it. Just recently, we purchased Team Mate, which is
730 an audit management software, which will help us with our work papers and the, add some speed
731 to – our work in that area. One thing we do is we con, we contract with experts to come in areas,
732 and performance audits that they may have some particular expertise in. And very topical you're
733 talking about student interns. We actually have – a student intern now and this has been very
734 helpful for us. We additionally have made arrangements to – get temporary staffing to help out
735 with the basic staff-type work through a couple of temp agencies.

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736 One particular – question that came up in the committee related to, related specifically to how
737 much effort we're putting into the investigations. Back in 2002 and 2003, we expended only
738 approximately 230 hours on it, whereas in 2003 and 4 and then through for the first nine months
739 of four, '04, '05, you can see that jumped up to fifteen hundred and seventy-four, and if you take
740 the twelve hundred and forty-eight for this year and annualize it, it's about 1,600 audits, or 1,600
741 hours, or over 1,600 hours. What this in essence has done is that we have one entire staff
742 member and part of another dedicated just to handling the fraud issues and this does have an
743 effect on the performance side. Because someone who's expending energy in the investigation
744 side cannot dedicate it to the – performance side.

45 In order to approach this or correct this, well then I will change, would change the approach that
746 we do to – the audit plan. We'd go to hot button issues instead of a cyclical approach. The
747 cyclical approach is probably the, is much better and much, and, but we just don't have the man
748 power to do that. So in other words, we would hit the high-risk areas and as we cleared those,
749 well then, we'd move on to the lower- risk items. Continue to leverage technology. We'd look,
750 we'll look for every opportunity we can to make us, to help us work more efficiently. Continue
751 to use the student intern, also continue to use experts wherever possible. And continue to use
752 the temp, the temps on contracts as possible as with every opportunity that we have. That gets
753 us, that keeps us at status quo. If we wanted, if we want to improve, then we will have to hire
754 one to two internal performance auditors and increase the contractor budget. Now we had,
755 we've had one vacancy since I was here. Charles Dixon moved to another – job in another City
756 and we did recruit one. Out of 60 applications that we received, only five to eight of them really
757 qualified as performance auditors. So performance auditors are pretty hard to find. We live in a
758 – valley that is full of auditors but there are not that many strictly performance auditors. So it's
759 difficult to find them to start off with.

760 Also, increasing, currently our the contractor budget is at 19,000. On student interns for, it
761 would be two student interns at two different times through the year is gonna cost about –
762 \$15,000. Temporary employees to help out in – certain parts of it would be about 30,000 and
763 then a \$15,000 contingency for contract experts, which would move that \$19,000 budget to
764 \$60,000. Just to give you a little bit of a comparison within the valley, you can see that, at, you
765 can see the City of Las Vegas stands with six auditors, and all six of those are performance
766 auditors with the exception of one, of course, being dedicated to fraud issues. Clark County has

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767 15 with 8, Clark County School District has nine with two performance auditors, North Las
768 Vegas, which is currently vacant at this time, has one and Henderson has one. The two in North
769 Las Vegas and Henderson essentially work for the City Manager over there and spend a lot of
770 time on special projects.

771 Just as a – further comparison, I took similar size cities within the – United States and you, as
772 can see, the City of Las Vegas is quite a bit behind as far as number of auditors compared to
773 population and also put a line out there to indicate the number of performance auditors. One
774 thing I will say that, the budget that I submitted in the, which is in – the system at this time was a
775 stand still budget, so these, this one or two position is – not included in anything that I've
76 proposed and neither is the \$41, 000 increase in the contracting budget. And this concludes the
777 presentation that I have.

778

779 **MAYOR GOODMAN**

780 All right. Are there any questions of Mr. Snelding at this time, or any comments? Councilman
781 Brown.

782

783 **COUNCILMAN BROWN**

784 Thank you, Your Honor. And Councilman Weekly and I serve on the Audit Committee with
785 three members of the private sector, and the Audit Committee asked Mr. Snelding to make this
786 presentation the Council. And, without getting into a lengthy discussion on the merits of the
787 request, I would speak on behalf of the committee saying that they did, in fact, recommend and
788 approve to the Council the hiring of one additional performance auditor position and also
789 supporting the request for Mr. Snelding for additional contractor.

790

791 **MAYOR GOODMAN**

792 Thank you. Any other comments or questions? I'm concerned about one thing that you brought
793 to our attention, under the recommendations that you change your approach to concentrate on hot
794 button issues. I think one of the things that makes us very, very special as a City is the way you
795 have taken over the auditing functions going through project by project, department by
796 department and bringing things to our attention that can remediate situations along the way.
797 When you just go to hot button issues, we're gonna lose that very special analysis that your office

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798 is doing. How – can you balance those two?

799

800 **RAD SNELDING**

801 Mr. Mayor the, part of the process we go to, we do a risk assessment of all the auditable entities
802 in the City. We give them either high, medium or low risk and with the cyclical basis well then
803 you spend a certain amount of time on, at each level. What we would do is we'd still go through
804 the process of evaluating the risk, analyzing the risk, and then we would rank'em. And then
805 based on that, instead of trying to pick up a few of the medium and a few of the low risk entities,
806 we would just, in essence, we would concentrate on 10 to 15 or however many we could possibly
807 get to of the high risk areas. So we do give up a little bit because we don't have quite as, there –
808 are some issues that are on a low risk that – it would take us a long time to get to.

809

810 **MAYOR GOODMAN**

811 All right, well one of the things, I think, that makes you very special is the fact that you do revisit
812 these audits and make sure that in fact your suggestions are being complied with and then report
813 back to us as far as the progress is concerned. Will that continue?

814

815 **RAD SNELDING**

816 Yes, definitely. That – is definitely a commitment I would have. In fact, we're in the process
817 now, we have virtually a continuous follow-up going, and we also work closely with the City
818 Manager's office who helps us follow-up on these issues with the individual department. So, no
819 this is – to me this is a measure of how effective we are and we continue to have fairly high
820 compliance. I mean as high or higher than any place I've seen.

821

822 **MAYOR GOODMAN**

823 All right. Thank you.

824

825 **RAD SNELDING**

826 Yes. Thank you.

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827 **MAYOR GOODMAN**

828 Thank you very much. All right. Mr. Vincent.

829

830 **MARK VINCENT**

831 Thank you, Your Honor. Mark Vincent again. Before we go on to capital I think I need a little
832 bit of closure on – what your recommendation is with respect to Brad's request. And I maybe
833 have a potential solution I'd like to offer. But just to give you a little – background. In the
834 budget process, we had a 124 general fund positions were asked for. We have in the tentative
835 budget funded 48 of those but then we also eliminated 9 so that's a net increase of 39 positions.

36 So we gave, with respect to the City's request, we – are only able to fund less than a third of
837 those requests. Right now, the budget is balanced. An additional auditor, plus the increase in the
838 non-labor cost, that would probably be about a \$160,000 with benefits and computers and so on,
839 and so forth. At this point, my budget's balanced. So if we were to add these into this budget,
840 then we'd have to go back to the other 48 positions and decide which one there are we going to
841 eliminate. Another opp – opportunity, I should throw this out as a possible compromise, is that
842 as you know we – budget very conservatively. We tend to under – budget our revenues and over
843 budget – our expenditures on purpose. That is part of our budget policy. Every finance director
844 in the valley does it that way, it's just conservatism.

45 I would throw out that perhaps what we could do is we could – add the – additional auditor
846 midyear based upon a revenue performance at midyear. We'd come back, say in six months and
847 if the revenue's there, we – could add that position as a compromise. But, I'm willing to –

848

849 **COUNCILMAN REESE**

850 Before I make – a motion, do you have –

851

852 **MAYOR GOODMAN**

853 Yes. Councilman Brown.

854

855 **COUNCILMAN BROWN**

856 Thank you, Your Honor. I – I'd certainly support that and just looking at the last five years, six
857 years of position history, with the exception of Leisure Services, which has actually gone down

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858 since Fiscal Year'01 from 355 to 350, the audit function has been the only other area that has
859 remained at six positions. And that's despite, as Mr. Snelding put out, the added emphasis this
860 Council has put on the audit function at City hall. So I would just, I – I'd put that down and
861 certainly support Mr. Vincent's recommendation.

862

863 **COUNCILMAN REESE**

864 **That – would be my motion then, Your Honor –**

865

866 **MAYOR GOODMAN**

57 All right.

868

869 **COUNCILMAN REESE**

870 **To follow Mark's recommendation.**

871

872 **MAYOR GOODMAN**

873 All right. Thank you very much. Let's vote on that, please. Post. Motion carries. (Motion
874 carried unanimously) Thank you.

