

MINUTES

City of Las Vegas

CITY COUNCIL

VETERANS MEMORIAL LEISURE SERVICES CENTER • 101 S. PAVILION CENTER DRIVE

SPECIAL MEETING OF December 3, 2001

CITY COUNCIL	PRESENT	ABSENT	EXCUSED
MAYOR OSCAR B. GOODMAN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
COUNCILMAN GARY REESE MAYOR PRO-TEM	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
COUNCILMAN MICHAEL J. MCDONALD (Arrived at 9:54 AM)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
COUNCILMAN LARRY BROWN	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
COUNCILMAN LYNETTE BOGGS MCDONALD (arrived at 9:05 AM)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
COUNCILMAN LAWRENCE WEEKLY (Excused at 12:00 PM)	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
COUNCILMAN MICHAEL MACK	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
VIRGINIA VALENTINE, CITY MANAGER	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
BRAD JERBIC, CITY ATTORNEY	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
BEVERLY K. BRIDGES, CHIEF DEPUTY CITY CLERK	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

APPROVED BY REFERENCE: January 2, 2002

ATTEST:

Barbara D. Dem

CITY CLERK

Oscar B. Goodman

MAYOR

City of Las Vegas

SPECIAL CITY COUNCIL MEETING

VETERANS MEMORIAL LEISURE SERVICES CENTER
101 S. PAVILION CENTER DRIVE, LAS VEGAS, NEVADA

MONDAY, DECEMBER 3, 2001

9:00 A.M.

CITY OF LAS VEGAS INTERNET ADDRESS: <http://www.ci.las-vegas.nv.us>

CALL TO ORDER

ANNOUNCEMENT RE: COMPLIANCE WITH OPEN MEETING LAW

PLEDGE OF ALLEGIANCE

NEW BUSINESS:

1. Discussion and possible action on a proposed interlocal agreement between the City of Las Vegas and Clark County to provide for the adoption of an interlocal agreement which would establish a joint position on corporate boundaries, annexations, land use planning, transportation planning, parks and trails planning and urban services, and direct staff as deemed appropriate
2. Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

CITIZENS PARTICIPATION

ITEMS RAISED UNDER THIS PORTION OF THE AGENDA CANNOT BE DELIBERATED OR ACTED UPON UNTIL THE NOTICE PROVISIONS OF THE OPEN MEETING LAW HAVE BEEN MET. IF YOU WISH TO SPEAK ON A MATTER NOT LISTED ON THE AGENDA, PLEASE CLEARLY STATE YOUR NAME AND ADDRESS. IN CONSIDERATION OF OTHERS, AVOID REPETITION, AND LIMIT YOUR COMMENTS TO NO MORE THAN THREE (3) MINUTES. TO ENSURE ALL PERSONS EQUAL OPPORTUNITY TO SPEAK, EACH SUBJECT MATTER WILL BE LIMITED TO TEN (10) MINUTES.

Facilities are provided for the convenience of disabled persons. Reasonable efforts will be made to assist and accommodate physically handicapped persons. If you need an accommodation to attend and participate in this meeting, please call the City Clerk's office at 229-6311 and advise of your need at least 48 hours in advance of the meeting.

THIS MEETING HAS BEEN PROPERLY NOTICED AND POSTED AT THE FOLLOWING LOCATIONS:

Downtown Transportation Center, City Clerk's Board
Clark County Government Center, 500 S. Grand Central Parkway
Court Clerk's Office Bulletin Board, City Hall Plaza
City Hall Plaza, Special Outside Posting Bulletin Board
Veterans Memorial Leisure Services Center, 101 S. Pavilion Center Drive

City of Las Vegas

CITY COUNCIL AGENDA
SPECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 2001

- CALL TO ORDER
- ANNOUNCEMENT RE: COMPLIANCE WITH OPEN MEETING LAW
- PLEDGE OF ALLEGIANCE

MINUTES:

PRESENT: MAYOR GOODMAN and COUNCIL MEMBERS REESE, M. McDONALD, (Arrived at 9:54 a.m.), BROWN, L.B. McDONALD (Arrived at 9:05 a.m.), WEEKLY (Excused at 12:00 p.m.), and MACK

Also Present: CITY MANAGER VIRGINIA VALENTINE, DEPUTY CITY MANAGER STEVE HOUCHENS, DEPUTY CITY MANAGER DOUGLAS SELBY, ASSISTANT CITY MANAGER BETSY FRETWELL, CITY ATTORNEY BRAD JERBIC, and CHIEF DEPUTY CITY CLERK BEVERLY K. BRIDGES

ANNOUNCEMENT MADE – Meeting noticed and posted at the following locations:

Downtown Transportation Center, City Clerk's Board

Senior Citizens Center, 450 E. Bonanza Road

Clark County Government Center, 500 S. Grand Central Pkwy

Court Clerk's Bulletin Board, City Hall

City Hall Plaza, Posting Board

Veterans Memorial Leisure Services Center, 101 S. Pavilion Center Drive

MAYOR GOODMAN called the meeting to order at the Veterans Memorial Leisure Services Center, 101 S. Pavilion Center Drive, and led the audience in the Pledge.

(9:00 – 9:02)

City of Las Vegas

Agenda Item No.: 1

AGENDA SUMMARY PAGE

SPECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 2001

DEPARTMENT: ADMINISTRATIVE

DIRECTOR: VIRGINIA VALENTINE

CONSENT

DISCUSSION

SUBJECT:

ADMINISTRATIVE:

Discussion and possible action on a proposed interlocal agreement between the City of Las Vegas and Clark County to provide for the adoption of an interlocal agreement which would establish a joint position on corporate boundaries, annexations, land use planning, transportation planning, parks and trails planning and urban services, and direct staff as deemed appropriate

Fiscal Impact

No Impact

Amount:

Budget Funds Available

Dept./Division:

Augmentation Required

Funding Source:

PURPOSE/BACKGROUND:

The City of Las Vegas and Clark County have identified a need to create a framework for future growth in the northwest portion of the Las Vegas Valley. On November 6, 2001, the Board of County Commissioners adopted an interlocal agreement that established joint positions on the Corporate Boundaries of the city. It also includes annexation exceptions as identified by the County, future annexation provisions, an agreement to develop a seamless land use and development plan, as well as provisions relating to development review, zoning consistency, joint transportation planning, joint parks and trails planning, and sewer service provisions.

RECOMMENDATION:

Staff will follow direction of the City Council

BACKUP DOCUMENTATION:

Interlocal Agreement

1. Submitted at meeting: Two maps – Annexations by Parcel per AB 179

MOTION:

MACK – APPROVED – Proposed Interlocal Agreement between the City of Las Vegas and the Clark County with the following changes:

- **Include a sunset clause of December 31, 2006 in Section 1D;**
- **Additional language at the end of Section 3D that would address the mutual agreement for looking at non-conforming or General Plan Amendments between the City of Las Vegas and Clark County prior to adoption of the final seamless plan;**

City of Las Vegas

Agenda Item No.: 1

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001

Administrative

Item 1 – Interlocal Agreement between the City of Las Vegas and Clark County to provide for the adoption of an interlocal agreement which would establish a joint position on corporate boundaries, annexations, land use planning, transportation planning, parks and trails planning and urban services.

MOTION – Continued:

- Section D, clarification of consolidation of sewer services, and other government services;
- Modification to Section 12 changing wording from both parties to either party regarding termination of the agreement after the initial five-year term;

- UNANIMOUS

MINUTES:

NOTE: A Verbatim Transcript is made a part of the Final Minutes

APPEARANCES:

VIRGINIA VALENTINE, City Manager

BETSY FRETWELL, Assistant City Manager

BRAD JERBIC, City Attorney

JENNIFER LAZOVICH, 3800 Howard Hughes Parkway, appeared on behalf of John Ritter and the Focus Commercial Group

SHARON HOUSELY LINSENBARDT, 7280 West Grand Teton Drive

CHRIS KNIGHT, Deputy Director, Planning and Development Department

NOTE: MAYOR GOODMAN indicated that he would support this Interlocal Agreement only with a five-year sunset clause on the consolidation issue.

NOTE: COUNCILMAN BROWN directed staff that a transmittal be sent to Clark County informing them of the action taken by the City Council. Additionally, he requested that Exhibit B be distributed to as many people as possible to make them aware of the intent of AB 179.

(9:02 – 9:56)

1-27

Annexation Interlocal Draft as of 11/27

**INTERLOCAL AGREEMENT
CITY OF LAS VEGAS AND COUNTY OF CLARK
FOR
ESTABLISHING A JOINT POSITION ON CORPORATE BOUNDARIES,
PLANNING, PUBLIC FACILITIES/SERVICE PROVISION AND FUTURE
ANNEXATIONS**

This agreement is made and entered into this ____ day of _____, 2001, by and between the County of Clark and the City of Las Vegas, political subdivisions of the State of Nevada. The parties above named are hereinafter referred to as "County" and "City" respectively.

WITNESSETH:

WHEREAS, the northwest portion of the Las Vegas Valley is one of the most dynamic growth areas in Clark County; and

WHEREAS, lands within the northwest portion of the Las Vegas Valley lie within both the City and the County; and

WHEREAS, the City and County have identified a need to create a framework for future growth in the northwest portion of the Las Vegas Valley by establishing mutually acceptable growth strategies; and

WHEREAS, the City and County have undertaken long-range plans and have made long-term financial commitments related to various urban services on the basis of the continued existence of the revenue anticipated from each form of government; and

WHEREAS, the City and County have identified a need to undertake collaborative and compatible land use planning in areas of joint jurisdiction; and

WHEREAS, the increased coordination and recognition of long-term jurisdictional boundaries can result in better management of taxpayer dollars through avoidance of jurisdictional disputes and provision of equitable services to residents of the City and County; and

WHEREAS, the interests of the residents of the City and County are best served by preserving and enhancing the opportunities for future growth and financial stability of the City and County; and

WHEREAS, pursuant to NRS 277.180, the Parties may enter into an interlocal contract with other public agencies for the performance of any governmental service, activity or undertaking which any of the public agencies entering into the contract is authorized by law to perform; and

Annexation Interlocal Draft as of 11/27

NOW THEREFORE, both parties have mutually agreed upon the following:

1. Corporate Boundaries. Both parties agree to the following:

A. All the areas within the boundaries of Moccasin Road, Decatur Boulevard, Cheyenne Avenue, and Puli Road are hereinafter referred to as the Joint Land Use Planning Area, as depicted on the map entitled "Corporate Boundaries", attached as Exhibit A and incorporated herein by this reference. Within the Joint Land Use Planning Area, excluding the area labeled as "Excepted Areas" on Exhibit A, the parties agree that annexation to the City of Las Vegas may be appropriate, provided this Agreement and all applicable laws are followed. The Excepted Areas shall remain unincorporated for the term of this agreement, unless a petition for annexation is initiated by a private property owner for a particular property.

B. B1. The parties agree that pursuant to the authority granted the City in NRS 268.597(1)(b) [AB 179]] the property described in Exhibit B, attached hereto and incorporated herein by reference, may be annexed by the City of Las Vegas without opposition from Clark County. The City agrees that no annexation of the properties described in Exhibit B will occur without prior notice to the property owners and the chance for the property owners to be heard at a public meeting.

B2. For all remaining property in the Joint Land Use Area not subject to annexation in paragraph B1, the City agrees that if it pursues annexation, the City shall follow the appropriate procedures set forth in NRS 268.570 to 268.608, other than NRS 268.597(1)(b).

C. It is mutually understood that either party may reasonably adjust its urban government boundaries to ensure orderly development and the associated revenues necessary to meet the needs of the growing Las Vegas Valley. No repeal of or amendment to the annexation or unincorporated town statues will be introduced or supported by either party except by an agreement approved by the Board of County Commissioners and the Las Vegas City Council endorsing any such repeal or amendment.

D. The parties shall not promote the introduction of legislation or support legislation for merger or consolidation of the City of Las Vegas and Clark County, or any portions or functions of either, except by an agreement approved by the Board of County Commissioners and the Las Vegas City Council.

2. Future Annexation Notice. It is agreed that when the City initiates an annexation or receives for consideration an annexation petition from a private property owner in accordance with Section 1 of this agreement, the City will send notice to the County Clerk, County Manager, and Director of Comprehensive Planning 30 days prior to any City Council action.

Annexation Interlocal Draft as of 11/27

- A. Areas beyond the Joint Land Use Planning Area depicted on the attached map, entitled "Interlocal Annexation Exceptions", are outside of the land disposal boundary established by the Southern Nevada Public Land Management Act of 1998, and are premature for urban development. However, the parties agree to participate, in discussion with all stakeholders, in a process that will lead to recommendations for adjustment of the disposal boundary. This process will occur within the next 10 years.
- B. Both parties recognize the City's intent to grow subject to the Southern Nevada Public Land Management Act of 1998 boundary including but not limited to the lands described as follows: Those areas west of Puli Drive described as, All of Sections 26, 34, and 35 of Township 19 S., Range 59 E.; Section 2 and 3 of Township 20 S., Range 59 E., and those portions of Section 11, 14, 23 and 27 of Township 19 S., Range 59 E. and Section 4 of Township 20 S., Range 59 E., not located within the boundary of the Red Rock Canyon National Conservation Area; and: Those areas North of the Moccasin Road alignment described as the south 1/2 of Sections 28, 29 and 30; and all of Sections 31, 32 and 33 of Township 18 S., Range 60 E.***
3. **Joint Land Use Planning.** For the Joint Land Use Planning Area, both parties agree to the following:
- A. The City and County will jointly work together with property owners, interested parties, and service providers to develop a revised seamless land use and development plan. Both parties agree to make best efforts to commence the planning process by January 2002 and complete it by January 2003.
- B. Upon completion of the seamless land use and development plan, both parties will adopt the revised seamless land use and development plan as an element of their Comprehensive (Master) Plan ***within 120 days of staff submittal of the Plan to their respective Planning Commissions.***
- C. Until the revised seamless land use and development plan is adopted by both parties, the provisions of the Lone Mountain Land Use Plan adopted by the Board of County Commissioners on July 15, 1997, shall not be amended and will apply to the unincorporated areas of the Joint Land Use Planning Area and the provisions of the Centennial Hills Sector Plan of the City of Las Vegas as adopted on May 25, 1999, and amended on April 19, 2001, shall not be amended and will apply to the incorporated areas of the Joint Land Use Planning Area.
- D. Neither the City nor the County will approve a zoning classification that conflicts with the adopted land use plan for their jurisdiction, as described in paragraph (C) of this Section.
- E. The City agrees that when a parcel of land within the Rural***

Annexation Interlocal Draft as of 11/27

Neighborhood Preservation area of the County is annexed to the City, the City will maintain the same density allowed within the County by virtue of establishing a compatible City zoning district on the property, within the City, for the initial five-year term of this agreement. The County agrees that those areas depicted as Rural Neighborhood Preservation and included within the mapped areas of the "Excepted Areas" shall remain as RNP areas for the life of the Interlocal Agreement.

F. Both parties agree to notify the other of all zoning, use permit, and use variance applications as follows:

- (1) The County will notify the City of all zoning, use permit, and use variance applications within the Joint Land Use Planning Area.
- (2) The City will notify the County of all zoning, use permit, and use variance applications within the Joint Land Use Planning Area.

G. Upon adoption of the seamless land use plan, neither party will approve a land use plan amendment or a zone change within the Joint Land Use Planning Area without first considering the recommendations and findings of the governing body (or designee) of the other party. After consideration of comments, each entity agrees to:

- (1) State for the record the manner in which the comments will be implemented; or
- (2) State for the record the reasons for not implementing the comments.

4. Development Review and Land Use/Zoning Consistency. The City and County agree that for the Joint Land Use Planning Area:

- A. There is a need to develop a uniform standard for land use categories and corresponding allowed uses as per the zoning regulations. Both parties agree to make best efforts to commence joint development of uniform standards on or before December 1, 2001, and adopt uniform standards by December 1, 2002. If this is not achieved within this time frame, both parties agree that a third party may be used.
- B. The dual review of development plans defeats the objectives of both jurisdictions and potentially compromises the good of the community. Both parties agree that the jurisdiction where the development is proposed will have authority for the review of the development plan, subject to the conditions identified in Section 3.

Annexation Interlocal Draft as of 11/27**4. Joint Transportation Planning and Integrated Master Plan of Streets and Highways.** The City and County agree that for the Joint Land Use Planning Area, the following will apply:

- A. The City and County will jointly develop and accept an arterial modeling study defining arterials to be constructed and to what degree necessary, connections to the Beltway and US95 to meet the short-term needs and a plan for accommodation of the long-term needs of the traveling public in both the City and the County. The study is expected to address the possible reduction of street improvement cross sections for arterials not required for full development of infrastructure, identification and agreement of right-of-way reductions and termination of streets not needed for traffic/transportation purposes. Rights-of-way may be adjusted as a result of this study. It is agreed by both parties that a future interlocal agreement will be entered into within six months of the adoption of this agreement to address these issues. Both parties agree that a third party may assist in the development of this subsequent interlocal agreement.
- B. The City and the County will agree to and prioritize arterials identified for construction and determine joint support and responsibility for special improvement districts necessary to complete arterial improvements. It is agreed by both parties that best efforts will be made to develop a future interlocal agreement to be entered into within six months of the adoption of this agreement to address these issues. Both parties agree that a third party may assist in the development of this subsequent interlocal agreement.
- C. The City agrees to adopt the Minimum Road Design Standards for Non-Urban Roadways as adopted January 2, 2001, by the Board of County Commissioners. It is also agreed that the City and the County will jointly develop and adopt non-urban roadway standards for streets greater than 60 feet in width.
- D. This Agreement shall not terminate in the event that the parties are not successful in entering into either of the interlocal agreements contemplated in Sections 5.A or 5.B above.

6. Joint Parks and Trails Planning. Within the Joint Land Use Planning Area, the City and County agree to jointly work together to develop and adopt an addendum to their respective Recreation Plans, as an element to their Comprehensive (Master) Plan; a parks plan, a *recreational* trails plan and jointly adopted *recreational* trails map that clearly delineates the location and function of parks and *recreational* trails in the Joint Land Use Planning Area. Both parties will make best efforts to complete by June 2002. *The City and County will jointly work together to develop and adopt an amendment to*

Annexation Interlocal Draft as of 11/27

their respective comprehensive/master plans to adopt recreation trails and transportation trails that interconnect between the two jurisdictions in the joint land use planning area.

7. Sewer Service Provision. *The City will provide for sewer service provisions for the Joint Land Use Planning Area unless the City is unable to provide sewer services in a timely manner in which case an interlocal will be drafted to provide for such services and avoid duplication. Further it is agreed by the City and the County that for the excepted areas:*

- A. Areas excluded from annexation as identified as "Excepted Areas" in Section 1 will not be required to sign an annexation agreement when using City sewer facilities.
- B. Both parties agree that property owners receiving City sewer service will have the choice to remain in the County or to annex to the City of Las Vegas.
- C. Properties in the County which have previously signed an agreement with the City of Las Vegas for sewer service which are required to annex, are hereby exempt from that annexation provision.

D. *For properties identified within the "Excepted Areas" in Section 1 whose owners or predecessors-in-interest have signed an agreement with the City for sewer service and, by means of that agreement, have petitioned for annexation or agreed not to oppose annexation, the City agrees not to process the annexation of those properties unless the annexation has been placed on an agenda for the Planning Commission by December 31, 2001.*

E. *The City and County agree that the City is the primary sewer service provider within the Joint Land Use Planning area. The City and County further agree that if a rezoning or land use approval occurs which allows a development which conflicts with the adopted land use plan, expressly prohibited in Section 3(D) of this agreement, within the "Excepted Areas" the City may provide sewer service to that development and may as a condition of providing sewer service require annexation or an interlocal agreement requiring annexation at the appropriate time.*

- 8. Water Reuse Plant.** The City and County will work together to determine the location of water reuse plants. The plant(s) will be designed to be compatible with nearby existing and planned land uses. The water reuse plant(s) will be built and operated by the City of Las Vegas. Reclaimed water from the plant will be accessible to City and County customers.
- 9. Regional Flood Control Master Plan.** The City and County will work together with the Clark County Regional Flood Control District on regional flood control master planning in order to address the identification and prioritization of the construction of needed flood control facilities. In addition, the City and County

Annexation Interlocal Draft as of 11/27

will cooperate on area-wide and local flood control and drainage studies, including the setting of street grades and the coordination of street development standards.