875

76 **MARK VINCENT**

877 Thank you. If I could have the power point back, please. The power point not the worksheet.

878

879 **COUNCILMAN REESE**

880 And, Your Honor, just for clarification of that motion. That also incorporates the contract
881 experts.

882

883 **MARK VINCENT**

884 Yes.

885 **COUNCILMAN REESE**

886 The contract for budget.

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887 **MAYOR GOODMAN**

888 All right. Thank you.

889

890 **MARK VINCENT**

891 That's the way I understood it. While we're waiting for that to come up, Your Honor, I just
892 wanted to touch on a couple of things before we get into the – actually I suppose you could just
893 leave this worksheet up but we'll get to this real quick. At the March 22nd budget workshop, we
894 had approximately \$70 million in revenue that was available. There was a slide that I was gonna
895 put up which is not necessary at this time that showed that we were able to add an additional four
96 million in revenue to that list, and the – reason we did, or how we did that was we got some
897 correspondence from BLM that – enabled us to fund portions of our Centennial Hills Recreation
898 Center with SNPLMA, Southern Nevada Public Lands Management Act monies that allows the
899 free up 4 million of general fund money that was appropriated to that project into this pool. So
900 with that we have 74 – point four million dollars available. In your hand – in the handouts we
901 gave you this morning, the supplement, there's a couple of attachments and they have circles
902 with alpha numeric numbers on the bottom of them. And I'd like you to refer to A first. At the
903 top of it, it says City of Las Vegas in process. This is the work sheet that we present to you each
904 and every time.

95

906 **MAYOR GOODMAN**

907 Where would we – find this?

908

909 **MARK VINCENT**

910 It was a hand, it should be in your books.

911

912 **CANDACE FALDER**

913 It's behind the tab marked 5205 meeting and it's the last three pages of that section.

914

915 **MARK VINCENT**

916 There you go.

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917 **MAYOR GOODMAN**

918 Okay. Starting with A?

919

920 **MARK VINCENT**

921 Starting with A.

922

923 **MAYOR GOODMAN**

924 Very good. Thank you.

925

26 **MARK VINCENT**

927 The one that's labeled A is at the March 22nd workshop. We had a request that, you know, where
928 do we stand with the pro – parks in progress list? This worksheet, and I don't have it up on the
929 screen, 'cause it's – I apologize, it's a rather small font. So I can see we're gonna have to get our
930 glasses on, but I apologize for that. It reconciles where we were from the budget filing a year
931 ago which we would have filed in – June 1st of two thousand and four. It identifies Council
932 actions that we've taken since then where we have either made change to scopes of work and
933 funding. And in the third column, it says March 22nd, that's the column where the workshop we
934 had about a month ago or less than a – about a couple of weeks ago, it was a month, more than a
935 month and a half ago I guess, where we added some changes to that. That gets us to the total
936 column. So this is sort of a reconciliation of where we were last budget, the changes that we've
937 made through augmentation or other changes we've made, the changes that we introduced at the
938 budget workshop and that gets us to where we are today.

939 Attachment B, the next page is what you see on the screen right now. And that's where we need
940 to – talk a little bit about the changes that we've made. Is, does everybody have that attachment
941 B?

942

943 **MAYOR GOODMAN**

944 Yes. That was given to us prior to today.

945

946 **MARK VINCENT**

947 Okay. Yes. We briefed on this

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948 **MAYOR GOODMAN**

949 Yup.

950

951 **MARK VINCENT**

952 And in this sheet, what this does if you go down the third column that says FYO6 proposed
953 budget and you scan down to where it talks about the 3/22/05 funding, you'll see that
954 \$74,399,000, that's the funding that we have available for these requests. The sales or little fields
955 that are highlighted in yellow, those are the proposed changes that we're recommending to
956 balance the capital budget. And by – the way before I – get too far into that, there is a couple of
57 other things I wanted to share with you. Dr. Selby talked about the number of acres. I think the
958 figure was something like 800 acres in parks that we currently have. When you look at our
959 current work in process, which includes these items that we're proposing and this sheet that's in
960 front of you today to fund, this would bring on an additional 391 acres, which is increase.
961 Eventually when we get these projects completed and recognize these don't happen over night, it
962 takes anywhere from 12 to 18 months to get these projects online, longer if we haven't even
963 begun design yet . So, but as we sit here today, this work in process would – almost increase our
964 current inventory of acreage of parks by 50 percent, and that's what we're currently working on.

965

966 **MAYOR GOODMAN**

967 Okay. Let me ask this. On behalf of Mayor Pro Tem because I know he's thinking it even
968 though he's not saying it. With – this kind increase will there be a commensurate increase as far
969 as marshal services to – police and monitor what's taking place in the parks?

970

971 **MARK VINCENT**

972 You read my mind.

973

974 **MAYOR GOODMAN**

975 That was your question, wasn't it?

976

977 **COUNCILMAN REESE**

978 Yes.

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979 **MARK VINCENT**

980 You read my mind. When we look at the acreage and we look at the figures that we're currently
981 seeing at ten thousand two, \$10,650 per acre of park to maintain and provide utilities. The, that
982 acreage alone, you're talking about four point seven million. If we were to maintain those same
983 standards about 4.7 million in maintenance and utilities cost related to this, these – acreages that
984 are in process.

985 As you know, when we put together our capital plan, and we identify these projects, we always
986 identify the maintenance, utilities and the programming costs that go with these – projects. So it
987 is significant even in the cases where we talk about the Centennial Hills Leisure Center complex.

38 In that case, we're currently right, actively right now out in the street looking for an operator.
989 Where, we sent out a request for proposal, which should be closing here shortly for an operator
990 for that so that – we would essentially break even. We, in that proposal, we have asked, for
991 example, that those operators be able to break even including the operations, maintenance and
992 utilities. Do I expect that that will actually happen? It may not. We may – get some potential
993 operators that may say that they can't operate at break even. They may want us to cover utilities.
994 So some of those things are taking into account, we're trying to do business differently than we
995 have in the past to try to mitigate some of those. But in fact, I would say next year's budget, the
996 '07 budget, the '08 budget, we're gonna have to add additional staff to be able to maintain these
97 – facilities at the level that we currently do. It's just, it's a reality of life.

998

999 **MAYOR GOODMAN**

1000 Right. And that's the reason I wanted to put it on the record today because next year when we
1001 have our meeting, I want folks to remember that when they vote for these projects, they're voting
1002 for the operation and maintenance of it next year.

1003

1004 **MARK VINCENT**

1005 That's absolutely right. And if not next year, it's the year after.

1006

1007 **MAYOR GOODMAN**

1008 Okay.

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1009 **MARK VINCENT**

1010 Thank you for –

1011

1012 **MAYOR GOODMAN**

1013 Thank you.

1014

1015 **MARK VINCENT**

1016 – bringing that up.

1017

18 **MAYOR GOODMAN**

1019 Thank you.

1020

1021 **MARK VINCENT**

1022 So, I wanted to get that in front of you. When we look at –

1023

1024 **MAYOR GOODMAN**

1025 That's not the policy.

1026

27 **MARK VINCENT**

1028 Candy, could you – we just highlight through the '07 column and then – fill to the screen so that,

1029 you know what I'm saying.

1030

1031 **UNIDENTIFIED SPEAKER**

1032 (Inaudible) blowing it up for the public to see.

1033

1034 **MARK VINCENT**

1035 That's what we're trying to do. There you go. And then just go up to view, to fit view, to fit.

1036 Okay. You know what, go down to the total line, yeah, and up, there, and.

1037

1038 **COUNCILMAN BROWN**

1039 The City. (Inaudible) Operate by the City of Las Vegas.

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1040 **MAYOR GOODMAN**

1041 (Inaudible) if it could be prioritized, I could care less.

1042

1043 **MARK VINCENT**

1044 That's apparently as good as we can do right now. The major changes that we're recommending
1045 on – here, the – obvious one is the Stupak Community Center. We funded –

1046

1047 **MAYOR GOODMAN**

1048 I don't think –

49

1050 **MARK VINCENT**

1051 We appropriated –

1052

1053 **MAYOR GOODMAN**

1054 – got the strategies –

1055

1056 **MARK VINCENT**

1057 – \$700,000 for planning and design of the new Stupak Center. That money is still available. We
1058 haven't begun that process, we need to do that process. If we started that process today, there's
1059 no way we would be ready to do construction of that site in Fiscal Year '06. So we are
1060 suggesting that we – use the money that has already been appropriated, do the site plan, do the
1061 designing and then we would look to fund that – project in Fiscal Year '07. That would be our
1062 recommendation with that one.

1063

1064 **COUNCILMAN MACK**

1065 Mr. Vincent. In analyzing the Stupack Community Center with, in regard to a lot of the
1066 redevelopment we're seeing on the Sahara corridor and the surrounding area, they taken in
1067 effect, or taken in account that I – know there's a great need and I know the Stupak – Center
1068 handles a great volume of – people that use this center, but have they looked at maybe moving
1069 some of those people to some of the other community centers in the downtown area? And in
1070 regard to, with the development that's handing, happening, I think a lot of the residential might

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1071 be pushed out or pushed in a different direction, where a community center like that might not be
1072 of – you know, of a greatest need or maybe a different type of need for the future.