10. **Fire Services:** *The City and the County will jointly develop and adopt an Interlocal Agreement for fire service planning in the Joint Planning Area and the "Excepted Areas".*
11. **Term of the Agreement.** This agreement shall not be terminated for at least five years. Thereafter, this agreement shall be effective for five years unless terminated earlier.
12. **Termination.** After the initial five-year term this agreement may be terminated upon adoption of a resolution to that effect by the governing bodies of both parties.
13. **Amendments.** This agreement may be amended by approval of such amendments by the governing bodies of both parties. Future modifications to the 1998 BLM Disposal Boundary, and other unforeseen circumstances, provide cause for amendment. The amendment shall be effective on the date stated in the amendment or, if no effective date is stated, on the date of approval of the amendment by the last party.
14. **Effective Date.** The effective date of this agreement shall be the date on which the governing body of the last party to approve this agreement does approve this agreement.
15. **No Third Party Beneficiary.** This Interlocal Agreement is entered into for the benefit of the public, not for the benefit of any private person, company, corporation, firm, or other entity who is not a party to this Interlocal Agreement.

IN WITNESS WHEREOF, the parties hereto have caused this agreement to be executed by their duly authorized representatives on the day and in the year first above written.

Annexation Interlocal Draft as of 11/27

COUNTY OF CLARK

By: _____
DARIO HERRERA, Chairman

ATTEST:

SHIRLEY B. PARRAGUIRRE, County Clerk

Approved as to Form: _____
Deputy District Attorney Date

CITY OF LAS VEGAS

By: _____
OSCAR B. GOODMAN, Mayor

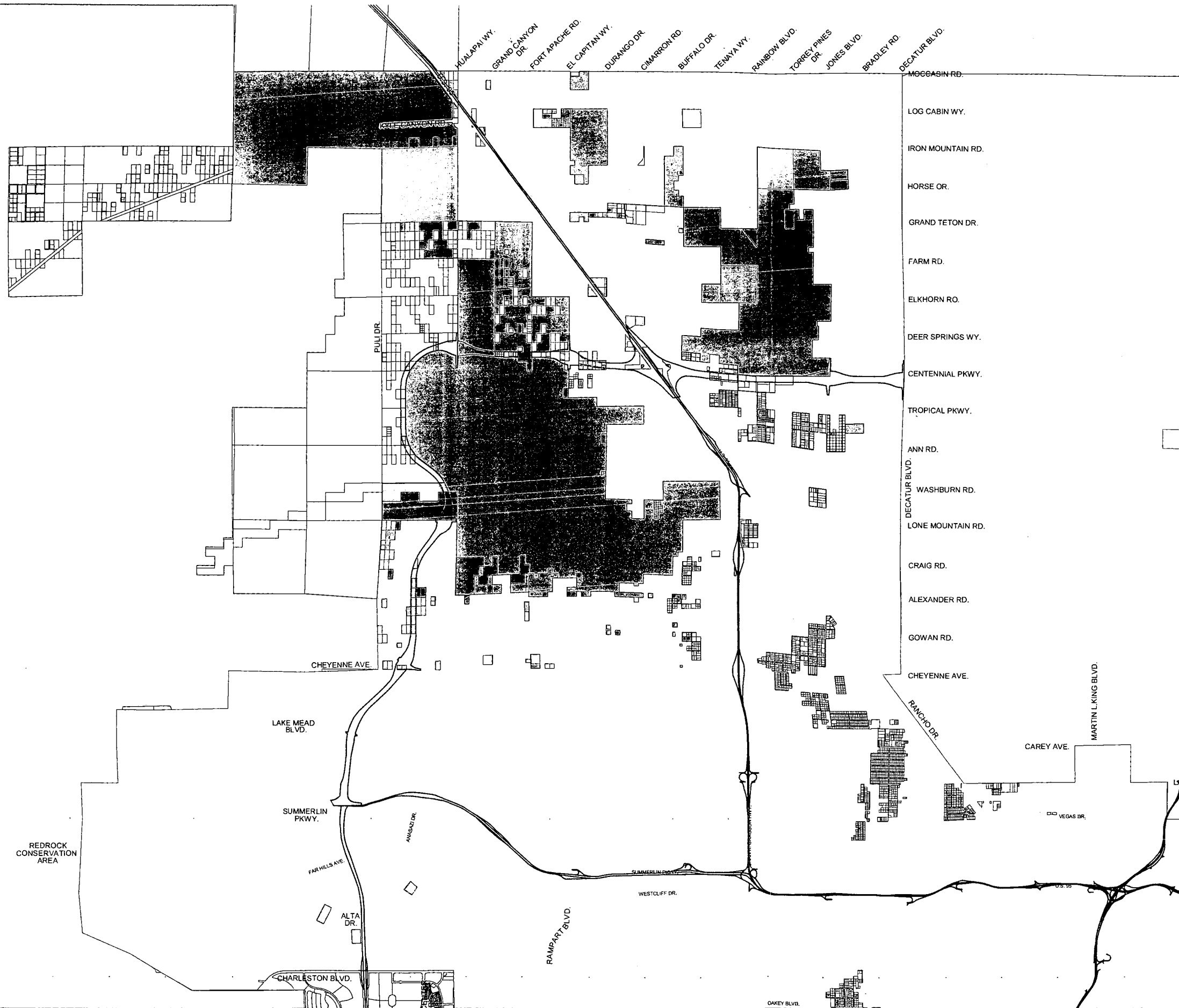
ATTEST:

BARBARA JO RONEMUS, City Clerk

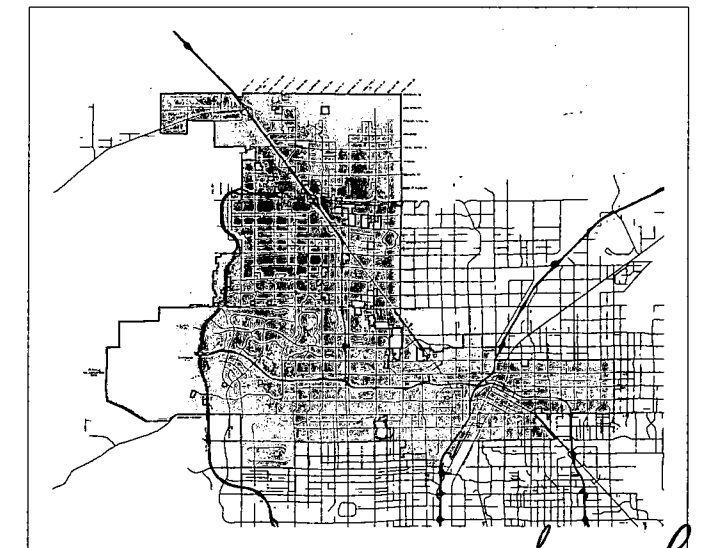
Approved as to Form: _____
City Attorney Date

Exhibit B

ANNEXATIONS by Parcel per AB 179



- Text Major Street Names
- City of Las Vegas Corporate Limits prior to 2001
 - Current City of Las Vegas Corporate Limits
 - Parcels Pending Annexation
 - Clark County Interlocal Annexation Exceptions
 - Parcels Eligible for Annexation per AB 179
 - North Las Vegas
 - Red Rock Canyon National Conservation Area



Special
Submitted at City Council

Date *12/3/2001* Item *1*



GIS maps are normally produced only to meet the needs of the City.

Due to continuous development activity this map is for reference only.



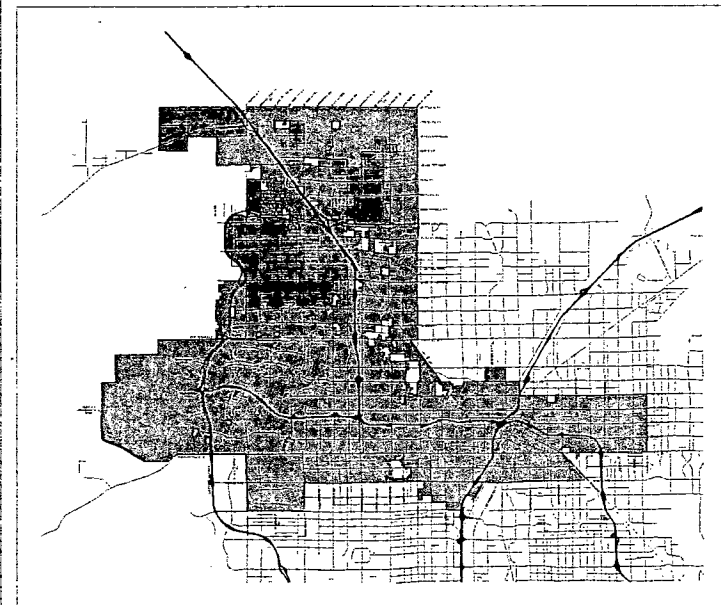
Geographic Information System

City Map #1

ANNEXATIONS by Parcel per AB 179

Factored with city limits prior to 2001
and depicting current 2001 city limits.

- Las Vegas Limits prior to 2001
- Undeveloped & Developed Land
- Las Vegas Limits as of 2001
- Undeveloped & Developed Land
- Parcels Pending Annexation
- Clark County Interlocal Annexation Area
- Parcels Considering Interlocal Annexations Area
- North Las Vegas
- Red Rock Canyon National Conservation Area
- Clark County Parcels
- Developed Land
- Undeveloped Land



0 3000 6000 9000 12000 Feet

Plotted: October 22, 2001



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Due to continuous development activity
this map is for reference only.



Geographic Information System

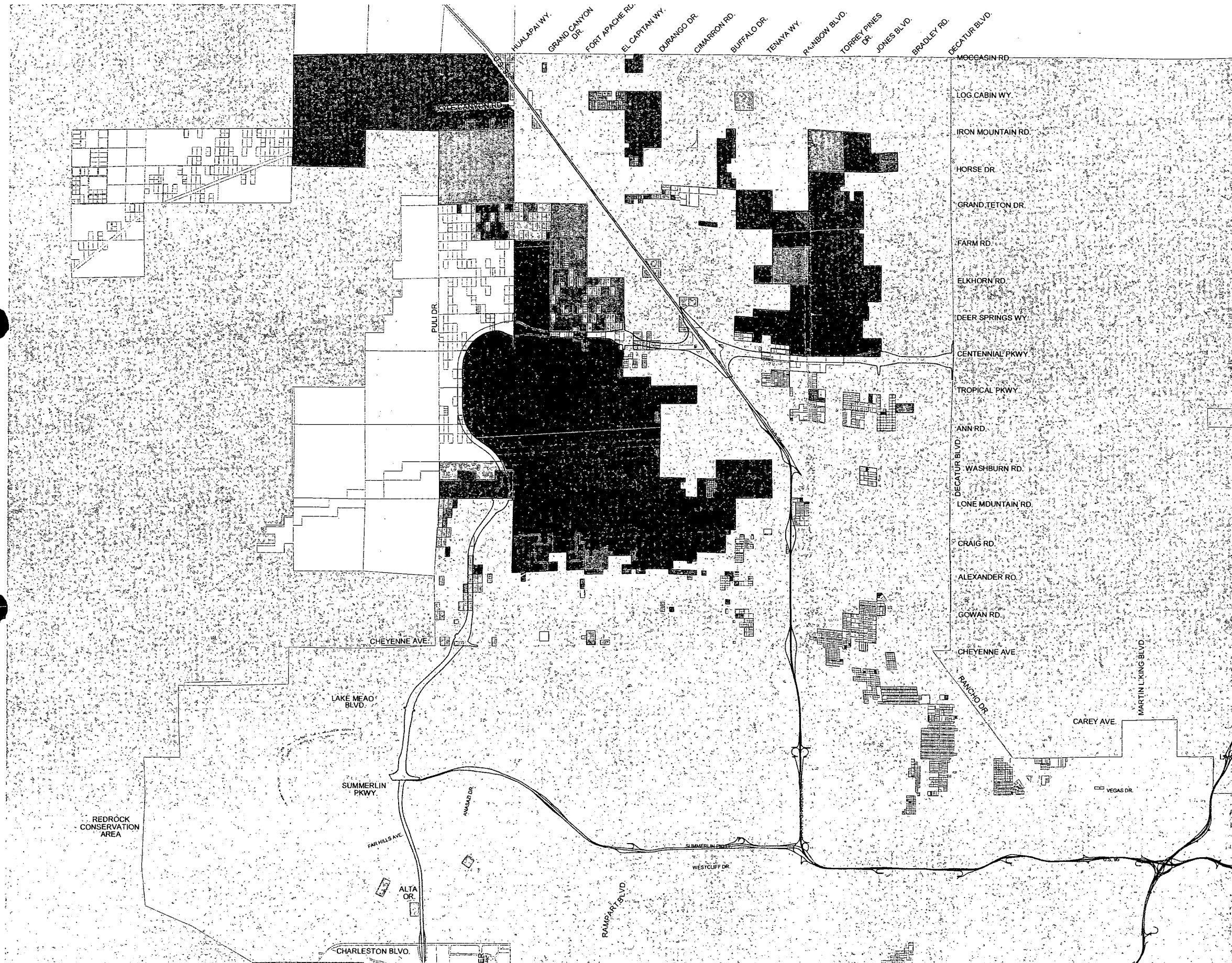
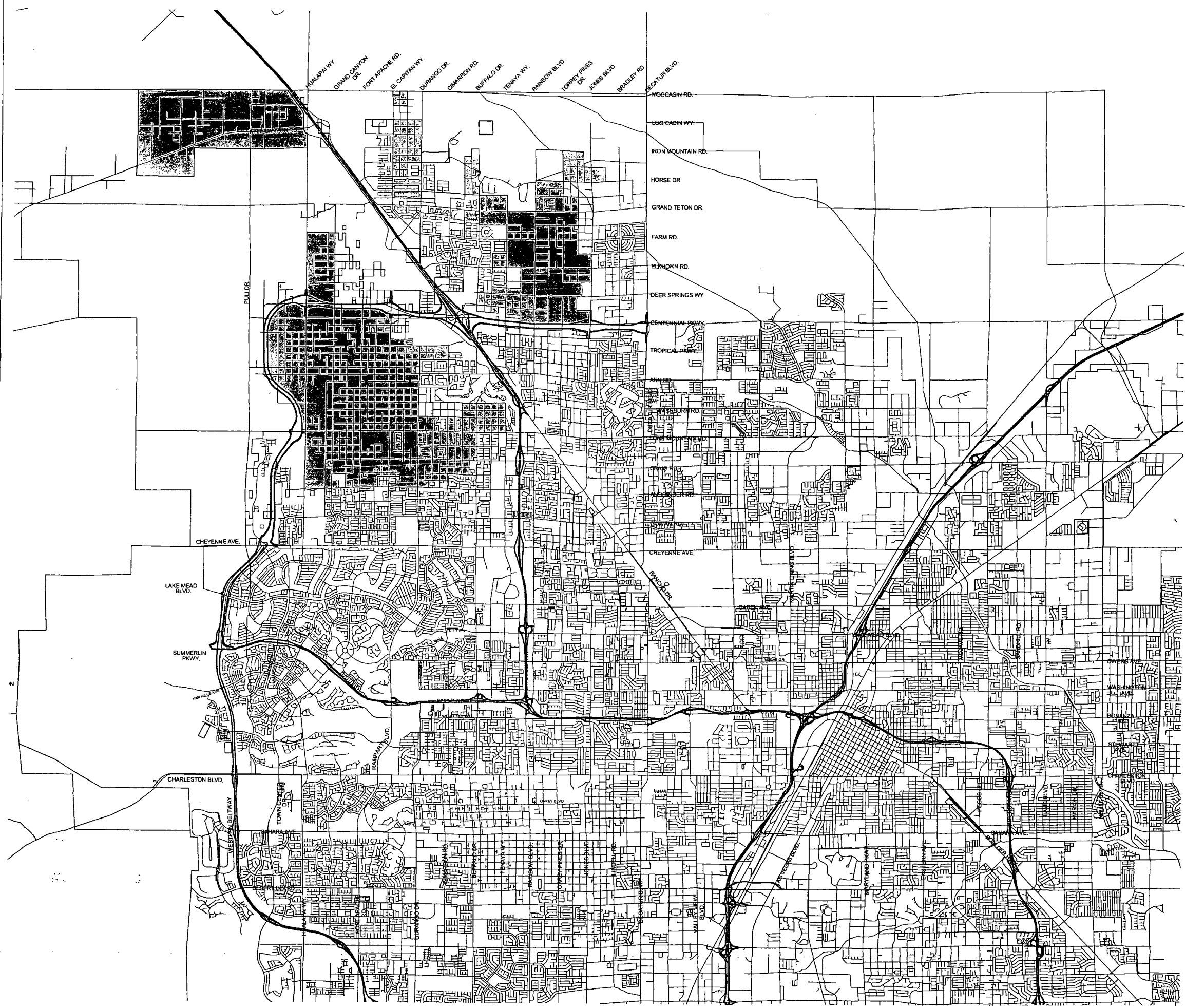


Exhibit A

ANNEXATIONS by Parcel per AB 179



Text Major Street Names
 [Shaded Box] Current City of Las Vegas Corporate Limits
 [Unshaded Box] Clark County Interlocal Annexation Exceptions

Special
 Submitted at City Council
 Date *12/3/2001*



GIS maps are normally produced only to meet the needs of the City. Due to continuous development activity this map is for reference only.



Geographic Information System

**SPECIAL CITY COUNCIL MINUTES
MEETING OF
DECEMBER 3, 2001**

Page 1

VERBATIM TRANSCRIPT: ITEM 1 – DISCUSSION AND POSSIBLE ACTION ON A PROPOSED INTERLOCAL AGREEMENT BETWEEN THE CITY OF LAS VEGAS AND CLARK COUNTY TO PROVIDE FOR THE ADOPTION OF AN INTERLOCAL AGREEMENT WHICH WOULD ESTABLISH A JOINT POSITION ON CORPORATE BOUNDARIES, ANNEXATIONS, LAND USE PLANNING, TRANSPORTATION PLANNING, PARKS AND TRAILS PLANNING AND URBAN SERVICES, AND DIRECT STAFF AS DEEMED APPROPRIATE

MAYOR GOODMAN

Item Number 1. Discussion and possible action on a proposed Interlocal Agreement between the City of Las Vegas and Clark County to provide for the adoption of an Interlocal Agreement which would establish a joint position on corporate boundaries, annexations, land use planning, transportation planning, parks and trails planning and urban services, and direct staff as deemed appropriate. The recommendation is that the staff will follow the direction of the City Council. And, Ms. Valentine, do you have a presentation?

CITY MANAGER VALENTINE

Ms. Fretwell will be presenting this morning, Mayor.

MAYOR GOODMAN

All right, Ms. Fretwell?

ASSISTANT CITY MANAGER
FRETWELL

Good morning, Mayor and Council. Just very quickly to tell you where we've been over the last few weeks. We have been working with the County to try and modify some of the language in this Interlocal Agreement after your last action to strike.

It came to my attention late on Friday afternoon that there were some editorial changes that the County Commission had made at their last hearing on this matter that are not reflected in the current draft. So, we anticipate that tomorrow they may make some additional changes to clarify some of those sections that they sought to modify in the earlier version. I did not receive anything official from them that they would like to have had entered in the record today to reflect those modifications. So, there are just few changes that staff has to the sewer section of the Interlocal today and then it will be ready for your action to send to the County for their deliberation tomorrow.

The other recommendation that we have is that after you take action on this matter, that you consider recessing this item to your Wednesday Council agenda so that you can respond to whatever changes that the – County Commission might have, or it may be simply struck. You may not need to address it if there are no changes. So, that would be our recommendation for you today. And I know Mr. Jerbic has some legal changes that he would like to make to the sewer section of the Agreement. And I'd be happy to answer any questions that you might have about those negotiations.

**SPECIAL CITY COUNCIL MINUTES
MEETING OF
DECEMBER 3, 2001**

Page 2

VERBATIM TRANSCRIPT: ITEM 1 – DISCUSSION AND POSSIBLE ACTION ON A PROPOSED INTERLOCAL AGREEMENT BETWEEN THE CITY OF LAS VEGAS AND CLARK COUNTY TO PROVIDE FOR THE ADOPTION OF AN INTERLOCAL AGREEMENT WHICH WOULD ESTABLISH A JOINT POSITION ON CORPORATE BOUNDARIES, ANNEXATIONS, LAND USE PLANNING, TRANSPORTATION PLANNING, PARKS AND TRAILS PLANNING AND URBAN SERVICES, AND DIRECT STAFF AS DEEMED APPROPRIATE

MAYOR GOODMAN

Thank you. Any questions of Ms. Fretwell at this time? All right. Mr. Jerbic?

CITY ATTORNEY BRAD JERBIC

Thank you, Your Honor. I'm turning to page 6 of 8 of the Annexation Interlocal draft of 11/27. Starting with 7A, the first paragraph should be modified to strike the language that begins with areas – excluded from annexation all the way through to word one, and the words property owner should be substituted. So the full sentence would now read: Property owners will not be required to sign an annexation agreement when using City sewer facilities.

Paragraph B should also be similarly modified to strike the words both parties agree that, and the sentence should now begin with the words property owners. Because that sentence doesn't make much sense without putting some context, I'm going to recommend some additional language. So the whole sentence under B should read: Property owners receiving City sewer service will have the choice to remain in the County or to annex to the City of Las Vegas unless provided in Sections 7D and 7E of this Agreement. In paragraph C –

MAYOR GOODMAN

Give – me that last part again, please.

CITY ATTORNEY BRAD JERBIC

I'm sorry.

MAYOR GOODMAN

Unless provided –

CITY ATTORNEY BRAD JERBIC

Unless provided in Sections 7D and 7E of this Agreement.

MAYOR GOODMAN

Thank you.

CITY ATTORNEY BRAD JERBIC

That picks up the paragraphs of immediately below it, Your Honor.

MAYOR GOODMAN

Thank you.

CITY ATTORNEY BRAD JERBIC

Paragraph C, the County has suggested new language, which I have reviewed with Ms. Fretwell and we have no objection to. So the recommendation is to strike all the language that is currently in C and substitute the following language: The City agrees to offer to the owner of any property not yet annexed into the City by the effective date of this Agreement an opportunity to opt out of any annexation agreement that was entered into in exchange for sewer service prior to final action

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by the City. The words prior to final action by the City were added by Ms. Fretwell and myself, but I think it – reflects that that would be the cut off date for somebody opting out from an annexation agreement.

And then finally, this is our recommendation, Your Honor, under Paragraph E, there doesn't appear to be any penalty if this, the City and the County don't agree on rezoning or if there's any kind of a breach in the Agreement. We are recommending that the following language be substituted in the second sentence, which begins the City and County. It, I, it currently reads: The City and County further agree that if a rezoning or land use approval occurs, which allows the development which conflicts with the adopted land use plan, expressly prohibited in Section #D if this Agreement, within the accepted areas, the City may provide sewer service to that development and may, as a condition of providing sewer service, require annexation or interlocal agreement requiring annexation at the appropriate time.

That doesn't appear to be any penalty and so we would recommend the following language: The City and the County further agree that if a rezoning or land use approval occurs, which allows a development, which conflicts with the adoptive land use plan expressly prohibited in Section 3D of this Agreement within the accepted areas, the City shall – require annexation, including annexation under NRS 268.597.1B or an interlocal agreement requiring annexation at the appropriate time, before providing sewer service.

What that does is it allows AB179, which this Agreement would bind the City to use only once for the – accepted areas that will be attached as a map, which will be described by Ms. Fretwell in a moment. But it will reopen our ability to use 179, if there should be any breach of this rezoning agreement. Those are the only recommended changes, Your Honor.

MAYOR GOODMAN

Thank you very much. Any questions of Mr. Jerbic? All right. As I understand it, there's been a request from some folks in the audience that they would like to speak on this particular matter, I'd be happy to hear from you at this time. Please come up to the mike and identify yourself and that'll be it.

JENNIFER LAZOVICH

Thank you. Good morning, Mr. Mayor. Jennifer Lazovich, 3, 3800, I just switched addresses, 3800 Howard Hughes Parkway, on behalf of John Ritter and the Focus Commercial Group.

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We have two sentences that we would like to suggest that you add to Section 3D of the Interlocal Agreement that's before you today. Essentially, the way 3-D reads right now it creates a moratorium on ever approving any land use application that could conflict with an adopted land use plan. And if an adopted land use plan is never adopted, then you have something that just goes on and on and on. So, we would like to propose that two sentences be added to this section.

The first sentence would read that this moratorium does not apply to any land use applications filed (sic) prior, filed, excuse me, filed prior to January 1, 2002. Essentially that would allow a grace period from here until January 1st of 2002 to allow any land use applications to be, that are either already in the system or about to be in the system, to be processed.

The second sentence would say: The moratorium shall only exist until January 1st, 2003, unless mutually extended by the parties. This sentence would allow the City and the County to revisit the moratorium issue, if on January 1st, 2003 it needs to be extended or at that point a land use plan has been adopted and you no longer need to extend the moratorium. Those would be our suggestions.

MAYOR GOODMAN

Thank you very much.

JENNIFER LAZOVICH

Thank you.

MAYOR GOODMAN

Would anybody else like to be heard at this time?

SHARON HOUSELY
LINDENBARDT

My name is Sharon Housely Lindenbardt. I would like to address this Board regarding, the first question I should ask, I live at 7222 and 7280 West Grand Teton Drive. I would like to know if the map that was adopted, and because I am in the County, I have not been privy to any notification of any kind or any involvement from the City, even though I have called and asked a myriad of times to be notified of anything that's going to affect me regarding this Land Use Interlocal Agreement.

I'd like to know if the map that was adopted on 10/2 delineating the boundaries of the RNP through the County is going to be upheld within this Agreement? This is a copy of the map.

MAYOR GOODMAN

All right. Does anybody able to address that? Ms. Fretwell?

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ASSISTANT CITY MANAGER
FRETWELL

To the best of my knowledge, the map that we are working with, which would be attachment A to this Agreement, is the land use plan that the County, excuse me, the map of accepted areas that have within those accepted areas the RNP. I'd be happy to give you a copy of this map if you'd like to look at it, but the City did not modify the map, that the County discussed.

SHARON HOUSELY
LINSENBARDT

So, that tells me that yes, you are going to honor this map that was enacted on 10/2 or that you are not?

ASSISTANT CITY MANAGER
FRETWELL

I have – not seen the map you're holding in your hand. But I will tell you that the map that we have is the map that Commissioner Maxfield prepared with staff from the County and the City did not modify that map at all. And if you would like to re, you know, do a comparison, that'd be fine. But we're using the County map.

SHARON HOUSELY
LINSENBARDT

Okay. So, at this point, if I am taken our, out of the RNP designated zone per County, that went on for, around six months of interaction within the County, they excluded that 330 feet buffer on major arterial streets. And if I, if this Interlocal is agreed upon and jointly used, does that mean that you put me in a DR and put me right back and negate all the work that the County has done to exclude me?

ASSISTANT CITY MANAGER
FRETWELL

Well, what we would be doing is recognizing the County's land use plan. So if the County's land use plan does not have you, if you're in an area that normally would be a buffer zone and it has some flexibility in it, we would be agreeing to that stipulation. So, –

SHARON HOUSELY
LINSENBARDT

Okay. So you're not going to put me in a DR and not allow me the opportunity for change, be it professional, commercial or any other type of use?

ASSISTANT CITY MANAGER
FRETWELL

Bob, you may need to help me out here.

MAYOR GOODMAN

Mr. Genzer?

ASSISTANT CITY MANAGER
FRETWELL

Chris Knight.

MAYOR GOODMAN

Mr. Knight.

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CHRIS KNIGHT, DEPUTY
DIRECTOR, PLANNING &
DEVELOPMENT DEPARTMENT

Chris Knight, Planning & Development Department. Mayor and members of the Council, I believe we have the Exhibit A that the County has given to us. I'd be happy to go over it with Mrs. Linsenbardt. I'm not sure where her property is and whether she would be included in that area or not. It appears to us that the 330 foot buffer along major arterial streets that she's talking about is not reflected on this map. But we can work with her on it. I believe from our standpoint, we have compared the map that the County adopted and this map and we believe them to be one and the same. This may be more generalized than the map that the County did. They may have done some specific exemptions that we're not aware of. But it would appear that the RNP areas, as adopted by Clark County, are incorporated in Exhibit A on this interlocal agreement. Therefore, the answer to the question would probably be yes.

MAYOR GOODMAN

Okay. Thank you.

SHARON HOUSELY
LINSENBARDT

So, to make it clear, if I chose to apply for any kind of commercial or professional development on that arterial, high-density corner that I am on, that you would not restrict me to the DR zoning of the City; is that correct?

COUNCILMAN BROWN

Your Honor?

MAYOR GOODMAN

Yes. Councilman Brown.

COUNCILMAN BROWN

Separate from what you're currently zoned, Sharon, you're still going to have to come forth, if it's a General Plan Amendment, you're going to annex into the City and, if you've been watching what's been happening out for the last five years, a lot of the City commercial activity has been happening – inside of Town Center. So I don't think, it's certainly going to depend on what you're proposing to use for your property. But you're not going to get any kind of affirmative that you're guaranteed anything out there. You'd have to go through the process, like every other application. But as far as just because you're on a major street or a major section line, it's going to have to conform to our General Plan, if you're going to annex into the City.

And again, I – think, you have a call, I think you called me on Friday. But I'd be more than happy to sit down with

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Councilman Mack and go over what's been happening out there for four or five years.

SHARON HOUSELY
LINSENBARDT

Okay.

MAYOR GOODMAN

All right.

SHARON HOUSELY
LINSENBARDT

If it would be appropriate, I would like to read a statement into the record then. Because I – I'm getting, I'm still not clear that I'm going to have the opportunity for change. Unless I'm misunderstanding.

MAYOR GOODMAN

Good. Feel – free to read it into the record and that'll be fine.

SHARON HOUSELY
LINSENBARDT

Thank you. In 1996-97, the Northwest Land Use Plan was completely arranged by a small group of mostly developers working with an independent counseling firm and funded by private donations funneled through the City back to the consultant with no direct notification to the City or the County residents. County adopted that same privately funded plan, again, with no direct notification to the residents.

For minutes regarding the RNP at State Legislature, every legislator had concerns regarding the following: Residential use on 99 foot plus arterials, 330 foot transitional buffers, i.e., Desert Inn, Eastern, Rainbow, etc., disenfranchising citizens of reasonable use of their land and property rights, and reasonable transitional use and intensities. And per Senator Porter, there were many, many hours, over five meetings, regarding this issue.

County staff suggested that I could annex to the City and I'm out of, automatically out of the RNP. They failed to inform me that unless I'm contiguous to the City, I'm not eligible for City annexation. Furthermore, City annexation would require me to give up the front 25 to 35 feet of my property for a proposed multi-use trail and infrastructure, putting my front door 12 feet from an illegal dirt bike path that is absolutely impossible to patrol and correct the situation.

County and City codes are failing to include the neighborhood centers, per the land use plan, and they have changed that since the beginning of the land use plan when I was involved in those types of interactions. Limiting commercial use consisting of five acres or less on limited neighborhood services only, no large box users would be allowed on these

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small sites. County and the City can also put in place design standards for the above, to enhance any kind of rural character, the same as you would create up in Red Rock or anywhere else with monument signs, landscaping and color and height restrictions. No thorough or adequate traffic studies have been completed to date regarding my property. However, in discussing with the City, the County, North Las Vegas and NDOT, they are indicating at least 150,000 cars a day are going to go passed Grand Teton, 12 feet from my front door.

At corner of Grand Teton and Tenaya, variances already eliminated northbound traffic on Tenaya to continue a consistent volume, forcing more traffic up in front of the Grant Teton. If this board restricts any arterial corridors, or the County, then even more traffic will be forced upon the Grant Teton corridor that's already existing. Because of the current sawtooth design and lack of speed enforcement and over four miles without a stop sign, four vehicles have lost control and crashed through my fence, thereby forcing my renter of six and a half years to leave the property because it was unsafe.

Because of traffic issues, even having, even owning a cat is almost impossible, even as far out as I am. At present time, my property is fronting a section line, a major arterial and an improved arterial already exists a few hundred feet to the east and west of me and there, I'm a small County island in the middle of that. Six lanes at this point are already in place within a stone's throw of both directions. At present, within a few hundred – feet, a proposed 40-acre school site, a high school, is already across the street from me. And it's proposed creating continuous noise situation, which would really degrade my rural character of my neighborhood.

County and City staff have stated they cannot adjust the exterior boundary of these overlays. However, since 1996 and 97, it's been adjusted numerous times and most certainly can still be adjusted by staff for special situations, such as myself.

Our – property now is immediately bordered by the Mountain Spa developments, which includes hotel, casino, golf course and 61-acres of commercial sites. I also have a 7-day a week fruit-picking orchard across the street from me. Around the corner I have several other commercial-type entities that are never and nor will ever be continued to be in a residential venue.

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I wanted this board to understand that I am not applying for commercial at this point. But I do own a home that's on that corner that I cannot rent at this point because of safety. And I want the opportunity to apply for change and not have any board restrict my property rights or my use of my land within a reasonable transition.

MAYOR GOODMAN

Okay. Thank you. Anybody else want to speak? All right. Councilman Brown or Councilman Mack, would you like to make any kind of a statement regarding this?

COUNCILMAN MACK

Thank you, Your Honor. I think this is a long belabored process that started before I was appointed to the City Council and Councilman Brown has been working on an interlocal prior. We feel that it is the best mechanism to have a seamless master plan in the Northwest. This is a special area, the Centennial Hills area, and we've worked hard with Commissioner Maxfield's office, Betsy Fretwell, who's done a magnificent job with staff from the County on – ironing out some differences.

There's a few differences we still have some issues on. And I'd like Councilman Brown to pipe in as well. I think it's already addressed in this agreement that Ms. Lazovich stated that prior to January 2002, January 1st, is adopted. Betsy, can you point that out, which page? Oh, that is on 7D, placed on agenda for the Planning Commission by December 31, 2001. And, Betsy, you had some concern regarding Ms. Lazovich's final comment regarding until January 2003?

ASSISTANT CITY MANAGER
FRETWELL

Well, we probably just want to make it clear for the record what that change does. If you make that addition, which is also an addition that was outlined in – the County's original version that they passed, which the City Council struck, by adding the phrase "until January 2003 unless by mutual agreement of both parties" would allow two things to happen. Next January, the City Council could consider general plan amendments and the County Commission could consider non-conforming zone changes, whether or not you have an adopted seamless land use plan in that area.

So, your deadline for developing the seamless land use plan is also January, with a 120-day timeframe for approval of that land use plan. So you would create a window for yourselves and for the County Commission to modify the land use in this area that we're discussing in – the joint land use planning

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area, potentially prior to the adoption of a seamless land use plan.

In addition to that, if you – don't reach an agreement and you don't have a seamless land use plan by that date, then it gives you some flexibility and some freedom to make changes if you need to in a year. So, it would only continue the freeze or the moratorium, where both parties right now are currently saying we agree, if you approve this, we agree to honor the current land use plan for the joint land use planning area. You would have about a year freeze only to work out that interlocal agreement. So, I just wanted to make sure that the impact of that change was clearly noted on the record.

COUNCILMAN MACK

Betsy, it was my understanding that if it was mutually agreed upon by both the County and the City, a good project that might not be conforming, that we both mutually agreed upon, could go forward. And I think that is some of the concern I might have, is if an agreement or a development that might be non-conforming, it could be a down zoning, and it might be. I would like to see some type of language as agreed upon by both County and City, if possible, that we could move forward. Because a lot of times, you know, there's a timing mechanism and if it works out, and if that one year period or two year period that we're working on a seamless plan doesn't work out, we could move forward.

ASSISTANT CITY MANAGER
FRETWELL

Well, we could, correct me if I'm wrong, Brad, but we could certainly weave something in that says if there's something that differs between the two land use plans, if you, both the City Council and the County Commission agree, by mutual agreement, that you would like to allow that non-conforming zone change or allow that GPA, we could certainly write that into this agreement. The amendment that was proposed by Ms. Lazovich does not – do that. But we certainly could write what you just said into this agreement.

COUNCILMAN MACK

Well, I – definitely agree with you that we can't have it open ended so we're doing GPAs and non-conforming land uses, because I think that is our intent with this agreement, so we stop the bleeding, these small County islands coming in as commercial uses in our neighborhoods.

MAYOR GOODMAN

Okay. Thank you. Councilman Brown.

COUNCILMAN BROWN

On the same point, Your Honor, I would support some language that addresses something in the gray area. And

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simply a year moratorium, when it comes to rooftops, which is what the City is certainly supporting out there, the more rooftops we get, the more that supports the Town Center and the integrity of what we're trying to do. But I would not want to bind the City or the County, as Councilman Mack said, as far as what both would agree to is good development.

For instance, in and along the beltway, there are protected areas that are being designated that we may want to leave some opportunity for the County to decide that, for example, a 2.3 unit per acre master planned community along the beltway, around Hualapai and the high school may in fact be an appropriate use. How – we structure the language to avoid a loophole in that. You know, there's a difference between going from 2 to an acre to heavy commercial use versus 2 to an acre to 2.2. And my concern is although we say one year is a short time frame, staff certainly needs a year to plan that. But from the residential development community, that is going to impact the Northwest and what momentum we have out there with rooftops. So, I would certainly support some kind of language along the same lines that at least acknowledges the City and the County could agree on that.

MAYOR GOODMAN

Okay. Any other comment? All right. Would anybody else like to be heard? Councilwoman.

COUNCILWOMAN McDONALD

I just need, I guess, some additional clarification on some of the aspects of the interlocal agreement and, 'cause I've kind of gotten confusing responses whenever I ask this question. So hopefully on the record and can help guide me in getting some better understanding as to what a private property owner can or cannot do if they chose to not want to be annexed into the City. What rights do they have? And what'll be the process on which they could state that opposition and are they, based on the language of the interlocal agreement, are they at the mercy of the City as to whether or not they would be annexed or do they have any legal rights at this point?

CITY ATTORNEY JERBIC

Starting with the – first part of the question, they, if the City were to use AB 179 to mandatorily annex certain County parcels into the City, that would trigger a process. The process would involve the City filing a short form application for annexation and that would be read into the record as a new bill. When that new bill came up either as Recommending Committee or before the City Council, there'd

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be two opportunities for property owners in the County to voice their opposition to that annexation that would be initiated by the City. Under AB 179, the City does not have to give any deference to that, those objections by County property owners. Under normal annexation processes, you would need over 50% of the – property owners to support an annexation. AB 179 does not have that same requirement. So the answer to the question, there would be an opportunity to speak. How much meaning you want to give the opposition would be solely up to Council. It could be completely considered and you could withdraw the annexation petition or you could ignore it and proceed with the annexation.

COUNCILWOMAN McDONALD

Then as far as the interlocal aspect, there's some portions of 179 that would not apply or, I guess that's where I'm getting a little confused. Where AB 179 still applies or would not apply?

CITY ATTORNEY JERBIC

Right. Under – the law right now, the City has the ability to annex certain properties in the County, providing that 75% of the boundaries in the aggregate is contiguous to the City at this point in time. That is considerably more property than the City is recommending under this interlocal agreement. Under the map on page, or excuse me, under Exhibit B, you will see there are parcels in pink. That would be the parcels that would be eligible for annexation under AB 179. Those are the parcels that we're agreeing to annex under the interlocal agreement, if it's approved by this Council today.

Again, that's considerably less land than could be annexed under AB 179, but by mutual agreement, it would be reduced to those parcels in pink.

COUNCILWOMAN McDONALD

What do the parcels in yellow represent in Exhibit B, (inaudible) part of the key (inaudible)

CITY ATTORNEY JERBIC

I believe those are developed parcels in the County that would not be eligible for annexation under 179.

ASSISTANT CITY MANAGER
FRETWELL

Right. They're developed parcels, which means that they're not eligible for – annexation pursuant to that new state law.

COUNCILWOMAN McDONALD

Okay. And also, just a little confusing looking at the key, there were two blue colors that were identical in color. One said current City of Las Vegas corporate limits and the other parcels pending annexation. And that was, I didn't understand exactly what that meant, on the key.

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ASSISTANT CITY MANAGER
FRETWELL

Maybe I can clarify it. In the statute, there's a date delineated, January 1, 2001, which is a criteria for identifying which parcels could be annexed under 179. For purposes of – this map, some of those areas have already been annexed, through your process since January 1. So that's why they're basically the same color. Because they would be in and they are in. Does that make sense? They will be in the corporate boundaries if they're pending, right now, or they already are in. I think they're two shades of blue, but it's hard to determine the difference. But if it's, pretty much if it's blue, it's already in or going to be in shortly. Does that help?