1073

1074 **MARK VINCENT**

1075 Councilman I think that that's part of – what we're trying to look at is, even on a temporary
1076 basis, some of those services might be able to be provided at a different location, but the – parks
1077 analysis from the park's master plan indicates that this is an area that is underserved, that there is
1078 a – hole there. I understand there's some discussion about what the long-term development of
1079 that area may look like, whether that becomes, remains residential or changes in some other
30 form, certainly that's a consideration. But as we – see it right now from staff's perspective,
1081 there's a need for that center and that is an area that is underserved and staff's recommended that
1082 we think something needs to be done there. The other – advantage to something like this is
1083 much like when we replace an existing fire station, that the operation 21 costs are minimized
1084 because we already have staff operating that center. There is already some utilities and
1085 maintenance although if we build a larger facility –

1086

1087 **COUNCILMAN REESE**

1088 Your Honor, if I can – interrupt.

1089

1090 **MARK VINCENT**

1091 – that would increase.

1092

1093 **MAYOR GOODMAN**

1094 Yes. Mayor Pro Tem.

1095

1096 **COUNCILMAN REESE**

1097 Councilwoman, if I could please. This used to be in my area and I'm very, very familiar with
1098 that, what the neighborhood needs over in that area. The \$700,000 that we set aside, and I
1099 mentioned this before, the property that we own over there, with what's going on is not gonna be
1100 enough to build a new community center. And before the property values get any higher, is this
1101 \$700,000, is that going to articulate a little bit about us buying properties to build a community

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1102 center? Because with what we have, why we don't have enough room to build a nice
1103 community center with parking.

1104

1105 **MARK VINCENT**

1106 Councilman, that \$700,000 is not gonna be sufficient to buy additional property.

1107

1108 **COUNCILMAN REESE**

1109 No, no, no.

1110

1111 **MARK VINCENT**

1112 But that's –

1113

1114 **COUNCILMAN REESE**

1115 I'm talking about even –

1116

1117 **MARK VINCENT**

1118 – well that's one of the –

1119

1120 **COUNCILMAN REESE**

1121 – to put into the study though to look at. You know –

1122

1123 **MARK VINCENT**

1124 That's –

1125

1126 **COUNCILMAN REESE**

1127 – the needs –

1128

1129 **MARK VINCENT**

1130 That's one of the reasons why I think we need to do a site plan. We need to find out what size
1131 site do we need, where does it fit, do we need to acquire property to do that, or can we relocate it.

1132 I think that's –

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1133 **COUNCILMAN REESE**

1134 You're – going to have to buy property.

1135

1136 **MAYOR GOODMAN**

1137 I'd like to ask Mr. Adams and Dr. Selby and Mr. Jerbic whether it's possible to make as a
1138 condition of TIF financing, pursuant to our discussion at the City Council the last two weeks,
1139 that some contribution be made by the developers in the area towards the community center. A
1140 financial contribution, if they're going to benefit from TIF financing from us.

1141

42 **DOUG SELBY**

1143 Mayor, maybe I can start. These projects that we're talking about, high-rise condos, they'll
1144 generate some roof-top fees. So, like Ward 6, which we see a lot of residential construction tax,
1145 Ward 1 and other wards with those high-rise residential will automatically start to generate some
1146 fees for parks. Whether those are sufficient to fully fund a project like this is uncertain.

1147

1148 **MAYOR GOODMAN**

1149 All right. Maybe Mr. Houchens can take a pencil to it and try to figure out how much money,
1150 assuming that these high-rises will come to fruition, how much money the City will receive from
1151 those that we can use for – parks in the particular ward. Appreciate that. Thank you.

1152

1153 **COUNCILWOMAN TARKANIAN**

1154 Mr. Mayor.

1155

1156 **MAYOR GOODMAN**

1157 Oh, Councilwoman.

1158

1159 **COUNCILWOMAN TARKANIAN**

1160 If I could just question now, so I understand this. Staff is saying that there is a need in this area.
1161 It has been underserved, so that's a given. We do have the need in that area. Then secondly,
1162 Councilman Reese was asking would 700,000 be enough to do the site and design, is that
1163 correct?

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1164 **COUNCILMAN REESE**

1165 The question was, I need, I think we need to have a study within, with that \$700,000 to find out
1166 because I've, some of the staff has told me that they're just going to basically just tear down what
1167 they already have there and build a new community center. And I'm saying that there's not
1168 enough property there either on, where the – park side is or where the existing community
1169 building itself is to build a nice community center. And if we're going to do that then with the
1170 \$700,000, we need to have a study that comes in there and tells us or somebody go out there and
1171 say, well we need to buy this lot this lot and this lot. And my comment is, is that if we do have
1172 this development goin' in there the pri – the property values are going to go up. So we need to,
73 if we're going to go in and build this community center, we need to make sure that we buy the
1174 property as soon as possible to build the community center.

1175

1176 **COUNCILWOMAN TARKANIAN**

1177 So the \$700,000 that's been there would – we start immediately or extremely quickly begin to do
1178 what Councilman Reese is saying?

1179

1180 **MARK VINCENT**

1181 Yes.

82

1183 **COUNCILWOMAN TARKANIAN**

1184 So that we could do that. So that then, we should be able to in '07 begin the build if we get to
1185 land or whatever it is we need.

1186

1187 **COUNCILMAN REESE**

1188 Yup.

1189

1190 **MARK VINCENT**

1191 Yes. We need to – find a site, we need to develop – a plan for that site –

1192

1193 **COUNCILWOMAN TARKANIAN**

1194 Yeah.

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1195 **MARK VINCENT**

1196 – and then we need to go through the construction process.

1197

1198 **COUNCILWOMAN TARKANIAN**

1199 And I think it is very important for the Stupak area because, I'm sure as Councilman Reese
1200 knows, that when you go out there and you see how many they are serving and the needs of those
1201 that – are being served, it's very important for our City to, I think, reach out in that particular
1202 area. Thank you.

1203

04 **MARK VINCENT**

1205 All of the other changes in the '07 column, which is again what this is doing is we're proposing,
1206 you take, we take the request in the '06 proposes what we would fund for next year and the '07 is
1207 what we would defer to a future year. All the other push outs, if you will, are staff's
1208 recommendations for deferment of, a deferral of projects or specific projects in a – bundle that
1209 we feel that we can defer. They're not – necessarily –

1210

1211 **COUNCILMAN REESE**

1212 Your Honor.

1213

1214 **MAYOR GOODMAN**

1215 Yes.

1216

1217 **COUNCILMAN REESE**

1218 Again, I go down here to the third yellow line there, artificial turf installation, we – we approved
1219 this million dollars a year ago, and I was promised at that time that I would have Mike Morgan
1220 Park and Raphael Rivera fields, the soccer fields redone with artificial turf. Now where does that
1221 put those? I mean, I've told many people we're gonna be replacing those fields there, and I know
1222 Councilman Weekly said he wanted some of that turf replacement money over at fou – Ed
1223 Fountain also.

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1224 **MARK VINCENT**

1225 We – believe Councilman and Councilman Reese and Weekly that we do have the funding in the
1226 Ed Fountain phase that would replace the artificial turf. We think that's covered.

1227

1228 **COUNCILMAN WEEKLY**

1229 Let me ask. I'm sorry, if I, Mayor Pro Tem –

1230

1231 **COUNCILMAN REESE**

1232 You bet.

33

1234 **COUNCILMAN WEEKLY**

1235 – if I can. That particular park there, Ed Fountain. I understand that Lorenzi Park is going to be
1236 within the next SNPLMA cycle. So I'm okay on Lorenzi. As far as Ed Fountain Park, my
1237 question is, is the completion of that fully funded or is that been taken off or am I jockeying it
1238 with Reese for this million dollars for my football fields?

1239

1240 **COUNCILMAN REESE**

1241 We're not jockeying against each other, sir.

42

1243 **COUNCILMAN WEEKLY**

1244 No, not at all, not at all.

1245

1246 **MARK VINCENT**

1247 I don't – believe you are, I believe and I look at Candy for some acknowledgment. I believe the
1248 artificial turf that was requested in this final phase is funded, if the million dollars has worked. If
1249 the projects that they're in Councilman Reese ward as where Council would like that million
1250 dollars to go towards, I don't see – that that's a problem.

1251

1252 **COUNCILMAN REESE**

1253 Well all, we was promised a year ago that this would be done and so I've – kind of, I guess, sat
1254 back and just kept expecting it to be done, so I'm gonna make sure that this does get done in this

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1255 next cycle then, because I, you know, we – just can't afford to be losing any of these different
1256 projects like this. If we're not gonna, you know, we go out to have our neighborhood meetings
1257 and we tell people this is what is gonna happen and then it never happens. And I've just been
1258 waiting for it to happen and now we're a talking the million dollars away.

1259
1260 **CANDACE FALDER**
1261 Councilman, we're not taking a million dollars away here. We do have a million dollars
1262 currently in the budget that has not been ear marked that we can use for Mike Morgan and
1263 Raphael Rivera fields.

54
1265 **COUNCILMAN REESE**
1266 But again though, I want to make sure that Councilman Weekly gets Ed Fountain done also.