COUNCILWOMAN McDONALD

This helps.

MAYOR GOODMAN

All right. Thank you. Anybody else have anything to say? Councilman.

COUNCILMAN REESE

Yes, on page two of the (inaudible) Section 1.D, the parties shall not promote the legislation or support legislation for merger or consolidation of the City of Las Vegas and Clark County or any portions or functions of either except by agreement approved by the Board of County Commissioner and the Las Vegas City Council. My question is are we asking for this or they asking for this? Because this, to me, kind of ties our hands. I don't think that we could either consult; I'm not one in favor of consolidation. I would certainly look at it.

The times we're going through today, why we're here today, funding mechanisms, whatever we have to do, sometimes it may be, sometime it may come up where we have to at least talk. I don't think we could ever do anything unless we had the approval of the County Commissioners and/or the City Council. So my question is why is this in this interlocal agreement? This – is the only problem I have with it. I know that Councilman Brown and Councilman Mack have worked very hard on this. When I was briefed on this, this was one of the questions I had. It wasn't answered at that time, and I still feel uncomfortable with this section in this – agreement.

ASSISTANT CITY MANAGER
FRETWELL

From a procedural – answer is that – the County Commission added some additional provisions to Section 1 of this agreement, related to current corporate boundaries. The – prohibition, unless there's mutual agreement to discuss or support legislative changes that might result in consolidation was added at that time, Councilman.

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Virginia may have more to add as far as – the background goes. I will tell you that years ago there were some bury the hatch agreements which took a lot of the very contentious issues, whether they were annexation or consolidation or unincorporated town boundary, growth, etc., rolled them into one big package in 1985, called bury the hatch agreements, where those contentious issues were basically put to rest. So unless there was some discussion that was mutually agreed upon –

COUNCILMAN REESE

Well, see, to me, the bury the hatch, whatever you want to call it, has kind of gotten us, the City, with our back up against the wall. I mean, we – have done things, we can't – grow. I mean, we – are going to become so locked up, the only way we can go is right out here. And unless, I mean, if – we want to be a party to that, I guess that's okay. But I – feel like that we have to – say to the, our County counterparts that, hey, wait a minute here. You know, in order for us to – prosper and to – enjoy the, what we've had the last ten years, we're going to have to have some way, some how to – go to the legislature or somewhere to make sure that we have that ability to grow. And this here is kind of like they're saying to us we don't want you to grow. We want you to stay just exactly where you are, boxed in, you can't do nothing. My opinion.

MAYOR GOODMAN

Councilman, did you want to address that? Go ahead.

COUNCILMAN BROWN

I just want – yeah. To address the Mayor Pro Tem's concern, I – think there's – two issues there. One is the – whole dialogue on consolidation or merging of any kind of City/County functions. That is a separate issue from what this document allows, as far as future City growth. I would say emphatically that one of the founding principals in this interlocal is the City's inherent right to expand and to grow. I don't think that's ever been in question and – I would not support any language that would prohibit that growth. In fact, what the interlocal has done is to call out the specific areas that we anticipate future growth would happen.

So that second issue is certainly addressed, that we in fact do have a right to grow. And the County should not be in a position to even control that growth or manage that growth or get involved in that growth, unless it's through some interlocal agreements. The – issue of consolidation is a separate one.

COUNCILMAN REESE

Okay. Then my question then, why is this in this interlocal?

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COUNCILMAN BROWN

If I'm not mistaken, D, reference to 1.D was introduced by the County during one of the iterations.

CITY MANAGER VALENTINE

I believe that the County did ask for that. I, there's – two issues. And then, you have a question of how it got there, and it did arise in a County draft, so it was initiated by one of the County Commissioners or – I don't know if we know who or exactly that language came from.

The second issue is – maybe as this relates to this annexation interlocal and, really, it is a separate, consolidation is an entirely separate issue that was never the motivation for this agreement, which was really to do joint land use planning in this area. Should point out that I think, my opinion is that this language cuts both ways. I think this kind of language would prevent the County from consolidating other things like, potentially, air quality, if we had language like this. This ordinance seems to imply that there would be agreement on both sides before certain consolidation of functions were undertaken. So, it's –

COUNCILMAN REESE

Well that – was my comment and I tried to preface that.

CITY MANAGER VALENTINE

This – interlocal accomplishes what we want without it.

COUNCILMAN REESE

See that's, what I'm saying is we couldn't go through, I guess, we could with the legislature, we couldn't have any consolidation or merger without the, to me, the lobbyist for the County and the lobbyist for the City agreeing to this at the legislative level. So my only concern, my only question is why is this in this agreement?

COUNCILMAN MACK

It was thrown in there.

COUNCILMAN REESE

And I – support everything –

CITY MANAGER VALENTINE

I – can't – answer for the County.

COUNCILMAN REESE

I support everything that we tried to do and I – commend Councilman Mack and Councilman Brown both for their work with Councilman (sic) Maxfield. My only question is what happens if we take this out and we leave it in?

MAYOR GOODMAN

In other words, is this a make it or break it?

COUNCILMAN MACK

Think so.

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COUNCILMAN REESE

I'll shut up.

MAYOR GOODMAN

No, don't shut up. Is this a make it or break it?

ASSISTANT CITY MANAGER
FRETWELL

I, you know, I think –

MAYOR GOODMAN

If it has no place in here, you know, I was, I'm very supportive of all the hard work that took place here, but this – troubles me greatly. If it doesn't have any place, and I've heard that twice, why is it in here? Why, it's in here for a reason. We didn't put it in here.

COUNCILMAN BROWN

I jump in, let me jump in again.

ASSISTANT CITY MANAGER
FRETWELL

There –

MAYOR GOODMAN

Okay.

COUNCILMAN BROWN

I think there's a, the – County has gone from a – 4-3 denial of one iteration of the interlocal to a 4-3 approval and I don't want to put words into any Commissioner's mouth, but my understanding was the change in certain language enabled that swing vote. And part of it was a comfort level that the whole consolidation issue raised. That the City, we talked a month ago about secret agendas. Does the City have an agenda with 179 or future annexations and this, again, my, from my perspective, was almost language that would give this one Commissioner a comfort level that our intentions were pure, as indicated on this map.

There are other sections that likewise were put in to make sure the intent was above board and on the table. I – can't disagree with your – statement that consolidation perhaps does not belong in an interlocal on a seamless plan, but if it's the mechanism that can get us to the next level, that's – why I feel it was put in, from the County's perspective.

MAYOR GOODMAN

Ms. Fretwell, in the beginning, when we began our discussion here, you indicated that perhaps we were going to recess the item to Wednesday after we vote on it; is that it?

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ASSISTANT CITY MANAGER
FRETWELL

That would be the recommendation. That you make whatever changes you'd like to here today, so it is very clear what our – expectations are when this goes before the County Commission tomorrow. So that there are no questions.

MAYOR GOODMAN

All right. Let me ask you this then, because I want to support my colleagues here, I know how hard they've worked. I think it's in the best interests of the City, but once again, is this, is item D, 1.D, make it or break it?

CITY MANAGER VALENTINE

Probably.

MAYOR GOODMAN

It is?

CITY MANAGER VALENTINE

That's what got us from 3-4 to 4-3.

ASSISTANT CITY MANAGER
FRETWELL

It – may be. There were – several additions between the first draft and this draft. C and D of Section 1 were the additions. We have already modified Section B of 1, which would allow us to use AB 179. In the last iteration of the County's interlocal agreement, we would have been prohibited from using AB 179. There are some other modifications, minor, throughout the document. Mayor, it really, it's – completely up to you all. You have an oppor, you will have an opportunity to, we don't know what else has been changed in here that the County may or may not agree to.

MAYOR GOODMAN

Okay. Well, this is the way I look at it. I agree, there shouldn't be any hidden agendas and the City always plays with a full deck; okay? The only way I'm going to support this, with that paragraph in there, is with the understanding that this terminates, in and of itself, at the end of five years, unless extended by the parties. And I – want my position to be perfectly clear, so nobody says later on that I'm backing off my desire to have the City and County of Las Vegas in – the very near future. I know, from all my briefings, that it would take years in order to accomplish that. But I don't want anybody to say two, three years from now that the Mayor has changed his mind. I am, I will support this, but with the understanding that I am not going to stop exploring consolidation. Now, if that – that's a make it or break it, I vote against it.

COUNCILMAN BROWN

Your Honor, I – think you're well entitled, in fact, I don't think the dialogue should stop as far as, not only a major consolidation which you've been talking about, but we

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constantly at the City and the County have to look at certain functions that can and should be consolidated. For geographic reasons, for efficiencies, whatever. So I don't think 1.D by any means puts any stop to your desire to have that public debate.

MAYOR GOODMAN

Fair enough.

COUNCILMAN BROWN

I also want to just, this will be my last comment, is we were about 95% of the way there a couple weeks back and we're even closer now. I just caught a glimpse of language, and just for the record, it says DA comments, so I'm assuming this is from the County, it was faxed over 11/30/2001 at 11:30 in the morning. I just want to put out a word of caution that if someone, either from the staff level or from the policy level at the County, wants to sabotage the work that's been done over the last, certainly three or four months, but three and a half years, more accurately stated, they can. It's a very easy thing to do. By just continually putting these little things in, well, we want assurances that this will happen or we want to strengthen 1.B so we make sure that doesn't happen. My – word of caution is that's the easy way out. And I would hope, since the City has certainly taken the high road, over the past few months, accepting these changes, accepting a place where we have to get all the County Commissioners comfortable, I hope no one at the eleventh hour now is going to do that, literally take the easy way out and sabotage this document.

MAYOR GOODMAN

Councilman.

COUNCILMAN REESE

Yes, Your Honor. I – will certainly support Councilman Brown and Councilman Mack's hard work. I – asked Councilman Brown a question if he felt comfortable, if he says he does, I – reiterate what the Mayor said. I feel the same way he does. Again, I'm not really a – fan of consolidation. I know that there are some services we may have to look at consolidating somewhere down the line and I just wanted to have that availability, if – it come to that.

So, with Councilman Brown telling me that he's, he can support this, he feels comfortable with it, I can sure, with what the Mayor said, certainly support the motion I feel that's going to come.

MAYOR GOODMAN

And – after we vote today, and we recess – it to Wednesday, is there another vote on Wednesday to –

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CITY MANAGER VALENTINE If – changes are made.

MAYOR GOODMAN – if there are changes, if changes are made. All right. Very good. All right. I'm, yes.

COUNCILWOMAN McDONALD Your Honor? And just a couple additional comments.

MAYOR GOODMAN Certainly.

COUNCILWOMAN McDONALD I, too, want to support the hard work that I know Councilman Brown and Councilman Mack put into this, working with Commissioner Maxfield. I just want to, you know, state out front for the record I think where we might have some parting of ways when we actually start executing some of these provisions and, if there are some objections from, you know, certain property owners, because I just don't want to be one that forces someone into any situation. But it sounds like we have enough mechanisms in place that I think it'll probably go a lot smoother than what we're, you know, sitting here and analyzing.

But I agree with and concur with the Mayor's comments that I would only agree to this consolidation provision if there was a sunset clause added to it that, you know, by, you know, 2005, 2006 or whatever that date is, that we have, both parties have to, you know, reagree. But to, you know, forever bind those that sit in these chairs and anyone else into the future that'd be sitting in these chairs to that type of language, I just can't be a party to that at all.

And furthermore, I think that, on a, I guess, related note, that we need to also do some work with the BLM and our federal delegation to make sure that any, you know, future growth that the City pursues, that we are not held to a different standard as other municipalities in this County. I know that when Henderson expanded, they didn't have to have the blessing of the County. When North Las Vegas put their 7500 acres into their city limits, they didn't have to have the blessing of the County. And so, you know, I'm hard pressed to see why we, as the City of Las Vegas, are being held to a very different standard than any other municipality in this County and if you need us or anyone else to, you know, talk to the BLM officials or our, you know, federal delegations, I'll be the first in line to bring that to their attention.

And so, you know, with that, I'm in full support of, you know,

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agreeing to this interlocal agreement, with the provision that there's a sunset clause. Because, you know, we are elected to represent the people and if the people of Ward 2 want to see us consolidate, then I feel as the person that represents them that I have to advocate that position.

MAYOR GOODMAN

All right. Well, I agree wholeheartedly with the – Councilwoman as far as the sunset clause. And the terms of – paragraphs 11 and 12 do not accomplish that. This – is a situation, as presently written, this could stay on forever –

COUNCILWOMAN McDONALD

Right.

MAYOR GOODMAN

– unless both parties agree and that's – not acceptable to me.

ASSISTANT CITY MANAGER
FRETWELL

You, you're pretty much agreeing to a ten year term, unless both parties agree by resolution to terminate. The, num, section 11 does not allow you to early – out, any less than five years. However, 12 is the one that would require you by resolution to terminate. So you'd have to take an affirmative action.

MAYOR GOODMAN

But by both parties, and that's the thing that troubles me.

ASSISTANT CITY MANAGER
FRETWELL

Right.

MAYOR GOODMAN

So, I would only support this at this point if there's a five-year sunset clause.

ASSISTANT CITY MANAGER
FRETWELL

Okay.

COUNCILMAN BROWN

On the consolidation?

MAYOR GOODMAN

On the consolidation issue; yes.

ASSISTANT CITY MANAGER
FRETWELL

Okay. Just on the consolidation?

MAYOR GOODMAN

As far as I'm concerned, just on the consolidation issue.

COUNCILWOMAN McDONALD

I agree.

COUNCILMAN MACK

So, Your Honor, what you're stating is the rest the agreement,

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- MAYOR GOODMAN That's satisfactory; right, but –
- COUNCILMAN MACK – (inaudible) but you agree – to the ten-year term and five year on the consolidation?
- MAYOR GOODMAN I have no problem with that, but I do not want to stop, at least my efforts to consolidate.
- COUNCILMAN MACK All right, Your Honor, you ready for a motion?
- MAYOR GOODMAN Yes.
- COUNCILMAN MACK Okay.
- CITY ATTORNEY JERBIC If I could, before you make the motion?
- MAYOR GOODMAN Yes, Mr. Jerbic.
- CITY ATTORNEY JERBIC I just wanted to make sure that if I understood this correction, with respect to paragraph D, that's the consolidation provision, we would put language in that would state until December 2006, that would be five years from now, and then continue on with the existing language. And the other clarification is I think everybody's talking about consolidation of government services here and nothing more than that. And if that is what we're talking about, agreeing to only go to a legislature with a mutual package, then I think we need to say consolidation of government services, and not just consolidation. Because there are potentially other areas of law the City may wish to change which may affect annexation and that they be, may be viewed by some as consolidation of property, but it's really not what we're talking about here. We're, I think we're talking about consolidation of services and that's correct then.
- COUNCILMAN MACK I might be a little confused then. I think, my understanding is we don't want, we didn't want to consolidate, look at consolidating the government package, but we would like to have the ongoing discussions and potential of consolidating services, if it was mutually agreed. If there's an area of concern that we can mutually agree upon, on service, we can move forward on it.

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- CITY ATTORNEY JERBIC Right, right. Nothing in that language prohibit you from doing that. But it would prohibit you from going to the legislature to try and eliminate one governing body. The County couldn't go up, try and eliminate the City. We couldn't go up and try and eliminate them. That sort of thing.
- MAYOR GOODMAN For five years?
- CITY ATTORNEY JERBIC For five years.
- MAYOR GOODMAN Okay.
- CITY ATTORNEY JERBIC And then the last thing, Your Honor, you mentioned on paragraph called termination, you were troubled by the fact that it requires both governing bodies to adopt a resolution.
- MAYOR GOODMAN Yes.
- CITY ATTORNEY JERBIC Were, would you, it was your intention to leave it like that or have either governing body adopt a resolution?
- MAYOR GOODMAN I would say either governing body after ten years. And I want the record to be perfectly clear that I'm not supporting this because, well, I'm not making my comments in order to undermine the County's taking action so that we can accomplish the objectives here. I just feel that it was incumbent upon me to express my concerns at this point in time and to address those concerns so that at some later date we are not accused of doing anything other than acting in the finest tradition of open and above board government.
- COUNCILMAN BROWN Will we be, Your Honor, will we be able to transmit what we move forward today to the County immediately? So they have, perhaps, some dialogue tomorrow at their meeting? If we can get some kind of policy feedback, if it's a public meeting, that would certainly assist us going into Wednesday. If – we could do that.
- And secondly, if we can distribute Exhibit B to as many people that are really wondering what AB 179, the intent. It's – a wonderful graphic. All you have to do, especially in the Ward 4 and borderline Ward 6 areas, just go out and look at some of these vacant unincorporated County islands surrounded by City residents and you'll see that they're no place for commercial. It's a very, very simple process.

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MAYOR GOODMAN

Thank you. All right, Councilman. Your motion, please.

COUNCILMAN MACK

Your Honor, and, Betsy, jump in if you feel I'm heading off track here, so you can help me out so we get the right language to the County.

Your Honor, I – **move for approval of the annexation interlocal agreement with the following changes: On Section 1, see here, bear with me 'cause I got several copies here, 1.D, it'll be a sunset provision for December 31, 2006; is that correct?**

MAYOR GOODMAN

Yes.

COUNCILMAN MACK

We'd like to have some language at the end of Section 3.D that would address the mutual agreement for looking at non-conforming or GPA changes between the City and the County.

ASSISTANT CITY MANAGER
FRETWELL

Prior to adoption of this land use plan? Is that your intent?

COUNCILMAN MACK

Yeah, prior to the adoption of this agreement, so we'll know that by the recess, or the Wednesday Council meeting; is that correct, Betsy?

ASSISTANT CITY MANAGER
FRETWELL

Right. I think, well, it depends on what you're trying to achieve. If you're trying to provide some flexibility that Councilman Brown also mentioned, which is if there's some minor modifications, let's say to 2.2 in density, between now and when the land use plans are adopted, which could be up to a year from now, could be up to a year and a half from now, that would provide you the flexibility by mutual agreement to make modifications to those land use plans.

COUNCILMAN MACK

That's how I'd like it to be stated. Thanks.

ASSISTANT CITY MANAGER
FRETWELL

Okay. So that would apply for both the City and the County, through GPA or non-conforming zone change?

COUNCILMAN MACK

And, Brad, you added some additional points, if you'd like to –

CITY ATTORNEY JERBIC

I – think, as you indicated, language allowing non-conforming uses with mutual approval of the City and County prior to adoption of a final seamless plan, the

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inclusion of a sunset clause in 1.D involves the clarification that government services, with modification to Section 12, which would change it from both parties to either party may opt out after five years, with the changes that Ms. Lazovich put on the record and with changes that I put on the record, I think that's pretty inclusive.

COUNCILMAN MACK

Okay.

ASSISTANT CITY MANAGER
FRETWELL

Brad, I don't know that the –

COUNCILMAN MACK

Okay. So, Ms. Lazovich's –

ASSISTANT CITY MANAGER
FRETWELL

I'm not sure those are included in the record.

CITY ATTORNEY JERBIC

And if you did not intend to include those, then I apologize.
(inaudible)

COUNCILMAN MACK

Yeah, Ms. Lazovich's comments I addressed. Because we, we've already addressed that the Planning Commission will handle the 2001. So there'll be, applications will be accepted 'til December 31, 2001. And the other one, that's the mutual agreement and I think we took care of that.

CITY ATTORNEY JERBIC

Very good. I think that's it.

COUNCILMAN MACK

That's my motion. Your Honor?

MAYOR GOODMAN

Yes?

COUNCILMAN MACK

I'm finished, that's my motion.

MAYOR GOODMAN

Thank you. All right. There's been a motion. All those in favor, signify by saying aye. Opposed? Motion carries.
(Motion carried unanimously.)**(END OF DISCUSSION)**

/ac/vwd;ac

City of Las Vegas

Agenda Item No.: 2

AGENDA SUMMARY PAGE
SPECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 2001

DEPARTMENT: CITY MANAGER'S OFFICE**DIRECTOR: VIRGINIA VALENTINE****CONSENT****DISCUSSION****SUBJECT:**

ADMINISTRATIVE:

Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

Fiscal Impact**No Impact****Amount:****Budget Funds Available****Dept./Division:****Augmentation Required****Funding Source:****PURPOSE/BACKGROUND:**

The City Council is expected to receive reports regarding the strategic planning priorities for the City of Las Vegas. The City Staff will present the progress of the strategic planning process, an update on economic conditions, current investment levels in priority areas, and government service areas.