1267
1268 **MARK VINCENT**
1269 I think – we can do – both of those projects with this budget. Again a critical repair, replace,
1270 there was 15 or so projects there. There are a few projects that we're looking at deferring. And
1271 the same is true for some of those other items. So, I guess at this point what I – would ask is if
1272 there's, if you have any questions about the things that were identified as deferring. I know that
1273 we've briefed each of you on some of these projects or if there's something that you want us to
1274 do differently, this is just staff's recommendation as a place to start. At this point, we think we're
1275 balanced. If there's something we need to juggle around, we're willing to do that. But, there's –
1276 whatever goes on, something's gonna come off at that this point.

1277
1278 **MAYOR GOODMAN**
1279 Councilman Mack.

1280
1281 **COUNCILMAN MACK**
1282 Thank you. I have a few recommendations that really only will effect some of my – funding for
1283 parks in Ward 6. I know that we took off the Fort Apache and Iron Mountain project. The
1284 lacrosse field I think that we had about 400,000.

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1285 **MARK VINCENT**

1286 Maybe 500 –

1287

1288 **COUNCILMAN MACK**

1289 Five hundred requestage (sic) for design or.

1290

1291 **MARK VINCENT**

1292 – or something like that.

1293

94 **COUNCILMAN MACK**

1295 What I'd like to do is I'd like to take a \$100,000 from Floyd Lamb State Park, a neighborhood
1296 element design, and put that into the design of Fort Apache and Iron Mountain. And then, I
1297 know this is not directly related to parks, but it is, it's really public safety. I've had
1298 conversations with Dean Fletcher, who I have a lot of admiration for and respect, but we talked
1299 about the needs and I, it was really brought to my attention some of the needs out in the
1300 Centennial Hills area for more prioritization for future fire stations in Ward 6. So I know I won't
1301 be sitting on this Council next year at this time but maybe we could get some type of design
1302 money for a future fire facility. I know I've talked to Mr. Fletcher about some of the private
93 sector fire facilities that we're looking at and the new projects that are being proposed with
1304 providence having one fire facility being proposed and the Kyle Canyon master planned,
1305 working with the developer to build out a new fire facility out there as well. But to look at a new
1306 fire station in the Elkhorn, or in Iron Mountain area, and I think that's a high – need out there.
1307 So, and lastly at Centennial Hills, I know we just finished the retro of the volleyball courts, and I
1308 heard that there were some excess funding or funds that went into the Centennial Hills account.
1309 I'd like to have staff in house look at some shade structures out at the volleyball facility. We
1310 replaced the grass out there with dirt, and we need some type of shade now for some of these
1311 volleyball players that are hanging out.

1312

1313 **MARK VINCENT**

1314 We'll look at the, Councilman. I – can tell you that we did, in order to balance the whole
1315 Centennial Hills complex, we did reallocate approximately a 1,560,000 off of Phase 1 into Phase
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1316 3. That, I think there is a, there's a balance of money. There were some outstanding
1317 encumbrances on Phase 1, I thought they had to do with the Volleyball.

1318

1319 **COUNCILMAN MACK**

1320 Right.

1321

1322 **MARK VINCENT**

1323 Me – that we haven't paid all the bills, but we'll – take a look at that –

1324 **COUNCILMAN MACK**

25 I heard there was –

1326

1327 **MARK VINCENT**

1328 – and see what's left

1329

1330 **COUNCILMAN MACK**

1331 – about \$180,000 left over.

1332

1333 **MARK VINCENT**

1334 It might be.

1335

1336 **COUNCILMAN MACK**

1337 So if we could just look at that.

1338

1339 **MARK VINCENT**

1340 It's close to that.

1341

1342 **COUNCILMAN MACK**

1343 I would appreciate that, but I'd really like to put the Fort Apache and Iron Mountain project back
1344 on the board and that's for the lacrosse facility. It's actually a joint use, but it'd be an artificial
1345 turf facility. So if we could take a hundred out of Floyd Lamb and put that out on the Fort
1346 Apache and Iron Mountain project.

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1347 **MAYOR GOODMAN**

1348 Is that it? Okay.

1349

1350 **MARK VINCENT**

1351 Anything else?

1352

1353 **MAYOR GOODMAN**

1354 Any other questions or comments? Councilman Brown.

1355

56 **COUNCILMAN BROWN**

1357 Thank you, Your Honor. Mr. Vincent this, the backup on the C – CIP

1358

1359 **MARK VINCENT**

1360 Yes.

1361

1362 **COUNCILMAN BROWN**

1363 – a lot of these projects that are in the back up but not on this list, does that indicate that they are
1364 already funded?

65

1366 **MARK VINCENT**

1367 They – either are already fully funded or there was no, and I can't tell you off the top but

1368 (inaudible) there was no request for money this year for '06, but they're still on the list. In other

1369 words, this – '06 list represents their priority for additional, for new money. There are projects

1370 that are on that list that are already a hundred percent funded and just need to be, could be

1371 completed, or maybe, and I apologize off the top of my head, I don't know if I could find one but

1372 I'll bet you there's a project or two on here that's on this list as a place holder.

1373 For – example, I'll give you an example and this is, again this is, no that's a bad example. Yeah,

1374 well the, some of these –parks that are identified on the old list are candidates for SNPLMA.

1375 Like the, perhaps the equestrian park, the Neon Bone Yard, they're on the list, they've been on

1376 the list, but they didn't ask for new money, we're not proposing any new money but they could

1377 be candidates for – future money from SNPLMA or some other source. So there are some of

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1378 those that are on the list, they're still on the list but they didn't ask for, no one requested
1379 additional money this year. We're not proposing any additional money this year.

1380

1381 **MAYOR GOODMAN**

1382 All right.

1383

1384 **COUNCILMAN BROWN**

1385 I'm gonna go through a number of these and partly in response to the artificial turf program. I
1386 think as Mayor Pro Tem indicated, this is the second year we're pushing that off and – I'm not
87 sure that's – not a priority at least from a parks and open space perspective. So in no particular
1388 order other than the way they're listed here, let's start with the post modern core and shell. I just
1389 asked the Mayor as far as the long term vision here. We, we're spending three million,
1390 proposing three million for this year, which in addition to a grant takes that to four point five but
1391 then next year budget has an additional 24 million.

1392

1393 **MARK VINCENT**

1394 At some point, we're gonna get to the point where we're gonna have to reconstruct the interior of
1395 that building and when we get to that point and for programming purposes is also for historical
96 preservation purposes and that, that's what that place holder is. I don't even know if we know
1397 exactly what that amount is yet or what that final number is gonna be. But at some point, that's
1398 gonna have to be funded and it may be funded through additional federal grants, it may come
1399 from other sources.

1400

1401 **COUNCILMAN BROWN**

1402 Right. And I certainly don't question the postmodern project at all. What I think needs to be put
1403 on the record here is if we're moving forward and dedicating our – energies on this facility, three
1404 million this year, 24 plus over the next few years, how does this fall into the cultural corridor
1405 study, the relocation of the 95 expansion of those public facilities? I would ask Mr. Selby,
1406 perhaps in your analysis over the next year to really focus in. We – have an abundant,
1407 abundancy of City facilities within this corridor and I – between Reed Whipple and the Neon
1408 Museum and the other museums down there, my comfort level would be greater if we had a

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1409 master plan to indicate where the priorities are instead of three or four years from now still
1410 spending significant dollars on a host of City facilities. Is that what the cultural corridor study is
1411 partly addressing, the master plan of these type cultural facilities?

1412

1413 **DOUG SELBY**

1414 Yes. Yes, it is. We're aware of all of the various facilities and the requests, and the post office
1415 is an integral part of that. We just don't have a final plan to share with you yet.

1416

1417 **COUNCILMAN BROWN**

18 Okay. Do we – anticipate that this calendar year?

1419

1420 **DOUG SELBY**

1421 Yes.

1422

1423 **COUNCILMAN BROWN**

1424 Okay. Very good. Down to some of the – more generic topics here. Fremont Street
1425 landscaping, urban pathways, entertainment trail streetscape and utility undergrounding. All
1426 those certainly focused downtown. And we're – let's see, that's five, six, probably over seven
27 million dollars focusing on downtown. And again, I don't question the need for it but from – a
1428 funding perspective, should – not some of these costs, be born by the – redevelopment area?

1429

1430 **MARK VINCENT**

1431 Well, some of it is. In the case of the Fremont Street landscaping there's no general – fund
1432 money appropriated for that. That will be either funded through the RDA, through their
1433 proceeds from sale of the 601. There is some state money available for the, some of the sidewalk
1434 improvements there. The balance will be through an improvement district for that area. So there
1435 won't be any general fund money on that. With respect to the urban pathways and the –
1436 entertainment trail streetscape, part of what we did this year and you recall that back in March
1437 22nd we talked a little bit about it, is we tried to do a – better job at integrating our master plan in
1438 with our CIP 'cause their historical has been a disconnect. And one of things that we were
1439 struggling with is there's need for some park or recreational amenities in the downtown area. If

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1440 we're going to urbanize the downtown area, those residents have to have a, some place to go,
1441 something to do. One of the concepts that came out of that is sort of an urban pathway type
1442 concept where the sidewalk or pathways can take you to smaller, little like, lot parks where you
1443 might have a, you know dog fancier park on one and something else on another. And so that's
1444 the concept that came out of that. So that, and addition to the fact that in some of the cases,
1445 particularly in the Art's District, there aren't even any sidewalks. I mean there's nothing there. If
1446 you go down and, the first – Fridays down there and you go through that walking that area, it can
1447 be somewhat treacherous if it's dark and you can't see where you're going. So that's what part
1448 of that's for. That was – general fund monies.

49 With respect to the utility undergrounding, this is a concept that we're struggling with that there
1450 may – be some undergrounding that needs to happen in advance of development. And so this,
1451 when we first tried to get our arms around this without even doing a study, this could be, the
1452 undergrounding of the downtown area could be hundreds of millions of dollars. There's no way
1453 we're gonna fund a hundred million, hundreds of millions of dollars. It's just not gonna happen.
1454 But – there may be situations and I gave you an example where we have SoHo Lofts, and we
1455 have the undergrounding of utilities for half a block and then it pops back up and goes the other
1456 half. It would have been nice to have had some money to do that right the first time and get that,
1457 the other half of that block underground.

58 We may also need to look at location of underground utility vaults and things of that nature that
1459 may not directly relate to a specific development but may be strategic to the – overall plan. So
1460 right now, what we're trying to do is do couple of things. One is to conduct a study of how we
1461 would plan out that underground utility effort for the downtown area. And the second part of the
1462 effort is similar to the artificial turf kind of a thing where we would plant some seed money in
1463 the fund so that when developers, or when development occurs, that if there's something that
1464 makes sense, the City should contribute to, such as what we see at the SoHo Loft site. That we
1465 would have the money available to do that, to get all that utility underground as opposed to just
1466 half of it undergrounded, so that, that's sort of the concept.

1467

1468 **COUNCILMAN BROWN**

1469 Is that proposed to come out of the general fund, that function there, the utility undergrounding?

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1470 **MARK VINCENT**

1471 Yes this one is. The – seed money here is.

1472

1473 **COUNCILMAN BROWN**

1474 Again, why wouldn't that more aptly fall under the redevelopment area TIF financing that if we
1475 see projects or prepare for projects to come downtown that that would be part of the negotiation •
1476 that the TIF financing would be used to off set some of those?

1477

1478 **MARK VINCENT**

1479 Well it's certainly something we could look at. At this moment, as we put this budget together
1480 for '06, we did not see that kind of revenue in the Redevelopment Agency plan for. So that's
1481 certainly something that – we could do and if, I'm not sure that –the TIF or the RDA is gonna be
1482 able to generate all of the money that we might need. But again, the first step for us is the most
1483 important first step is to do the underground utility study so we have a plan of what needs to go
1484 where. That's not what this money is for. We – funded the underground utility and the Public
1485 Works operating budget so we – do have that first step. But at some point –

1486

1487 **COUNCILMAN BROWN**

1488 So a study – is being done now for – •

1489

1490 **MARK VINCENT**

1491 No.

1492

1493 **COUNCILMAN BROWN**

1494 – utility?

1495

1496 **MARK VINCENT**

1497 We have funded, in '06 in Public Works operating budget for them to begin to do the study.

1498

1499 **COUNCILMAN BROWN**

1500 And this money is separate from the study?

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1501 **MARK VINCENT**

1502 This money is separate from that study.

1503

1504 **COUNCILMAN BROWN**

1505 Well, Mayor Pro Tem, I would strongly recommend we take a look at, although this is necessary
1506 timing wise. I mean if the study is under way now, I don't know the time frame of that being
1507 completed, but personally I think that artificial turf installation program needs to get off the
1508 ground. We have to find out if it's gonna work or not and we're – pushing it off a third year
1509 now. I certainly would support taking the million dollars and perhaps leaving the 500,000 if we,
10 although 500,000 isn't gonna put too many utility lines underneath, but from a timing
1511 perspective, is – that not possible to put some priority back on the artificial turf installation
1512 program and wait for the Public Works study to be done?

1513

1514 **MARK VINCENT**

1515 Certainly. Certainly, that would work. That's certainly an option that you could consider.

1516

1517 **COUNCILMAN REESE**

1518 I appreciate that.

1519

1520 **MARK VINCENT**

1521 Is that something you want to give us direction on?

1522

1523 **COUNCILMAN REESE**

1524 That'd be great.

1525

1526 **COUNCILMAN BROWN**

1527 Well, do we need any money until this, if Public Works, Mr. Goecke, or –

1528

1529 **MARK VINCENT**

1530 Well, again – you know, we would only, and again I use, I don't want to keep beating a dead
1531 horse, but the SoHo Lofts is just an example of had we had that money available, maybe we

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1532 could have done something that would have made a little more sense. Will – we have another
1533 one of those things pop up again? I don't know. So it's nice to have something there available
1534 but –

1535

1536 **MAYOR GOODMAN**

1537 Gonna have the same situation (inaudible).

1538

1539 **DOUG SELBY**

1540 Maybe I can help Mr. Vincent out a little bit. We – don't know what we need to do really.

41

1542 **MAYOR GOODMAN**

1543 Same thing.

1544

1545 **DOUG SELBY**

1546 And down the road, I would anticipate that the funding of undergrounding would be partly a
1547 developer responsibility, partly RDA, partly City, and partly utility company if we can get the
1548 Public Utility's Commission to be, to allow them to recover those charges. That's one of the
1549 fundamental problems with a project like SoHo Lofts where it would make sense to underground
1550 for a full block, but they don't because they can't recover their costs. So we were just looking for
1551 a little bit of money so as opportunities to do things like that come up in the coming year, we
1552 could take advantage of them.

1553

1554 **COUNCILMAN BROWN**

1555 The – fund, I don't know the particular name for it, but when we sell something downtown, we
1556 raise a hundred dollars and that goes into the Redevelopment Agency fund?

1557

1558 **MARK VINCENT**

1559 It – will depend upon who actually is the title holder for the, for that property and so to speak.
1560 And if – it's a redevelopment project and we're selling redevelopment property like the 601 East
1561 Fremont, that money will stay within the redevelopment, and that's part of what we were using
1562 for the Fremont Street landscaping project for the Entertainment District. We have another
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1563 special revenue fund called the Industrial Development Fund, which is not just the RDA areas.
1564 It's an industrial development fund for the entire City. In that fund has trans, has property
1565 transactions and most common one we see frequently is the Las Vegas Tech Center, the Tech
1566 Park out in the Northwest. That money, those sales comes back into that fund for future
1567 development and that's, then there's, there may be other transactions that aren't real estate
1568 transactions that are neither RDA nor industrial development that – money would just come back
1569 into the City. Most likely would go in, if we had no project identified for it, we would put in our
1570 capital projects funds for some purpose yet to be determined by Council.

1571

72 **COUNCILMAN BROWN**

1573 Dr. Selby, do we have a plan in place as far as when these dollars are – generated either through
1574 the sale of assets or whatever the case may be? Kind of a focus that if we sell five acres of land
1575 downtown or one acre, that money is then dedicated to go back into projects, necessary projects,
1576 like urban pathways and utility undergrounding.

1577

1578 **DOUG SELBY**

1579 We have not done that, no.

1580

81 **MARK VINCENT**

1582 Actually – if I could interject. I think we do have a policy. I think we voted on a policy with
1583 Council a couple of years ago and Mr. Houchens might remember, where we specifically talked
1584 about what we were gonna do with money that would be left over from either real estate
1585 transactions or capital project transactions, and what we said at that time was that that would
1586 come in to our fund balance, or unappropriated fund balance for our capital projects funds that
1587 would then be available for Council to decide where that might go.

1588

1589 **DOUG SELBY**

1590 But we – haven't taken that to the next level and talked about, this goes to utility underground
1591 program, streetscape programs park. We have not –

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1592 **COUNCILMAN BROWN**

1593 And – perhaps again since you, you're creating this workload for the next year, I would like to
1594 see that incorporated from some kind of policy perspective. I think there's a difference between,
1595 for example, the four point four acres a, abutting Durango Hills Community Center and we sell
1596 that, it's been indicated that some of that would be used to off set the City costs on the facility.
1597 That's a little bit different from if we sell 601 East Fremont; that money goes into this pot. I
1598 would certainly prefer to see some at least dedicated or targeted areas where we can generate
1599 money and put it right back in, in the downtown area.

1600

01 **COUNCILMAN REESE**

1602 Well –

1603

1604 **MAYOR GOODMAN**

1605 I – was under the impr – pardon me. I was under the impression, and I think it was Councilman
1606 Weekly who led that discussion. Where'd he go? That the monies that were derived from the
1607 sale of properties in the particular ward would stay in that ward. Am I –

1608 **COUNCILMAN REESE**

1609 No.

10

1611 **MAYOR GOODMAN**

1612 I – I'm wrong.

1613

1614 **COUNCILMAN REESE**

1615 Yeah. No. We – have discussed that but we never settled on that.

1616

1617 **MAYOR GOODMAN**

1618 I see. I thought that was –

1619

1620 **COUNCILMAN REESE**

1621 No. No. While we're talking about this and I got another question and – if Larry will allow me,
1622 we have that property out there or that condition out there on that piece of property that we sold

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1623 Mr. Walters out there. That's coming back in I guess where they want to, us to do away with
1624 that condition where it has to be a golf course forever. Monies like that, I think we're looking at
1625 six to eight million dollars. How can that money be distributed throughout the – City?