RECOMMENDATION:

It is recommended that the City Council accept the presentations, make any necessary modifications to the strategic plan, and direct staff to use the strategic plan in development of next year's budget.

BACKUP DOCUMENTATION:

None

- Submitted at meeting: PowerPoint presentation

MOTION:**REESE – APPROVED – UNANIMOUS with WEEKLY excused****MINUTES:**

CRAIG HOLT, Senior Manager, Office of Governmental Services, Arthur Andersen, Inc., indicated that a course of action was set during the strategic workshop of August 2001, where 12 priorities were identified. The actions that would be taken during this meeting are intended to guide those priorities and actions going into the 2003 budgeting process.

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001

Administrative

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

MINUTES – Continued:

MR. HOLT explained that the objective is to reduce the 12 priorities to eight. To accomplish that he asked the City Council to individually identify the top four priorities, middle four, and the final four.

COUNCILMAN REESE stated that the City Council should concentrate on how staff can be directed to enhance the money that is available. New projects should not be started until those projects already underway are completed. MR. HOLT noted that this is exactly the type of detail that should be discussed to provide direction.

COUNCILWOMAN McDONALD added that priorities are not necessarily only projects, but systems that come into play. MR. HOLT noted that there is capital and ongoing maintenance of existing projects currently in the City that are aligned to priority areas. Staff did a very good job trying to identify what is being done towards a specific priority.

CITY MANAGER VALENTINE presented a short video about decision-making entitled, “Road to Abilene”. The video might help the City Council while making decisions, not only for this budget cycle but also for the future. After the video, she gave a brief overview of what staff has been doing since the Mesquite workshop. Staff looked at the 12 priorities identified by the City Council and began to look at the current level of budget and how those resources were allocated to those priorities. Through a number of exercises, it was discovered that not everyone read those priorities to mean the same thing. Therefore, staff worked toward achieving consistency among the departments in reporting those revenues and expenditures by service. Additionally, a decrement exercise was done looking at different scenarios if the City would need to make cuts, be it at 10% or 20%. Discussions were held on the economy, projections, cost saving measures, revenue generation or efficiency measures, different ways to deliver services or to enhance revenues. She asked for the City Council’s input to proceed.

COUNCILMAN BROWN commented that from his perspective the video represented staff’s relationship with the Council. CITY MANAGER VALENTINE responded that the video was intended to deliver the message about communication and communicating what is important.

City of Las Vegas

Agenda Item No.: 2

SPECIAL CITY COUNCIL MEETING OF DECEMBER 3, 2001

Administrative

Item 2 – Discussion and possible action regarding the strategic plan for the City of Las Vegas with an update of the strategic planning process, the current investment levels in priority areas and core direct service delivery areas, and related reports

MINUTES – Continued:

COUNCILMAN REESE expressed concern and confusion about what was being discussed. He felt that priorities could not be set until a determination is made on whether funds are available to provide those priorities. He understood there might come a time when cuts would need to be addressed, but some City departments have been in place for many years with employees that have been with the City for 25 or 30 years. He commended every staff member for the wonderful job they are doing. The City is already at the bare minimum, and staff should not be cut.

COUNCILMAN McDONALD expressed his appreciation for the dialogue but was concerned about those employees who fear losing their jobs. Additionally, the response time to address concerns in the older neighborhoods has decreased, and projects are not being completed because the process has been pushed back. If the budget needs to be cut, then it should be done.

COUNCILWOMAN McDONALD pointed out that the Council should clearly articulate to staff the objectives and mission and provide them with clear direction as to what the Council wants. Then the service level can be aligned to meet the outcome.

CITY MANAGER VALENTINE discussed with COUNCILMAN McDONALD that the City is not at the point of eliminating jobs. The purpose of the exercise is to seek guidance from the Council on what is important to the Council, as it relates to top priorities, not to make budget level decisions at this time.

MAYOR GOODMAN pointed out that it might be best if the Council ascertains its priorities first, and that as a Council, it may conclude that maybe one of those 12 priorities is at the bottom of the list. Then the Council might decide not to do anything in that 12th priority, freeing up the money that could be applied to priority number 11.

DEPUTY CITY MANAGER HOUCHEMS, through a PowerPoint presentation, outlined the economic outlook for the City. The national economy for the third calendar quarter has been the worst in 10 years, and the fourth quarter might be even worse. Recession started in March of 2001. The overall state revenue was down 9.3%. The local economy was affected by local hotel occupancy, air travel, and gaming revenues, which were all down. The forecast for 2002 is

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MINUTES – Continued:

that the economy will continue to recover, but the results will not be known until the end of December. The annual percentage growth of 12% in 1999 is down to 2% in 2001, and with the recession, there is the possibility that 2% will also be the growth in 2003. The projection is that the economy will recover a bit in 2004 and 2005. To weather the recession, staff is continuing the position freeze, maintaining balances in the capital fund reserves and transfers for protection through this shortfall. Additionally, there will be discussion about the strategic plan and resources in the 2003 budget. In conclusion, the past has been very good, the present is weak, and the future is uncertain.

ASSISTANT CITY MANAGER FRETWELL and MARK VINCENT, Director, Finance and Business Services, reviewed each of the 12 priorities established at the Mesquite meeting and reviewed them with the City Council.

During this particular item, MR. VINCENT clarified for MAYOR GOODMAN that the City is following the master plan set by two regional agencies, the Regional Transportation Commission and Regional Flood Control, which have capital projects they fund. Engineering Services recognized that the Water Pollution Control Facility is in compliance with the Master Plan because they are planning for future growth, as it relates to sewer services. In response to MAYOR GOODMAN's question, MR VINCENT indicated that the RTC and RFCD give the City monies, which are put into the general fund and from that allocations are made. CITY MANAGER VALENTINE added that those funds are dedicated for special purposes related to RTC or RFCD projects.

COUNCILWOMAN McDONALD indicated that after the events of September 11, 2001, the City's top priority is the need to have economic diversification. It is extremely important to create opportunities for manufacturing companies to relocate to Nevada, to create new jobs. She asked whether resources are in place to create those types of opportunities, as well as adequate staffing to attract these businesses. LESA CODER, Director, Office of Business Development, replied in order for the City to aggressively attack the market, the 1.8 million figure needs to be increased. Staff would allocate more money toward this goal if the Council feels that staff needs to do more in this regard. COUNCILWOMAN McDONALD indicated that cities of comparable size to Las Vegas have their economic development staff continually looking for opportunities for major industries to relocate to their towns. These types of industries

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MINUTES – Continued:

bring jobs and economic stability to a city. MS. CODER replied that the Nevada Development Authority takes on a large portion of that. But this does not mean that the City of Las Vegas could not do that. In fact, in some cases the City prepares material for NDA to give to the ultimate client. However, the City does not want to duplicate that effort.

ASSISTANT CITY MANAGER FRETWELL clarified that staff is working towards getting some of that service level data together. COUNCILWOMAN McDONALD pointed out that NDA looks within the context of the entire valley for opportunities. She asked how the City could position itself to make sure that these opportunities happen within the boundaries of the City of Las Vegas in diversifying the economy.

COUNCILMAN BROWN asked for clarification as to how Building & Safety Express Plans Review is linked with Aggressively Attract Diverse Businesses to the City. PAUL WILKINS, Director, Building & Safety Department, replied that when he was given this exercise, he sat down with staff and determined that 5% of staff's time was allocated to this particular category out of the department's budget. This is one of the Building Department's priorities, where it participates on business and retention committees and conducts pre-review and pre-design meetings to aggressively attract businesses. Those figures were then given to the City Manager's Office.

NOTE: MAYOR GOODMAN directed MR. VINCENT to provide a chart that would show how revenues are generated and how they relate to the City's expenditures.

MS. FRETWELL clarified for MAYOR GOODMAN that the Create/Vitalization of the Central Core for Business, Cultural, Residential, Recreational, and Educational priority is specific to the Downtown area.

During the discussion about Revitalize and Invigorate Mature Areas, COUNCILMAN BROWN asked whether there are redundancies, as far as the monies and resources. MR. VINCENT replied in the negative. In some cases staff looked at individual projects and services and made judgments. If it was on a particular project, for example in the case of Owens Avenue, this project will not be duplicated, and Owens Avenue is not included in the Master Plan priority.

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MINUTES – Continued:

COUNCILMAN McDONALD clarified with ASSISTANT CITY MANAGER FRETWELL that Professional Salaries and Outside Consultants listed under the Actively Pursue and Develop Legislative Agenda, are salaries for people like BALL JANIK, Federal Lobbyist, BOB OSTROVSKY, MIKE SULLIVAN, and any other outside lobbyists that the City might hire to help the City with the Legislative agenda. Additionally, a portion of that goes to the Administrative Services staff. She concluded that many of the things that staff is doing to support the 12 priorities identified by the Council are integrated into day-to-day business.

RECESSED FROM 12:00 P.M. TO 12:13 P.M.

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MINUTES – Continued:

MR. HOLT asked that the City Council, using the 12 priorities, individually grade them from one to eight, choosing their top four priorities. Additionally, include a plus, minus or okay for existing funding. At the conclusion there will be the aggregate voting.

MEETING RECESSED FROM 12:20 P.M. TO 12:30 P.M.

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The meeting was reconvened at 12:30 P.M.

MINUTES – Continued:

The following are the top four priorities as identified by each Council member.

COUNCILWOMAN McDONALD

1. Develop and support neighborhood integrity and livability
2. Aggressively attract diverse businesses to City regardless of geography
3. Resolve escalating cost of running a City versus revenue capacity
4. Development of recreational and leisure opportunities of an intergenerational nature

COUNCILMAN MACK

1. Maintain Master Planning approach as growth happens
2. Integrate transportation initiatives with other jurisdictional planning efforts (RTC, Federal, etc)
3. Development of recreational and leisure opportunities of an intergenerational nature
4. Resolve escalating cost of running a City versus revenue capacity

COUNCILMAN McDONALD

1. Develop and support neighborhood integrity and livability, combined with revitalize and invigorate our mature areas
2. Integrate transportation initiatives with other jurisdictional planning efforts (RTC, Federal, etc)
3. Actively pursue and develop a legislative agenda that supports our priorities

COUNCILMAN BROWN

1. Resolve escalating cost of running a City versus revenue capacity
2. Maintain Master Planning approach as growth happens
3. Strengthen the dialogue between the City and its citizens
4. Develop and support neighborhood integrity and livability

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MINUTES – Continued:

COUNCILMAN REESE

1. Develop and support neighborhood integrity and livability, combined with revitalize and invigorate our mature areas, as well as the development of recreational and leisure opportunities of an intergenerational nature
2. Aggressively attract diverse businesses to City regardless of geography
3. Create/vitalization of the central core for: (Business, cultural, residential, recreational, educational)
4. Strengthen law enforcement presence

COUNCILMAN WEEKLY As read into the record by ASSISTANT CITY MANAGER FRETWELL

1. Revitalize and invigorate our mature areas
2. Develop and support neighborhood integrity and livability
3. Development of recreational and leisure opportunities should be on intergenerational nature
4. Strengthen the dialogue between the City and its citizens

MAYOR GOODMAN

1. Resolve escalating cost of running a City versus revenue capacity
2. Create/vitalization of the central core for: (Business, cultural, residential, recreational, educational)
3. Aggressively attract diverse businesses to City regardless of geography
4. Develop and support neighborhood integrity and livability, as well as revitalize and invigorate our mature areas

MAYOR GOODMAN indicated that the City has seen wonderful economic times for the past 10 years. However, currently the Council is faced with the challenge of being much more selective and creative, as far as ways to spread the dollars and create new dollars. If the City cannot provide services for the homeless, parks, streets and roads, then the Council will fail in its responsibilities. This exercise today is critical because the Council is putting forth what it believes are the items of priority. In that respect, the City Manager's office has a monumental job as far as making sure that the available resources are appropriately allocated, in order that the Council's objectives can be achieved.

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MINUTES – Continued:

MAYOR GOODMAN added that it is important that the central core is enhanced in such a way that it will have a deep effect upon the entire city. People do not draw lines, as far as the various entities and Wards; they feel that everything is the City of Las Vegas. Therefore, if that downtown area does not bustle, people will say that the entire valley is in a state of decline. It is a challenge to support the private sector. Neonopolis must succeed, because if it falters, all these wonderful projects are going to be affected. Therefore, it is important for the Council to support these projects and ensure that there is a healthy economy in this area.

It is crucial to attract new industries that could have a tremendous economic impact upon the entire community. There is a potential for manufacturing companies relocating at some later stage. Gaming can no longer support the City as it did in the past or provide the same quality of life. Attention should be given at becoming more of a major metropolitan area with metropolitan businesses in order to make sure that the quality of life is sustained. In order to attract these new businesses, more money needs to be put in place for this cause. Perhaps the Office of Business Development should take a different direction and establish a plan to bring new businesses into town. Even though NDA does a wonderful job, the City can no longer rely on them, especially when industries are being relocated in Henderson, North Las Vegas and other entities. The City Council's purpose is to ensure that its constituents are taken care of and support is given to mature neighborhoods.

MR. VINCENT explained for COUNCILMAN BROWN that with respect to the 2002 budget, the hiring freeze would continue and use vacancy factors in the budget as a cushion. If the curve to recovery continues, the reserve created from the vacancy factor and the freeze will cover that shortfall. That means that many vacant positions that were funded for 2002 have not been filled. That also directly affects service delivery. In fact, many departments are already struggling and response time is longer because of those vacancies. MR. VINCENT indicated that he believes the City can survive this fiscal year. If a recovery occurs, with the Council's help, he recommended taking a strategic look at 2003. COUNCILMAN BROWN pointed out that there is no reason why the Council should not start thinking about this today.

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MINUTES – Continued:

COUNCILMAN McDONALD asked for guidance from CITY MANAGER VALENTINE, as far as what options are available: no more raises; raises with some COLA or take 10% off the top in reduction of pay so that no employee would lose their jobs. CITY MANAGER VALENTINE replied that under the collective bargaining agreements there is a very detailed process laid out for reduction in force, that is driven by the longevity of an individual employee. She explained how, if a certain job classification is eliminated within a department, the individual with the most seniority would go into other departments and the individuals with the least seniority would come out of the City. The hiring freeze gives the City some flexibility. The easiest thing is to place these individuals in positions that are not filled or into existing vacancies.

As management there is flexibility to freeze positions for the appointive employee, not award COLAs, eliminate the merit increases or do an across the board cut. But this would only affect approximately 400 of the 2800 City employees. Looking at the numbers of employees per capita and some of the expenditures per capita, the City has not added employees at the rate to keep up with the growth.

When questioned by COUNCILMAN McDONALD if the City Manager's Office has contacted the Las Vegas Metropolitan Police Department, CITY MANAGER VALENTINE replied that Metro is having the same type of discussion internally. They are looking at whether they need more patrols officers or if they need to eliminate other things.

CITY MANAGER VALENTINE indicated that the City has been challenged with dealing with new programs mandated by State and Federal Government and Participating in the Regional Planning Commission meetings and everything associated with this meeting: post agendas, staff, prepare minutes, develop agenda items, and review planning. She outlined the different programs the City has initiated: the Rapid Response Teams, an alley team, storm water quality permitting and sampling due to new federal guidelines, labor commission investigations, air quality standards, the television channel, the internet and intranet, maintenance of the City's web page, dissemination, collection, and preparation of information for the City's web site, neighborhood planning, City general funds for homeless shelters, training on numerous workplace issues dealing with new Public Work Place Safety Regulations, and stringent federal mandates on waste water treatment.

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MINUTES – Continued:

Under City Council direction, several things have been done to save money and improve service. Some of these are public/private partnerships such as the cemetery, partnership with the YMCA, the Agassi Charter School, the animal foundation expansion, collecting monies on transport by the City's Department of Fire and Rescue, outsourcing some of the custodial and security efforts, improved bond rating, the fire safety initiative, additional fire stations and firefighters, providing more direct services on the internet, such as on-line payments for certain City fees. reorganized the community schools programs, elimination of waivers of fees and charges, reorganized Public Works and created the Field Operations Department, realigned the General Services functions, several energy saving initiatives, standardized fire stations and fire apparatus and constructed and opened a northwest water resource center.

CITY MANAGER VALENTINE further outlined some of the efforts staff is currently contemplating in order to save money and improve services: Reorganization of the Administrative Service Division, negotiate a new public defender contract, eliminate staff blue books, reduce the number and frequency of publications, requirement of a two-week notice on mass mailings to get better bulk rates, shifting class accounting responsibilities to Finance, and rehabilitation of older facilities and parks. Some of those facilities get to a point where the maintenance becomes more expensive than replacement or rehabilitation. Successfully obtain federal funding for parks and facilities, transitioning to more energy efficient street lights and traffic signals, relocation of in-take services to the City Detention Center, partnership with Howard Hughes Properties for the pool at Palo Verde High School, monorail and transit center negotiations, coordinating Council special event requests into Leisure Service Master calendar process, and continued efforts in obtaining revenues through entrepreneurial efforts.

After the aggregate voting, MR. HOLT read the top seven of the 12 priorities:

1. Develop and support neighborhood integrity and livability
2. Resolve escalating cost of running a City versus revenue capacity
3. Maintain Master Planning approach as growth happens
4. Aggressively attract diverse businesses to City regardless of geography
5. Revitalize and invigorate our mature areas
6. Strengthen the dialogue between the City and its citizens
7. Development of recreational and leisure opportunities of an intergenerational nature

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MINUTES – Continued:

COUNCILMAN MACK asked whether transportation initiatives could be included in the list. COUNCILWOMAN McDONALD concurred stating that transportation is one of the key elements. ASSISTANT CITY MANAGER FRETWELL clarified that the transportation initiative is only about two million dollars of the \$3.6 million total investment. Most of the transportation investment is happening under the master plan.

The City Council discussed that all 12 priorities are important and related to the top seven. The 12 priorities should not be ignored. MR. HOLT suggested that the City Manager and staff, based on today's discussion, bring back a proposed integrated set of priorities.

COUNCILMAN BROWN pointed out that services such as Metro and fire stations should and cannot be excluded because they are a critical component of public safety, something that the City Council has always supported. COUNCILWOMAN McDONALD stated that there have been times when she challenged her own staff for innovative ways for more revenue. Those people who are trying to be innovative should not be made to feel as if they are doing something wrong.

MAYOR GOODMAN stated that he is very proud to be the Mayor of this Council and the City of Las Vegas. This exercise exemplifies that this elected body cares about the City and its constituents. It is great that the Council expresses its vision for the coming years. He commended the City Manager's Office and staff.

COUNCILMAN REESE concurred with MAYOR GOODMAN's statements and added that staff understands the Council's direction.

(9:56 – 1:28)

1-1975/2-1/3-1



**SETTING THE STAGE
FOR 2003...**

Priorities:

- MAINTAIN MASTER PLANNING APPROACH AS GROWTH HAPPENS
- AGGRESSIVELY ATTRACT DIVERSE BUSINESSES TO CITY REGARDLESS OF GEOGRAPHY
- RESOLVE ESCALATING COST OF RUNNING A CITY VERSUS REVENUE CAPACITY
- CREATE/VITALIZATION OF THE CENTRAL CORE FOR: (BUSINESS, CULTURAL, RESIDENTIAL, RECREATIONAL, EDUCATIONAL)
- DEVELOP AND SUPPORT NEIGHBORHOOD INTEGRITY AND LIVABILITY
- DEVELOPMENT OF RECREATIONAL AND LEISURE OPPORTUNITIES SHOULD BE OF AN INTERGENERATIONAL NATURE
- REVITALIZE AND INVIGORATE OUR MATURE AREAS
- INTEGRATE TRANSPORTATION INITIATIVES WITH OTHER JURISDICTIONAL PLANNING EFFORTS (RTC,FEDERAL,ETC)
- STRENGTHEN LAW ENFORCEMENT PRESENCE
- STRENGTHEN AFFORDABLE HOUSING OPPORTUNITIES FOR SENIORS AND VETERANS THROUGHOUT THE CITY
- STRENGTHEN THE DIALOGUE BETWEEN THE CITY AND ITS CITIZENS
- ACTIVELY PURSUE AND DEVELOP A LEGISLATIVE AGENDA THAT SUPPORTS OUR PRIORITIES

BF

TODAY'S OUTCOMES...

- APPROVAL OF THE PROCESS FOR ACTIVITIES SUPPORTING PRIORITIES AND IDENTIFYING AREAS OF IMPROVEMENTS FOR THIS YEAR
- REFINE LIST PRIORITIES TO GUIDE CURRENTLY FUNDED ACTIVITIES
- PROVIDE DIRECTION FOR DEVELOPMENT FOR NEXT YEAR'S BUDGET FOR PRIORITY AREAS AND FUNCTIONAL SERVICES AREAS.

CH

Economic Outlook

- External Trends
- Current Fiscal Status
- Future Knowns and Unknowns

SH

External Trends

US Economy

- Consumer confidence declined 3 consecutive months (3.6% in October)
- New orders and production are down while businesses are drawing down inventories
- Hospitality and tourism down in cities like New York, Atlanta, St. Louis, and Orlando
- Economists say third calendar quarter is worst in 10 years, and 4th quarter might be worse
- Recession official back to March 2001

External Trends

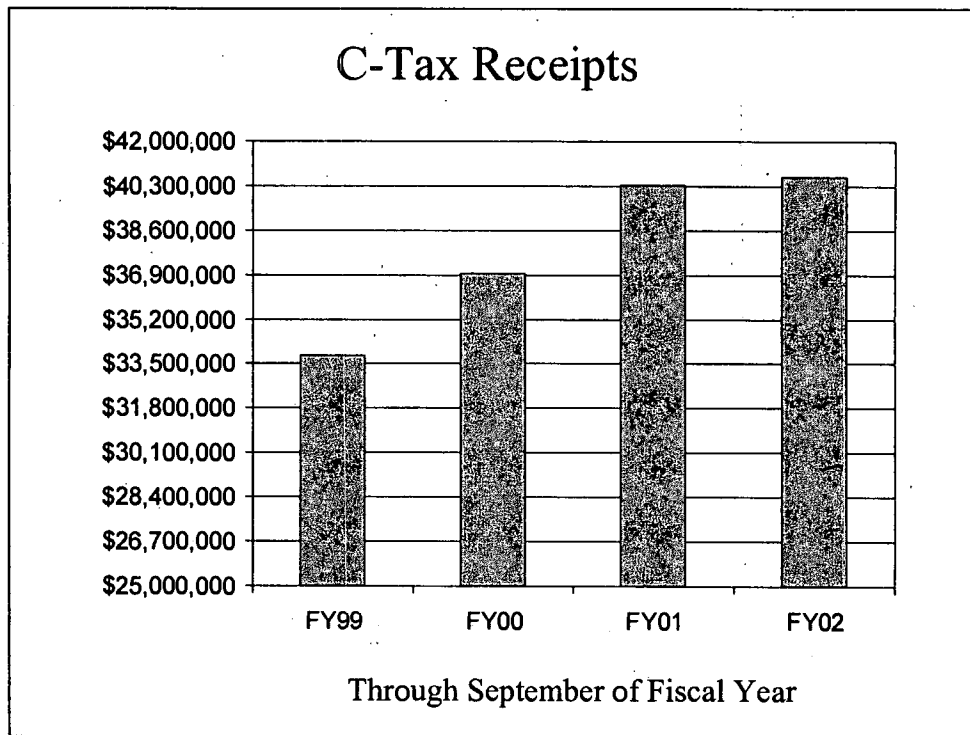
State Economy

- Sales & Use tax down 9.1% for September
- Overall State revenues down 9.3% in September (about \$18 million)

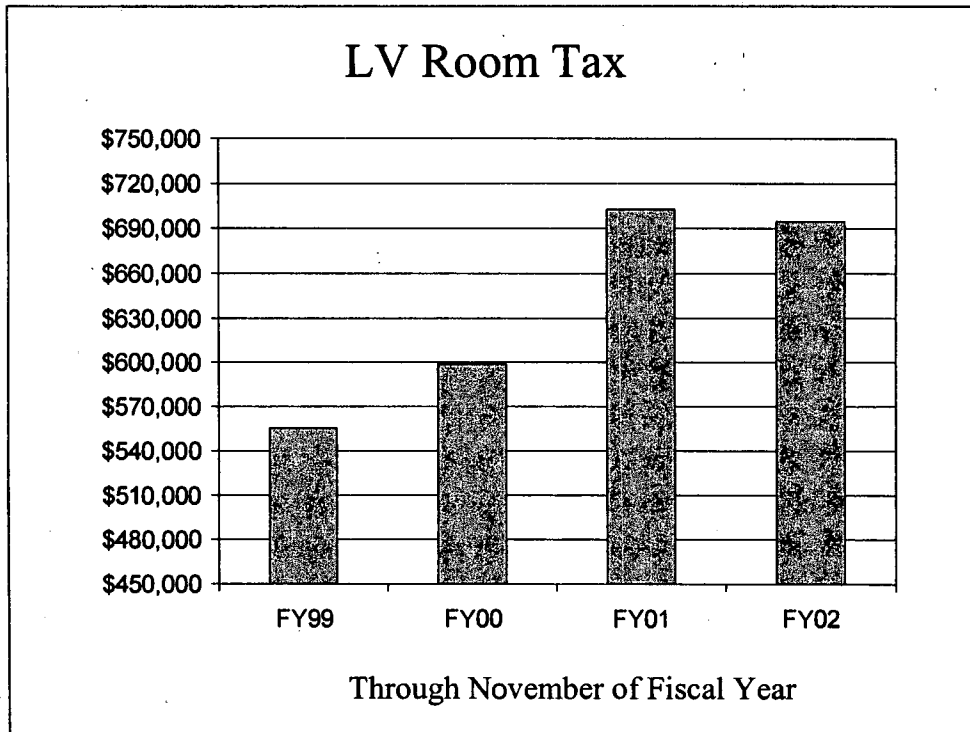
External Trends

Local Economy

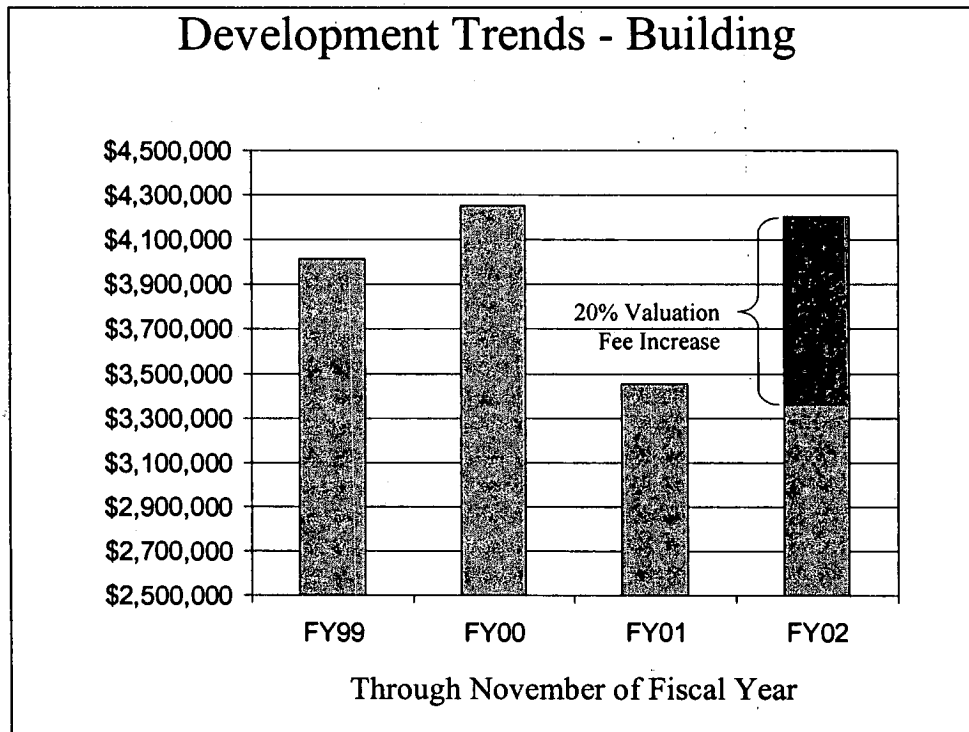
- Local sales tax down 10%
- Local occupancy down 14% in September
- September air passengers down 28%, but auto traffic up 6%
- County Gaming Revenue was down 2% in September (Downtown up 2%)
- Increased valuation rate has revenue up, but indicators are that building boom is running out



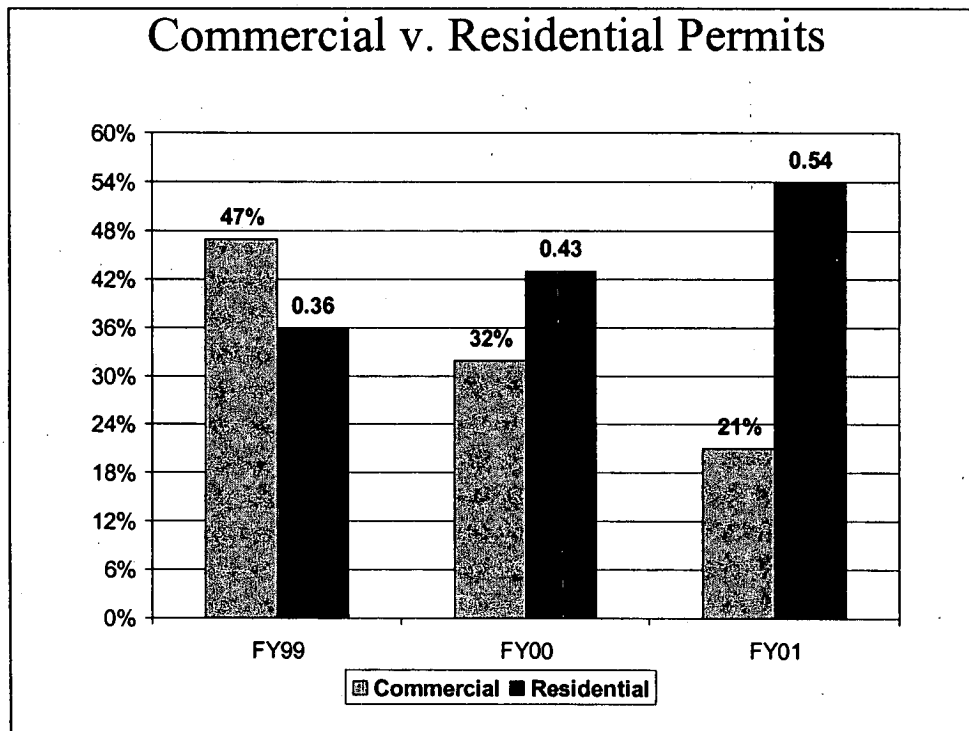
GF staffing includes pro-rata Metro Staffing
This slide is revenues, whereas fist two are
functional expenditures



GF staffing includes pro-rata Metro Staffing
 This slide is revenues, whereas fist two are
 functional expenditures

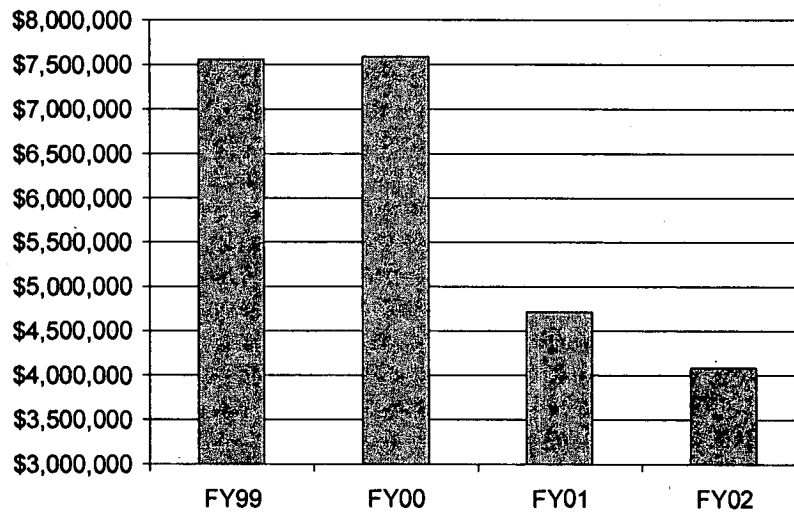


GF staffing includes pro-rata Metro Staffing
This slide is revenues, whereas fist two are
functional expenditures



GF staffing includes pro-rata Metro Staffing
This slide is revenues, whereas first two are
functional expenditures

Development Trends – Sewer Connects

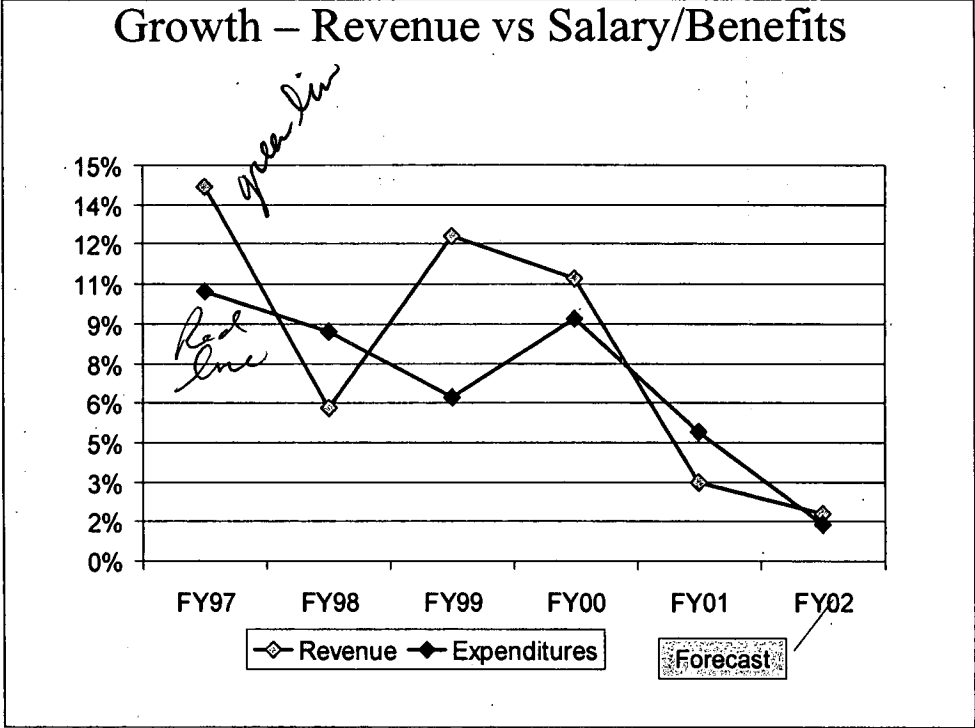


Through November of Fiscal Year

GF staffing includes pro-rata Metro Staffing
This slide is revenues, whereas fist two are
functional expenditures

Current Status

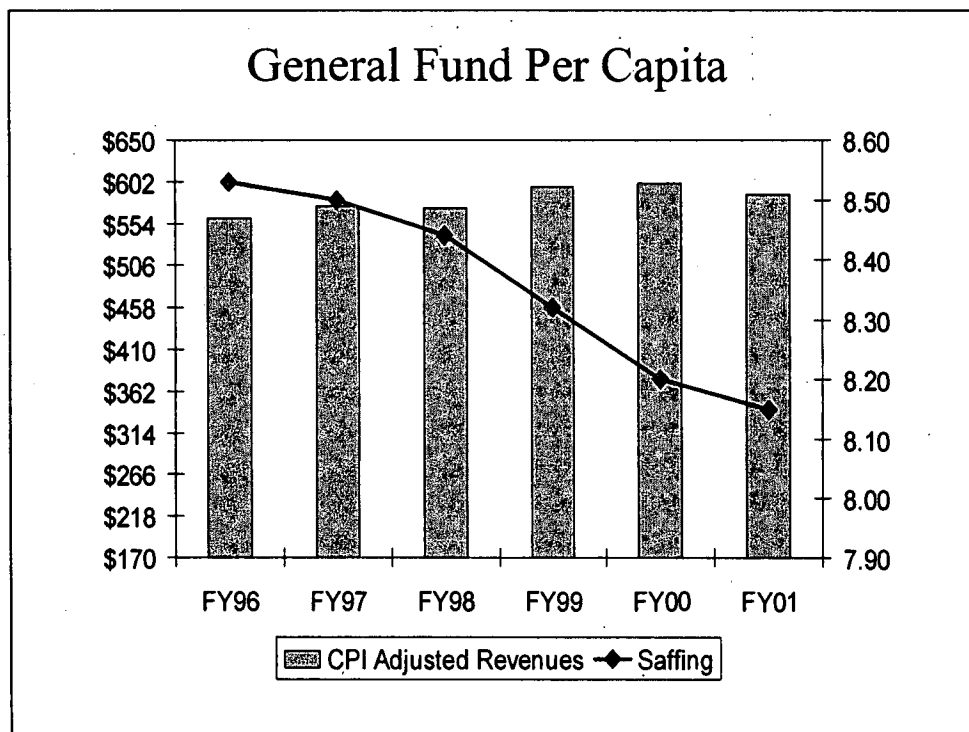
- Revenues v Expenditures
- Per Capita Trends



General Government Functional Expenditures – Excluding CPF = GF, SRF, & ETF

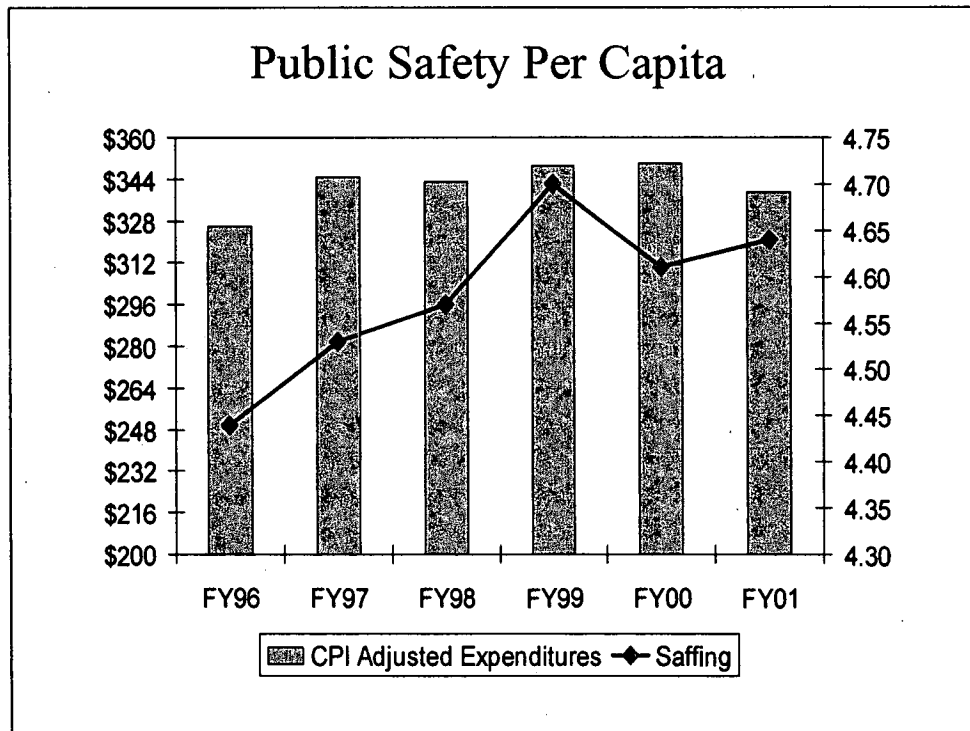
Spike in FY97 caused by CPF (WSC, Technology, DSC) and GF (CMO, CA, GS, and DSC rent)

Spike in FY00 caused by VSP and other employee benefits (VSP/WC/Group Ins)