1626

1627 **DOUG SELBY**

1628 We – need to look back and see if that land originally was part of the enterprise fund purchase.
1629 If it was, I think we need to reimburse the enterprise fund but it's probably a larger amount, then
1630 the enterprise fund needs to be reimbursed. So we have not determined, that money's not
1631 available yet so we haven't determined how it will be spent.

32

1633 **MAYOR GOODMAN**

1634 You see the philosophy here, Councilman Brown –

1635

1636 **COUNCILMAN REESE**

1637 I'm not trying to, excuse me, Your Honor.

1638

1639 **MAYOR GOODMAN**

1640 Go ahead.

41

1642 **COUNCILMAN REESE**

1643 I'm not trying to spend money, I'm just trying to say is, okay where we're talking about all this,
1644 you know, putting money in different pockets, I guess, okay, I just have a question. Okay. We
1645 need to make sure then that we have a policy of where any kind of money like this does come in
1646 and, like the Mayor said, he understood. I think all of us up here need to have a firm
1647 understanding of where the money's coming from and where it going. And we need to have a
1648 little policy manual so stating that we, when we go to that, whether it's three or four pages long
1649 or a half a dozen pages, where we know where, if a piece of property is sold in Ward 3 where
1650 that money's gonna go and what it's gonna be spent for, rather than just going and trying to
1651 remember, okay two years ago we said this or we did that. I think there has to be a written
1652 policy somewhere where we know what's going on.

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1653 **UNIDENTIFIED SPEAKER**

1654 Sorry, Mayor.

1655

1656 **MAYOR GOODMAN**

1657 Yup. It's all right.

1658

1659 **COUNCILMAN BROWN**

1660 No, I appreciate that. So, Dr. Selby we can kind of get some better direction or your sense of –

1661 where we should be spending those dollars. Well to close this out then, I – would just suggest

1662 unless staff has a great objection, if we're not ready to go put the utilities underground with a

1663 specific project, then I would – take that money and put it up in the artificial turf installation

1664 program where we – are ready to go with some identified sites. And if a great project comes in

1665 tomorrow and we're in need of funds for utility undergrounding, I think that Council can make

1666 that discretionary call at that time.

1667

1668 **MAYOR GOODMAN**

1669 On the utility undergrounding, how is that brought to our attention? For instance with SoHo, do

1670 they make a request to us that we – put the utilities underground? Does it come from the

1671 developer or does the City go out and say that in order for this to be a pleasant urban community,

1672 this should be underground utilities and therefore we'll pay for it? How – does that take place?

1673

1674 **MARK VINCENT**

1675 Your Honor – I think a problem could happen both ways.

1676

1677 **MAYOR GOODMAN**

1678 Um-hm.

1679

1680 **MARK VINCENT**

1681 I think in some cases on a proactive basis, planning and reviewing a site plan or business

1682 development's involvement might – see something, a need, that we can take care of. On the

1683 other hand, I see cases where the developers gonna come in and ask.

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1684 **MAYOR GOODMAN**

1685 Okay.

1686

1687 **MARK VINCENT**

1688 So I think it probably happens both ways.

1689

1690 **MAYOR GOODMAN**

1691 All right. Well, I – could certainly live with Councilman Brown's suggestion that if, in fact, the
1692 occasion arises, and I'm really directing this to Mr. Adams, that a developer needs, and we think

93 it's appropriate for an urban lifestyle to have underground utilities, that should be brought to the
1694 Council for consideration.

1695

1696 **MARK VINCENT**

1697 I'm gonna ask. So is that, is Councilman Brown, just for clarification, you mentioned a million.

1698 Were we talking a million or are we talking the whole million and a half now?

1699

1700 **COUNCILMAN BROWN**

1701 No.

1702

1703 **MAYOR GOODMAN**

1704 Million.

1705

1706 **COUNCILMAN BROWN**

1707 I'd say a million and a half but –

1708

1709 **MAYOR GOODMAN**

1710 I – would say a million.

1711

1712 **MARK VINCENT**

1713 Okay.

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1714 **MAYOR GOODMAN**

1715 Let's leave a little bit in there to – play with.

1716

1717 **UNIDENTIFIED SPEAKER**

1718 (Inaudible)

1719

1720 **COUNCILMAN BROWN**

1721 Thank you, Your Honor.

1722

23 **MAYOR GOODMAN**

1724 All right.

1725

1726 **MARK VINCENT**

1727 Well, Candy made that change.

1728

1729 **COUNCILMAN MACK**

1730 Candy, can you also make that change that I requested on –

1731

32 **MARK VINCENT**

1733 Yeah. The \$100,000 off of Floyd Lamb.

1734

1735 **COUNCILMAN MACK**

1736 Add the, at Fort Apache and Iron Mountain. I think it's a new line that need as.

1737

1738 **MAYOR GOODMAN**

1739 Yes. Councilman Brown

1740

1741 **COUNCILMAN BROWN**

1742 Briefly. And I just want to put on the record the Becker Trails modular building relocation.

1743 From a timing perspective there's currently, I think last briefing, that they're gonna relocate this

1744 down to Reed Whipple, at the time that the church actually needs it. But I think they're using,

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1745 Dr. Jackson, they're using it now for some of their overflow programs. Yeah. Let me just state
1746 that if that doesn't go forward in a timely fashion or if timing allows, I'd certainly like some of
1747 that money to be at least considered for the Gilmore Fort Apache. And this is for the Council's
1748 edification. This is the one lady, Jill Fatcher, was out at Fort Apache and Gilmore 20 years ago
1749 when there was, she didn't have a neighbor within five miles. She is the last remaining
1750 unincorporated County resident within the City limits and we, not only with our urban
1751 infrastructure but with our fire station, have impacted her property and the school district. So
1752 this is something, I know it's out of normal protocol, but we – owe it to this resident with the
1753 impact we've had on her. So that's just for the record that if we can find some money to move
54 forward with that. That's all.

1755

1756 **MAYOR PRO TEM REESE**

1757 Thank you Councilman Brown. We're gonna excuse the Mayor. He has another prior
1758 engagement. Are there – any other questions or comments on the capital improvement projects?

1759

1760 **COUNCILMAN MACK**

1761 Mayor Pro Tem.

1762

1763 **MAYOR PRO TEM REESE**

1764 Yes.

1765

1766 **COUNCILMAN MACK**

1767 Mr. Lawson, or is Mr. Lawson still here? Or, Chief, maybe you can come up. There is some –
1768 concern and maybe you can just clarify. I know that on the, on our project list, we have the
1769 replacement of fire station No. 6. Part of our long term planning, I know you, you're in the
1770 planning efforts of our future needs. Do we have, you know, for the expanded needs in Ward 6,
1771 do we have a plan to help fund or do we want to put something in our prioritization for the future
1772 of build out on future fire stations?

1773

1774 **CHIEF GAMMON**

1775 When we got together and we looked at what we were gonna put in for this year, we knew that
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1776 there was gonna be a need out at the far northwest. We didn't realize it was gonna come upon us
1777 so quickly. And things have happened in the last few months with the increase growth out there.
1778 Our quarterly response times, which just came out in April, are up to about 10 minutes and 43
1779 seconds now and we – actually have made a change today by putting in an additional engine out
1780 in Station 41 to assist with that. That's not going to bring those response times down at all.
1781 That's just gonna have another engine there so if they're on a call, what would happen is we'd
1782 have to bring in an additional engine from either Station 9 or 42 and it might be 15 to 20
1783 minutes. So we do have a pressing need to get something out, excuse me, the far northwest. •
1784

85 **COUNCILMAN MACK**

1786 Is there any – maybe, temporary plan? I know in Councilman Wolfson's district that you're
1787 looking at a temporary facility. Is there maybe something we can do in an interim –
1788

1789 **CHIEF GAMMON**

1790 Well we –

1791

1792 **COUNCILMAN MACK**

1793 – fashion out there?

1794

1795 **CHIEF GAMMON**

1796 We know it's gonna take a while to get a station. I might be a – couple of years out. We'd like •
1797 to explore the possibility of – purchasing a home similar to what we did with the old Station 9,
1798 which we had for many, many years where we operated it right out of a, what was once a
1799 residential home. And it's not ideal, but it would work well for us and especially the citizens
1800 who were out in that far northwest part of the town.

1801

1802 **COUNCILMAN MACK**

1803 Well I appreciate you making that a priority.

1804

1805 **COUNCILMAN WOLFSON**

1806 Mayor Pro Tem.

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1807 **MAYOR PRO TEM REESE**

1808 Yes.

1809

1810 **COUNCILMAN WOLFSON**

1811 If I may. I certainly appreciate Councilman Mack's reference to Ward 2. We are having a
1812 temporary 47 put up at Veterans Memorial and hopefully the permanent station built and up and
1813 running within the next year and a half or so. But we talk a lot about public safety and certainly
1814 all of us on this Council are very sensitive to the needs of public safety, but do we have
1815 discussions on going now for future planning for future stations in some sort of frame work
16 where we're planning ahead 5, 10, 15, 20 years? And I'm – sorry if you're not the right person to
1817 put on the spot, but you're standing up there and you have the badge on. And my question is are
1818 we having discussions today to plan for the future 5, 10, 15, 20, 30 years out for a public safety
1819 fire and rescue needs?