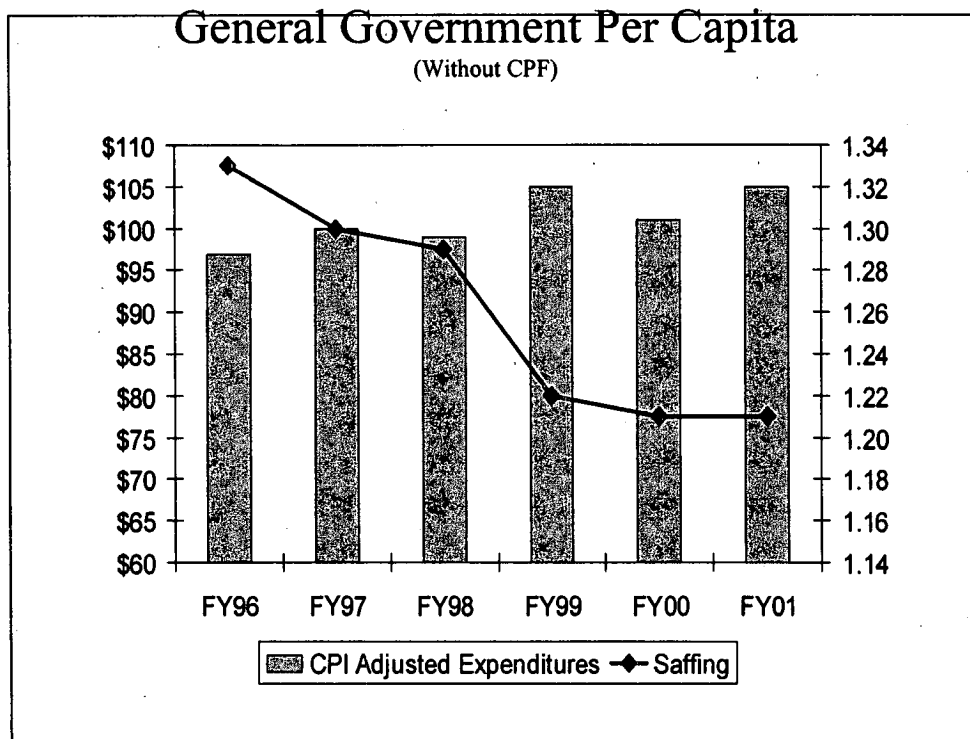
GF staffing includes pro-rata Metro Staffing

This slide is revenues, whereas fist two are
functional expenditures



Staffing includes pro-rata Metro Staff

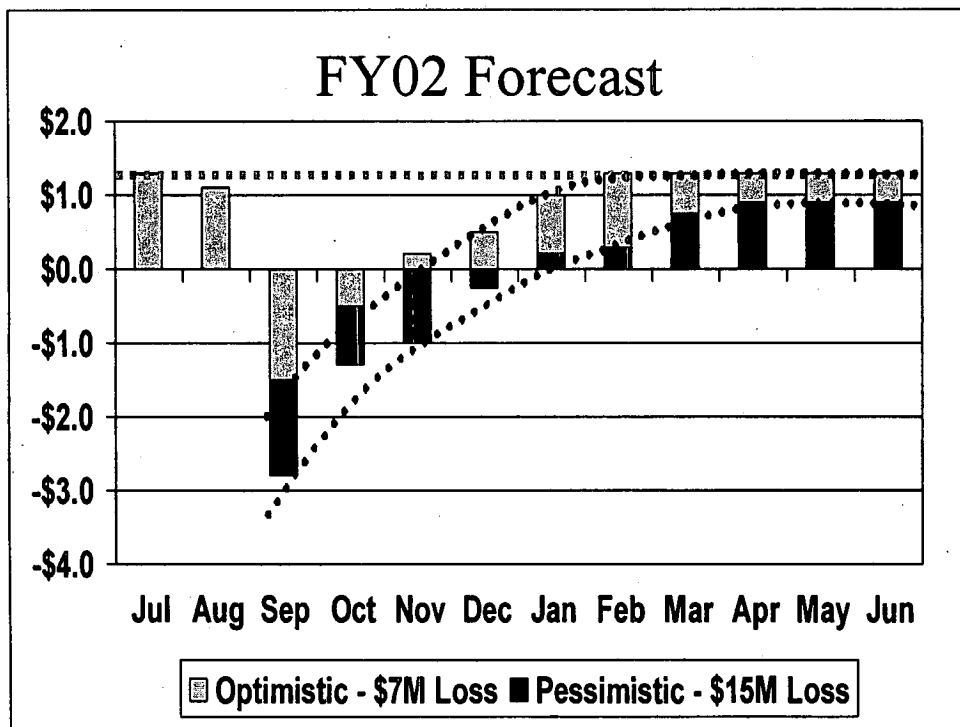
FY01 was final year of Metro Manpower Override additions.



General Government Functional Expenditures – Excluding CPF = GF, SRF, & ETF

Spike in FY97 caused by CPF (WSC, Technology, DSC) and GF (CMO, CA, GS, and DSC rent)

Spike in FY00 caused by VSP and other employee benefits (VSP/WC/Group Ins)



*Next panel
 Crt on
 mt / Poynter*

① Revenue - Growth

② Growth Increase - GF Costs

③

Weathering the Recession

- Continue Position Freeze
- Capital Fund Reserves / Transfers
- Strategic Planning on resource allocation

Conclusion

- Past has been good
- Today is a little weak
- Future is uncertain

VISION:

**A VIBRANT, AFFORDABLE, AND DIVERSE CITY
OF OPPORTUNITY IN WHICH ALL CITIZENS
ENJOY THEIR NEIGHBORHOODS, FEEL SAFE,
AND KNOW THEY WILL BE HEARD**

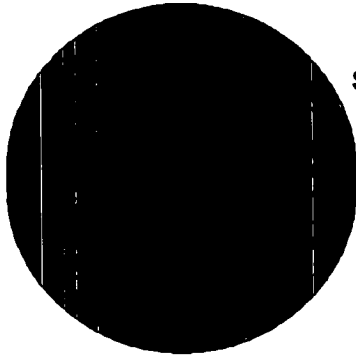
Priorities:

- MAINTAIN MASTER PLANNING APPROACH AS GROWTH HAPPENS
- AGGRESSIVELY ATTRACT DIVERSE BUSINESSES TO CITY REGARDLESS OF GEOGRAPHY
- RESOLVE ESCALATING COST OF RUNNING A CITY VERSUS REVENUE CAPACITY
- CREATE/VITALIZATION OF THE CENTRAL CORE FOR: (BUSINESS, CULTURAL, RESIDENTIAL, RECREATIONAL, EDUCATIONAL)
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- STRENGTHEN AFFORDABLE HOUSING OPPORTUNITIES FOR SENIORS AND VETERANS THROUGHOUT THE CITY
- STRENGTHEN THE DIALOGUE BETWEEN THE CITY AND ITS CITIZENS
- ACTIVELY PURSUE AND DEVELOP A LEGISLATIVE AGENDA THAT SUPPORTS OUR PRIORITIES

BF

City of Las Vegas
Strategic Alignment

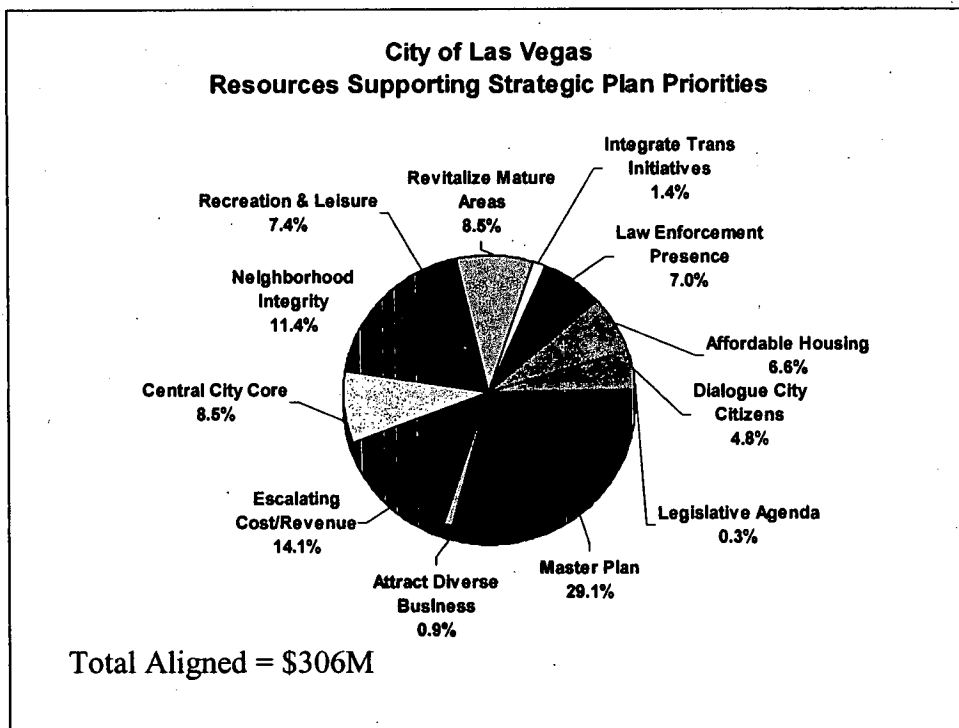
Core &
Direct
Services
98%



Goals &
Strategies
2%

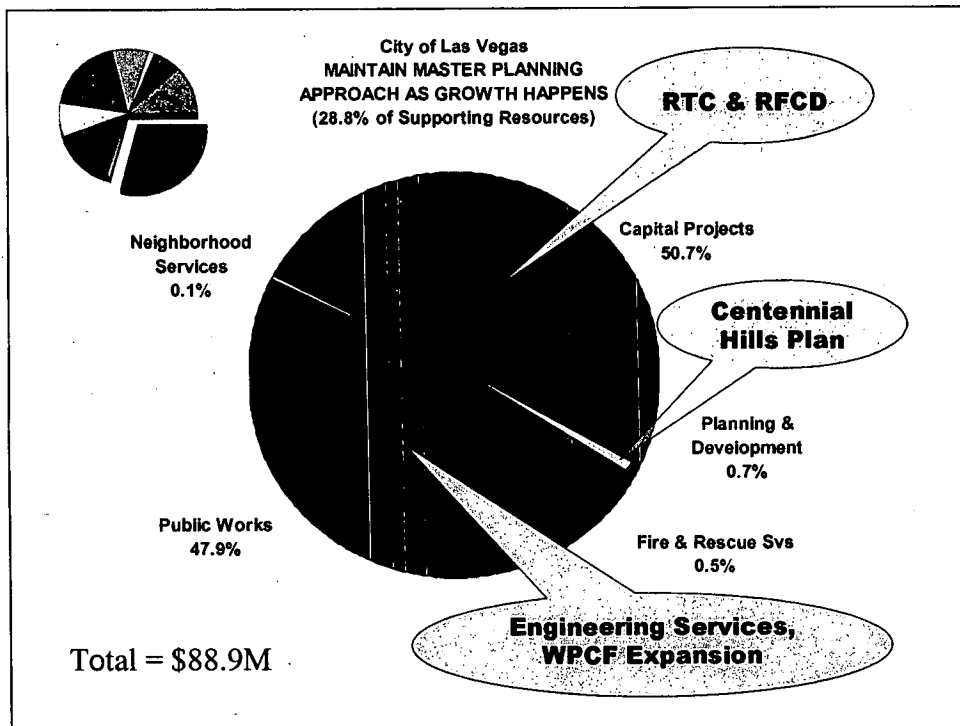
Total Budget = \$759M

MV

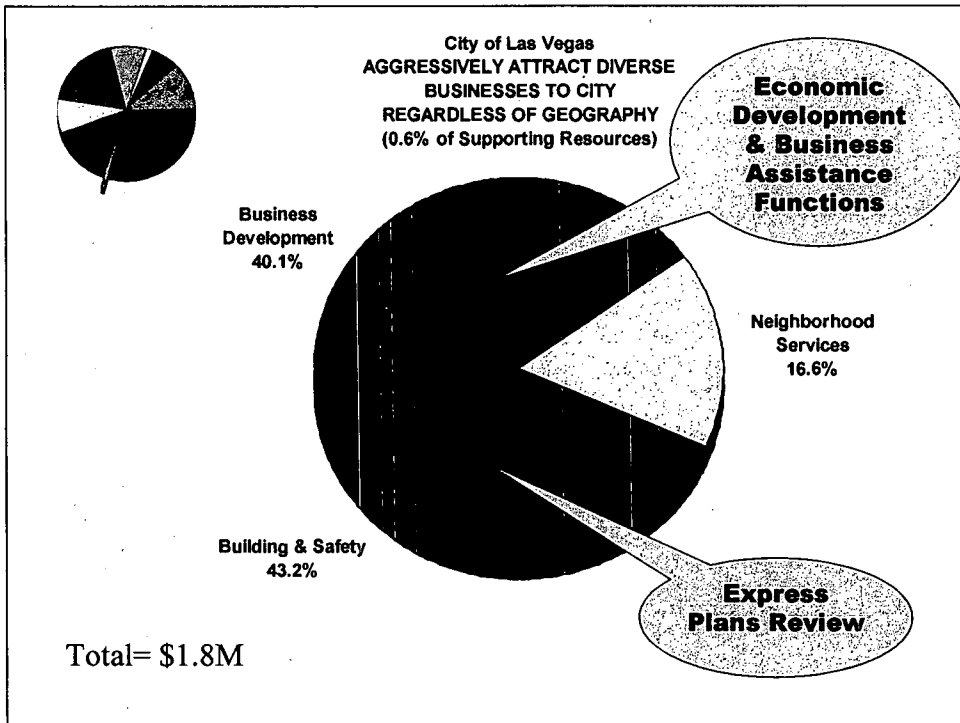


METRO contribution has not be included in these charts. Inclusion would bring the "Law Enforcement" percentage to 24% and reduce all other slices

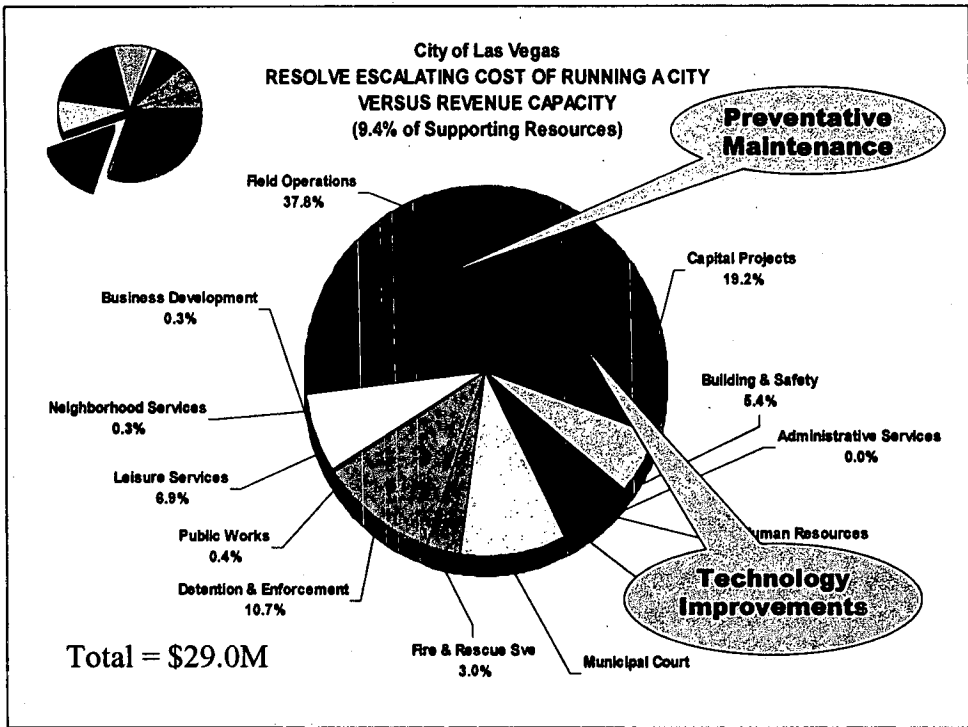
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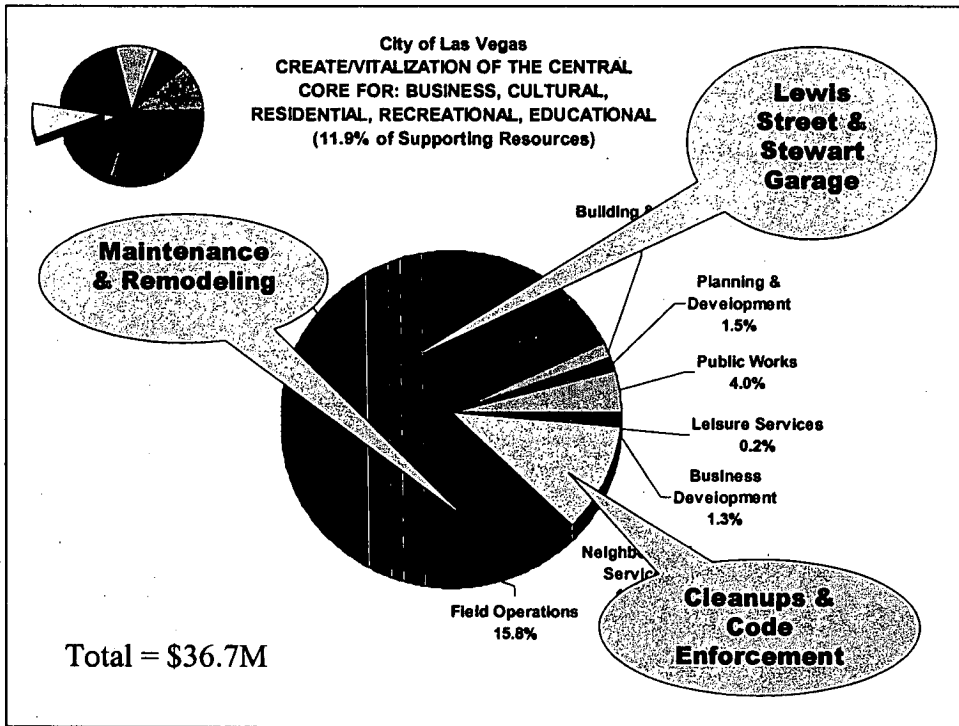
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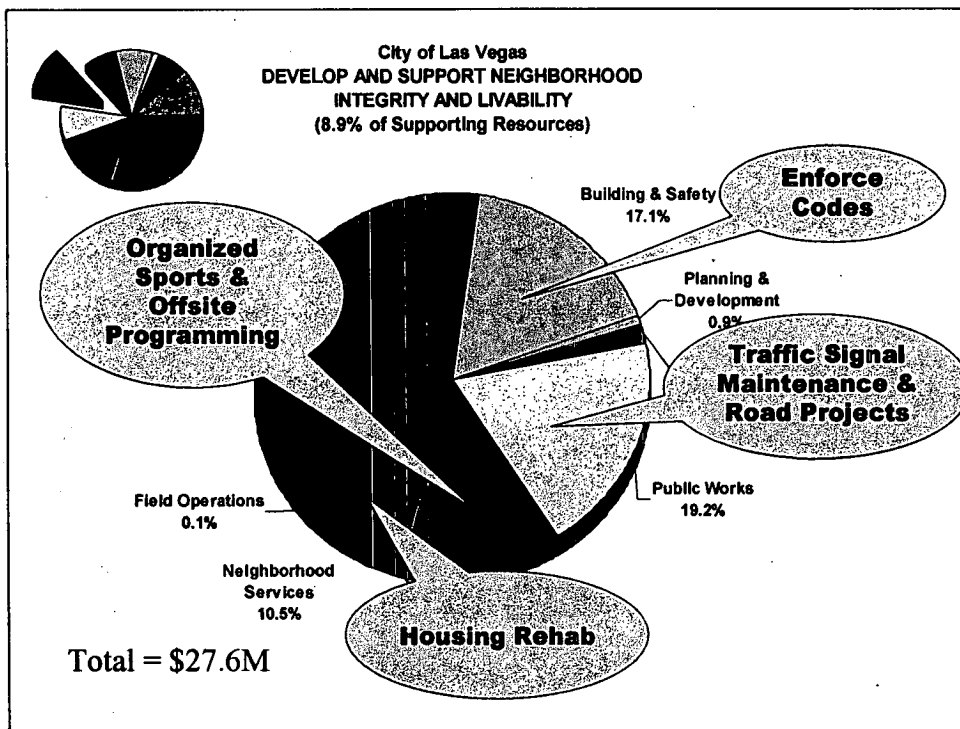