1820

1821 **CHIEF GAMMON**

1822 Yes, we do. We – meet regularly on – our strategic planning needs which we do quarterly. We
1823 have a weekly briefing on Mondays where we talk about where the growth is going and what our
1824 needs are. And in the last few months, we do have a long term plan for where we need stations
25 and things have been changing for us recently with the – vertical growth that's gonna take place
1826 in the downtown area and what has taken off in the far northwest. And so those, what we
1827 thought was our best plan maybe six months ago has been changing and our needs now are
1828 gonna be in the far northwest, and in a – year or two from now in the downtown area to assist
1829 what's already one of the busiest fire stations in the United States, which is just gonna get much
1830 more busier with – the new growth and the condominiums that we believe are gonna take place.

1831

1832 **COUNCILMAN WOLFSON**

1833 And I certainly appreciate that. And I just want to note that the high rise advent is not only in the
1834 downtown area. We have some high rises going out in the outlining areas as well. But does, do
1835 those discussions include the acquisition of land –

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1836 **CHIEF GAMMON**

1837 Yes, they do.

1838

1839 **COUNCILMAN WOLFSON**

1840 – today versus 10 and 20 years from now so that we can by this land at today's prices?

1841

1842 **CHIEF GAMMON**

1843 Yes, it does. We have one of our deputy chiefs, Chief Jeff Morgan, who works regularly with
1844 the City in acquiring land and going out looking at sites, and we try our best to forecast with
45 what is available to the City to work on – purchasing that land. So to answer your question, yes
1846 we – are very active in trying to forecast what our needs are. We think we have a good plan. Six
1847 months ago it's been changing here recently but we're always considering it, we're always
1848 discussing it, and it is something that we routinely discuss.

1849

1850 **MAYOR PRO TEM REESE**

1851 I just gotta ask. Okay. This special, or this election tax initiative we had here, what was it two
1852 years ago?

1853

54 **CHIEF GAMMON**

1855 Two thou – two thousand.

1856

1857 **MAYOR PRO TEM REESE**

1858 Two thousand. And so we're, we've out grown that already then.

1859

1860 **CHIEF GAMMON**

1861 Pretty much.

1862

1863 **COUNCILMAN MACK**

1864 Mayor Pro Tem.

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1865 **MAYOR PRO TEM REESE**

1866 We, are we – and we're not gonna go back for another tax initiative the ballot.

1867

1868 **CHIEF GAMMON**

1869 We have a very unique problem here with our fire department that most departments if any
1870 across the United States don't face.

1871

1872 **MAYOR PRO TEM REESE**

1873 Yeah.

74

1875 **CHIEF GAMMON**

1876 And that's how to keep up with the growth

1877

1878 **MAYOR PRO TEM REESE**

1879 Yeah. Thanks. We appreciate that.

1880

1881 **COUNCILMAN MACK**

1882 Mayor Pro Tem.

83

1884 **MAYOR PRO TEM REESE**

1885 Yes.

1886

1887 **COUNCILMAN MACK**

1888 Chief Gammon, I do appreciate your efforts and, I, you know, I'm well aware of a lot of the
1889 future sites, and, Councilman Wolfson, we're fortunate that we have so many BLM land sites
1890 that we've already reserved throughout the valley, so we don't have to go out and purchase that
1891 acquisition of land. So that's one nice thing, but who would ever expect the growth that we've
1892 had in the northwest and throughout the valley and especially with the vertical construction
1893 we're seeing. I know that you have a fire master plan that's about completed or if it's not
1894 completed, an updated one that would help address some of the future needs. But we're also
1895 seeing and which we can parlay is a lot of these new master plan developers coming on, they

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1896 can, we can ask for them to build these fire facilities in – the master plans, and I know that's one
1897 of the things we're talking about in Kyle Canyon. Just recently there's a development with the
1898 Piyoots and they've come to us asking us for services. That'd be probably one recommendation
1899 the City would make is asking for the developer to build these facilities and then having our –
1900 people man and front these types of facilities. So I know, you know that's part of our long term
1901 planning to and we're fortunate to have these master plans come in like Summerlin has and what
1902 they've done throughout the valley. But I do appreciate the efforts that Fire and Rescue provides,
1903 but it was somewhat alarming to hear that our response times have gone up, and anything we can
1904 do to help address that by moving manpower or temporary facilities, I think will be much
05 needed. So, thank you.

1906

1907 **CHIEF GAMMON**

1908 Thank you.

1909

1910 **MAYOR PRO TEM REESE**

1911 Thank you very much, Councilman. Are there any other questions or comments at this time?

1912

1913 **COUNCILWOMAN TARKANIAN**

1914 Mayor Pro Tem.

1915

1916 **MAYOR PRO TEM REESE**

1917 Yes, Councilwoman.

1918

1919 **COUNCILWOMAN TARKANIAN**

1920 This hasn't to do with those gentlemen, but my understanding is that you have requested that
1921 staff prepare a four to six page summary of the funds that we get, and where they might be used,
1922 the redevelopment funds, the industrial development funds and how they may be spent in
1923 particularly the areas in which these, this building occurs. Is that correct?

1924

1925 **COUNCILMAN REESE**

1926 Yes. The way I understand it is, none of the funds, okay if something is created in Ward 3, if I
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1927 sell a piece of land, it doesn't necessarily mean that that money is gonna be spent in Ward 3. It
1928 never has been that way. It goes into a – certain fund, a general fund, or wherever where, we
1929 deci – we the Council decide where that money is gonna be spent.

1930

1931 **COUNCILWOMAN TARKANIAN**

1932 And that's what –

1933

1934 **MAYOR PRO TEM REESE**

1935 But – again though, the money – monies go into different funds, and I'd just like to be able to •
36 look at a little pamphlet or something to see where, okay, if a piece of land is sold, where can we
1937 spend that money. And that's –

1938

1939 **COUNCILWOMAN TARKANIAN**

1940 And that's, but that's what we're – we'll have that so we'll have that background information
1941 and –

1942

1943 **MAYOR PRO TEM REESE**

1944 Yes.

1945

1946 **COUNCILWOMAN TARKANIAN**

1947 – understand this better. Now that's what I was interested in. And now, one last question on the
1948 Floyd Lamb State Park, I'm assuming this \$500,000 for the element design was added after our •
1949 vote, after the vote?

1950

1951 **MAYOR PRO TEM REESE**

1952 It was in there – while, before the vote was taken. Yes.

1953

1954 **COUNCILWOMAN TARKANIAN**

1955 Okay.

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1956 **MAYOR PRO TEM REESE**

1957 It was already in there.

1958

1959 **COUNCILWOMAN TARKANINAN**

1960 And then it just automatically rolled over. Thank you.

1961

1962 **COUNCILMAN BROWN**

1963 Mayor Pro Tem.

1964

65 **MAYOR PRO TEM REESE**

1966 Yes.

1967

1968 **COUNCILMAN BROWN**

1969 **No other comments or questions, I would move for approval of the CIP as it's been stated**
1970 **today.**

1971

1972 **MAYOR PRO TEM REESE**

1973 And amended. Okay. And I also –

~74

1975 **COUNCILMAN BROWN**

1976 (Inaudible)

1977

1978 **MAYOR PRO TEM REESE**

1979 – like to just ask staff within that motion, if they would please, the, our next budget hearing,
1980 when the budget becomes final, if they could comment please on the – Freedom Park Sports
1981 Complex, how it's gonna affect the City and – the ability we might have of receiving some funds
1982 from this complex. Okay. You've heard – the motion, please cast your vote. Please post.
1983 Motion carried. **(Motion carried with GOODMAN excused)** and I'd like to thank everyone for
1984 their participation this morning.

1985 Item number 2 is Citizen's Participation. Public comment during this portion of the agenda must
1986 be limited to matters of the jurisdiction within the City Council. No subject may be acted upon

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1987 by the City Council unless that subject is on the agenda and is scheduled for action. If you wish
1988 to be heard come to the podium and give your name for the record. The amount of discussion on
1989 any single subject as well as the amount of time any single speaker is allowed may be limited. Is
1990 there anyone wishing to speak.

1991

1992 **COUNCILMAN MACK**

1993 Mayor Pro Tem.

1994

1995 **MAYOR PRO TEM REESE**

96 Yes.

1997

1998 **COUNCILMAN MACK**

1999 Before you do that, I'd like to just, Chief Gammon and Mr. Lawson, please on behalf of the
2000 Council, give our regards and prayers to Chief Washington on his recent loss.

2001

2002 **COUNCILMAN BROWN**

2003 Mayor Pro Tem.

2004

95 **MAYOR PRO TEM REESE**

2006 Yes.

2007

2008 **COUNCILMAN BROWN**

2009 I, my motion referenced the capital improvement program. I – think we need to go back and –
2010 have a motion for acceptance of the entire budget.

2011

2012 **MAYOR PRO TEM REESE**

2013 That'd be great.

2014

2015 **COUNCILMAN BROWN**

2016 I apologize for that.

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2017 **MAYOR PRO TEM REESE**

2018 Thanks.

2019

2020 **COUNCILMAN BROWN**

2021 Do we wanna –

2022

2023 **MAYOR PRO TEM REESE**

2024 You got that, Roni.

2025

26 **RONI RONEMUS**

2027 Yes.

2028

2029 **MAYOR PRO TEM REESE**

2030 Thanks. No.

2031

2032 **COUNCILMAN BROWN**

2033 Are we – back at that appropriate time, Roni? That I could make that motion?

2034

35 **MAYOR PRO TEM REESE**

2036 We don't – need a, to revote do we. No, we're – fine. Brad says no.

2037

2038 **BRAD JERBIC**

2039 We had one vote to accept the capital improvement budget as amended. I think we need a
2040 separate vote now to accept the entire budget –

2041

2042 **MAYOR PRO TEM REESE ??**

2043 Okay.

2044

2045 **BRAD JERBIC**

2046 – which includes the capital improvement projects as amended.

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2047 **MAYOR PRO TEM REESE**

2048 Thank you.

2049

2050 **COUNCILMAN BROWN**

2051 **Mayor Pro Tem, that would be my motion.**

2052

2053 **MAYOR PRO TEM REESE**

2054 Thank you. We got a motion. Please cast your vote. Does everybody understand the motion?

2055 Please post. That motion carries. **(Motion carried with GOODMAN excused)**

56 We're gonna go to Citizen's Participation now. Yes, sir.

2057

2058 **JERRY NEAL**

2059 Good morning. Good morning. My name is Jerry Neal, west Las Vegas. I would like to thank

2060 everyone for coming and the Councilmans (sic) and the audience and all of you faithful

2061 employees. I think that you have done a good job in some of your areas. But yet, there's some

2062 areas that, I think, need attention. One of those areas is the west Las Vegas area. I've watched

2063 us suffer for several years, several years. And I think it would be in your best interest as

2064 Councilmans (sic) and as guardians for the people of Las Vegas to be able to look into,

2065 investigate and be able to fund or fund money into our area because we're in dire need of jobs,

2066 supermarket, protection, all kinds of things that other parts of the City is enjoying and we are not.

2067 If we don't get some type of assistance from the City and guidance from those who know how to

2068 do these things that you are doing so well in other parts of the City, you will not be able to blame

2069 us when we come to the jailhouse. We will have no other where to go. We, a man with potatoes

2070 can have principles. But a man with no potatoes, he got no principles. Thank you and God bless

2071 all of you.

2072

2073 **MAYOR PRO TEM REESE**

2074 Thank you. Anybody else wishing to be heard? Yes, ma'am.

2075

2076 **VERONICA DUNN JONES**

2077 Hi, my name's Veronica Dunn Jones. I'm the chairwoman of the West Las Vegas Acorn

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2078 Chapter. I was just concerned about a couple of things that were mentioned on the budget.
2079 There's a six million dollar amount of money that the City has saved, yet when we spoke to
2080 Traffic and Engineering to get our speed bumps done, they stated that there was no money for
2081 our speed bumps. That we have to wait for the next fiscal year and if the City had saved money,
2082 I believe that that money should be allocated to our area for us to get those speed bumps.
2083 Another issue is a sighting study. There were sighting studies mentioned for a couple of areas.
2084 I'm not sure, I can't go back, two or three areas for a sighting study to be done. We also
2085 requested a sighting study for our area to market our area for a grocery store. We are in need of
2086 a grocery store. We don't have a grocery store. The people in our neighborhood have to travel
87 miles, pay extra money, get on the bus to get to a grocery store in order for them to buy their
2088 groceries. A basic need that is not afforded to us in you our area, and we ask for a marketing
2089 study, a sighting study to be done and that was almost denied, I guess by the City, and we want
2090 to get that done for our area so we can get a grocery store chain in, so we can market our area.
2091 The perception is that our area is predominantly welfare and low income and – there are a lot of
2092 people on welfare and low income, but there are people such as myself who live in the area, who
2093 do make a good amount of money who do – own homes, who have children who want to live a
2094 basic life just like everybody else. And we want the City to provide and allocate funds to our
2095 area just as they do to other areas and consider us part of the City and bring those monies to the
2096 City. We're asking for a sighting study, we're asking for the City to please tell us when we can
2097 have speed bumps put in, since we have to wait for the next fiscal year. And, I mean, it's
2098 obvious that the City did save money this year, that they do have money this year to do the speed
2099 bumps.
2100 When can we get our speed bumps in? When can we get a marketing study for our grocery
2101 store?

2102

2103 **COUNCILMAN REESE**

2104 Thank you. Anyone else wish to be heard?

2105

2106 **BEATRICE TURNER**

2107 Beatrice Turner, west Las Vegas. You know, Jerry said it best, you know usually I don't agree
2108 with Jerry say. But this time when Jerry stood up here and said it, either you all gonna deal with
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2109 us or ya'll ain't gonna like how ya'll deal with us. Because there's no reason that we should have
2110 to be the only community, don't have a grocery store for elderly people to go to. If I work in a
2111 senior development taking care of elderly people and I have to go do they shopping, I got to get
2112 in my car, drive cross town to go to the grocery store to get they little necessities that they need.
2113 So I hope while ya'll planning for Oscar's thing downtown and the Ward 5 downtown, I hope
2114 you planning for Ward 5 in the community that we live in 'cause I tell you what. We done took
2115 all that we can take and if we have to take it on a legal matter, we have to file suit against the
2116 City, so be it. That's what we – plan on doing. But now I want to come down here and be nice,
2117 but if we have to come down here and be ugly, we sure ain't got a problem with that. And as for
18 that Mayor who had the gin up outta here today, like I told him, a po fight is the worst fight any
2119 politician can go into.

2120

2121 **UNIDENTIFIED WOMAN**

2122 Come on sister.

2123

2124 **MAYOR PRO TEM REESE**

2125 Thank you. Anyone else wishing to be heard?

2126

27 **EDNA JAGER**

2128 My name is Edna Jager and I'm here, a member of Acorn, representing the west side. I regret
2129 that Mayor Goodman is absent from his chair, but we met with him a month, a week ago today.
2130 We had a very nice meeting in his office with himself and Councilman Weekly. We politely
2131 asked for a sighting study so that the determination could be made as to maybe one to three
2132 possible sites over there where a supermarket will work, would work. And all we got told was
2133 that there have been sighting done, sighting studies done. We called the City – manager the next
2134 day and we found out that there was no sighting study done for that particular issue on the west
2135 side. Now this to me is deplorable, and I'm standing here as first as a woman of color, as a black
2136 woman, a single woman trying to raise a child alone. And I am also severely handicapped. How
2137 do you think it feels when I have to go and take a bus and walk out in the high heat of the
2138 summer to go miles just to get water. And I sat there quietly and listened to the back and forth
2139 dialogue with the previous speakers and the – Council ward there about studies that the City's
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2140 paid for. What is the big whoop about getting off for 25 to 30 thousand dollars to do the study
2141 we ask for politely last week? We need the sighting study. We need a supermarket and contrary
2142 to the perception of the west side, everybody over there need three meals a day. A supermarket
2143 is a necessity, a dog run and park in another community when ya'll put a postage stamp park on
2144 the west side and the – rest of the money disappeared. And that postage stamp park don't even
2145 have toilets for the people. And somebody was standing up here talking about adding a dog run
2146 because that community has been under served, and if his community is underserved, I wonder
2147 what you all think about what ya'll doing with the west side.

2148

49 **MAYOR PRO TEM REESE**

2150 Thank you, very much. Anyone else wishing to speak. Seeing no one we'll adjourn this
2151 meeting. Thank you.

2152 **(END OF DISCUSSION)**

2153 /yy; lc

AGENDA SUMMARY PAGE

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CITIZENS PARTICIPATION: PUBLIC COMMENT DURING THIS PORTION OF THE AGENDA MUST BE LIMITED TO MATTERS WITHIN THE JURISDICTION OF THE CITY COUNCIL. NO SUBJECT MAY BE ACTED UPON BY THE CITY COUNCIL UNLESS THAT SUBJECT IS ON THE AGENDA AND IS SCHEDULED FOR ACTION. IF YOU WISH TO BE HEARD, COME TO THE PODIUM AND GIVE YOUR NAME FOR THE RECORD. THE AMOUNT OF DISCUSSION ON ANY SINGLE SUBJECT, AS WELL AS THE AMOUNT OF TIME ANY SINGLE SPEAKER IS ALLOWED, MAY BE LIMITED

MINUTES:

NOTE: A combined verbatim transcript of the meeting is made part of the final minutes.

(12:01 - 12:03)

2 - 950

THE MEETING ADJOURNED AT 12:11 P.M.