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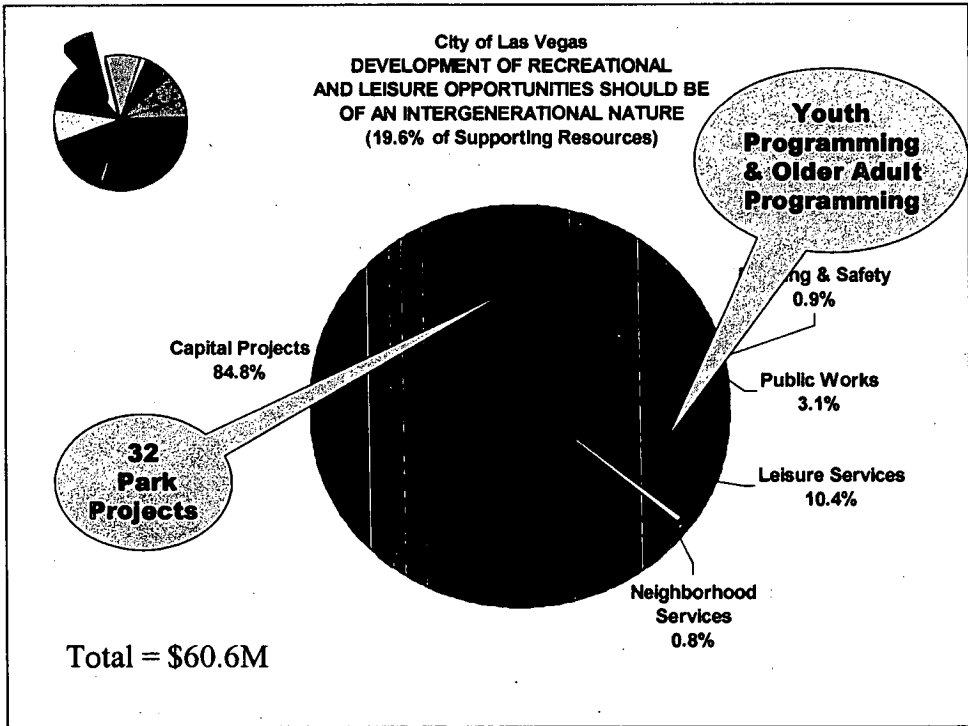


RW

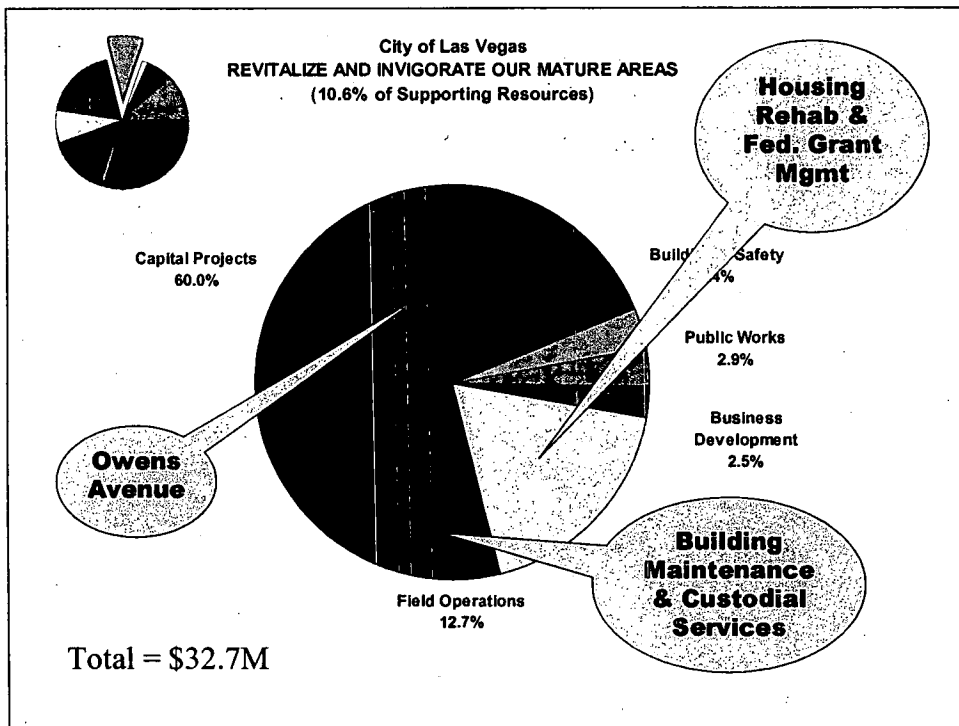




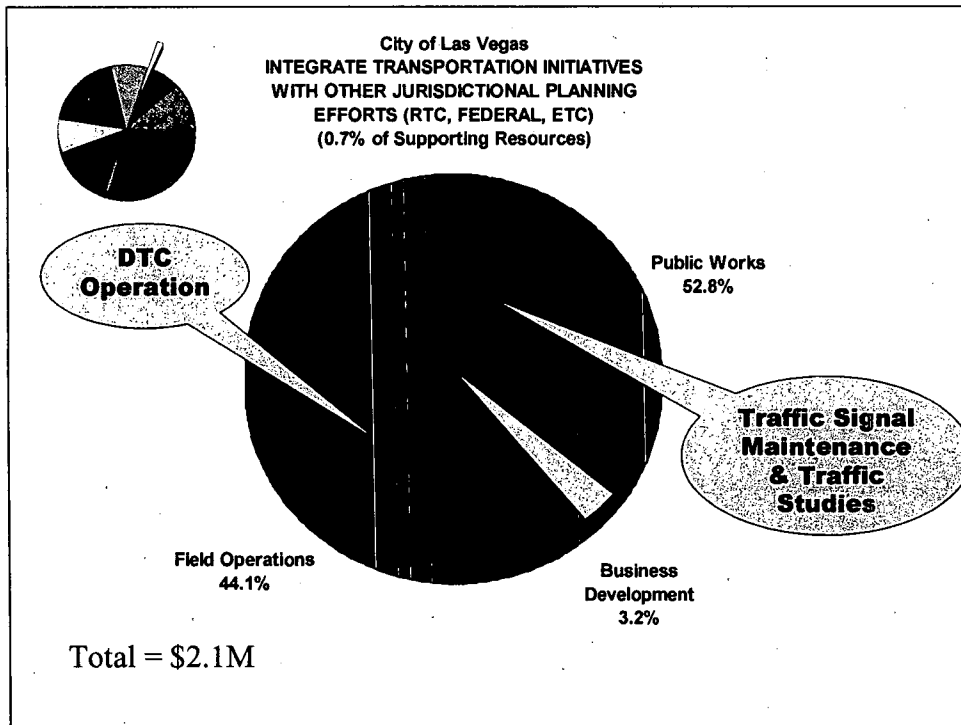
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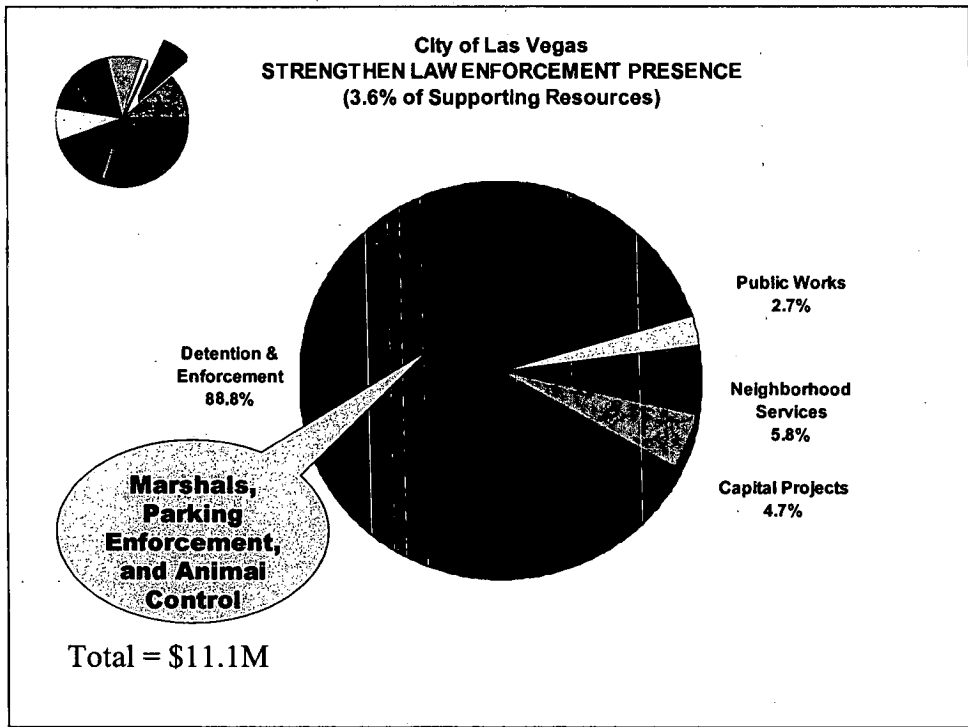


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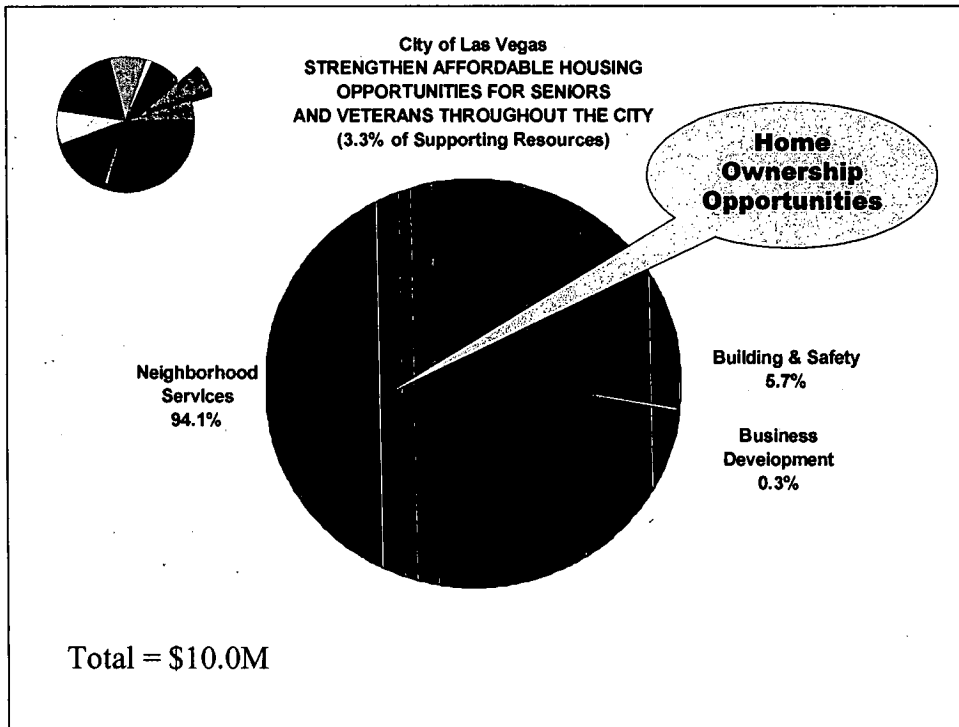


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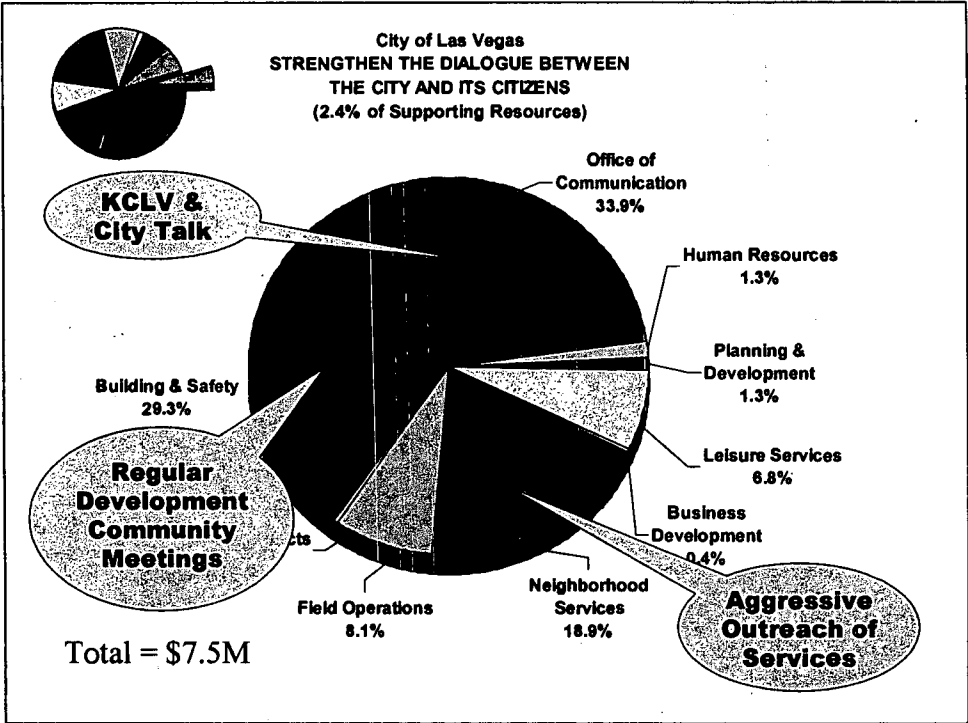




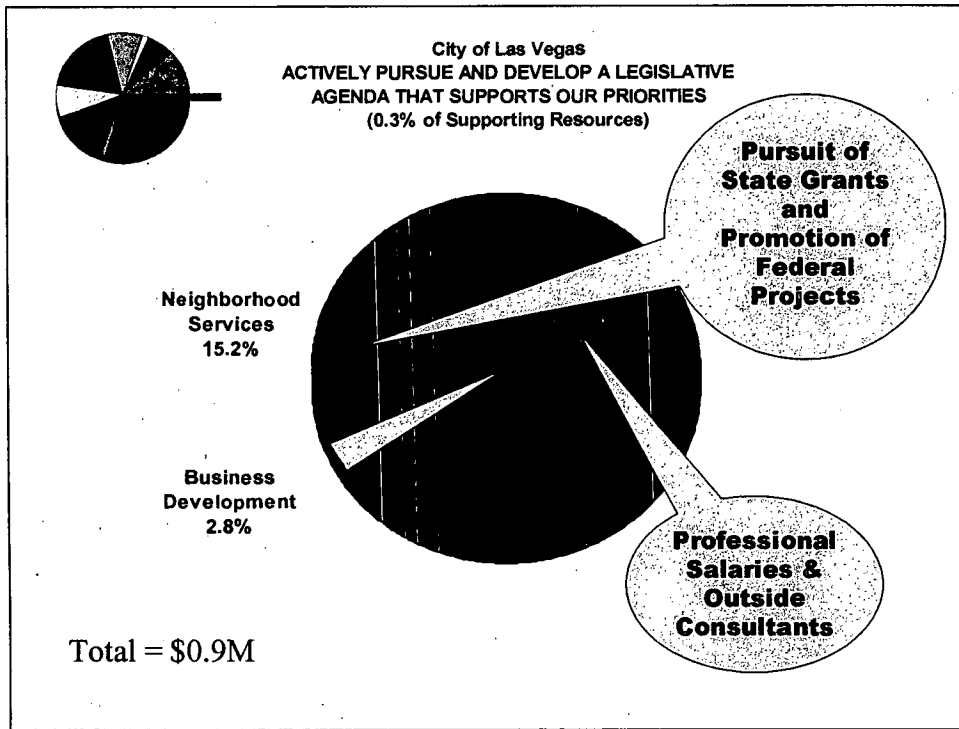
CLV's METRO contribution of \$83M is not included in this PIE. If it was it would represent 88% of the resources strengthening law enforcement.



Describe "Home ownership opportunities"



MV



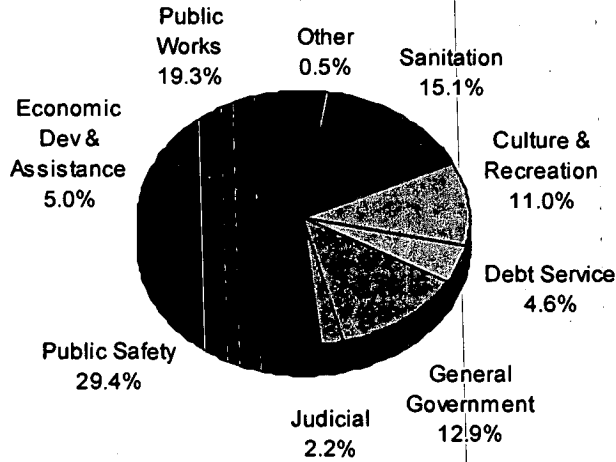
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City of Las Vegas

Resource Alignment by Function

CH
all of
12 pro's

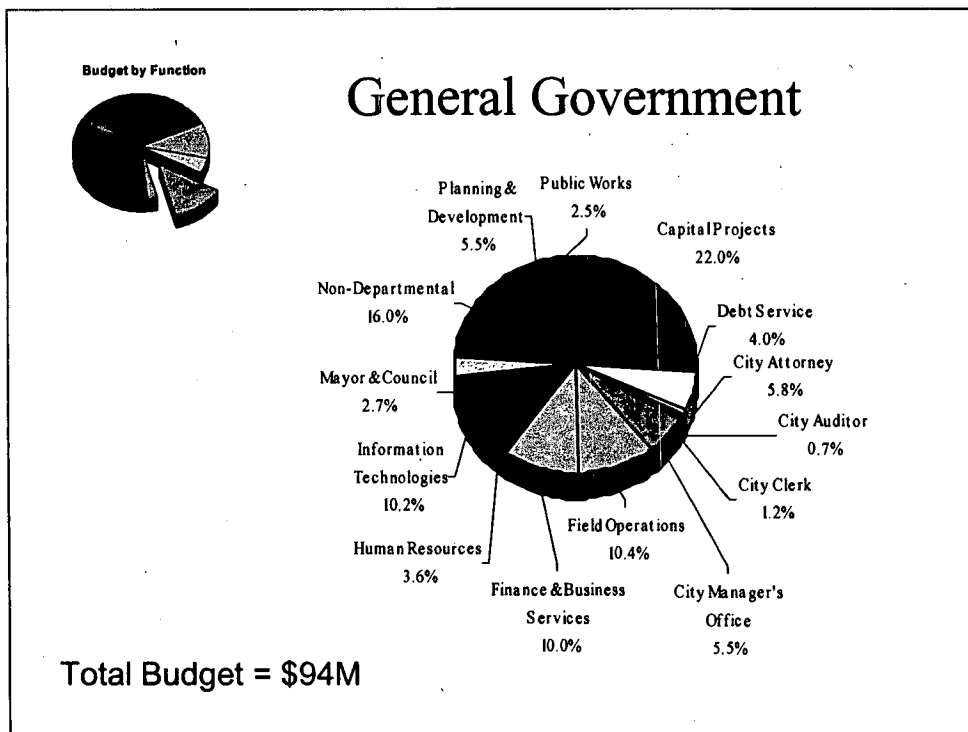
Budget by Function



Total Budget = \$759M

A separate slide for Debt Service will not be addressed. Debt Service is not discretionary.

Metro is not included. If it were completely aligned, the percentage for public safety would increase to XX%.



Capital Projects

City Facilities 100%

Non-Departmental

Utilities 75%

Finance

Mgt & Admin/Accounting/Treasury/Budget/Business

Svs/Purchasing 89%

SIDs Administration

11%

Field Operations

Mgt & Admin/Facilities Management

General Government

- **Finance & Business Services**
 - Increased turnaround time for invoice payment
 - Increase response times for dept support/analysis
 - Longer customer lines for cashiering transactions
- **Field Operations**
 - Reduce in-house custodial services to 2 days per week and eliminate contracted services or
 - Contract out all custodial services and reduce services to 2 days per week except supervision
- **Planning & Development**
 - Erosion of ability to bring long range planning up-to-speed with past development trends
 - Delayed turnaround time on Planning info requests, database preparation and maintenance

Continue to out source custodial services as vacant positions become available. Currently three vacant positions.

Field Operations

Reduce in-house custodial services to 2 days per week and eliminate contracted services or

- reduced response time to emergency situations
- diminished appearance of city facilities
- other staff responsible for custodial services for other work days
- provide vehicles to deploy employees to outlying areas

Contract out all custodial services and reduce services to 2 days per week except supervision

- Reduced response time to emergency situations
- diminished appearance of city facilities
- other staff responsible for custodial services for other work days

General Government (continued)

- CMO reduction in lobbying services (Federal & State)
- IT
 - Discontinue Software Maint Contracts risking potential higher re-instatement costs and technical currency.
 - Renegotiate Microsoft Enterprise Agreement to ensure license compliance and to avoid cost escalation
 - Re-architect desktop computer hardware capital replacement model providing only minimum capacity units
 - Cancel deployment of wireless technologies reducing potential productivity gains/service enhancements in our Permitting business application.
 - Cancel further network expansions perpetuating slower technology and reduced “reach” in external facilities
 - Discontinue Systems Contingency Backup Contract and expanded network redundancies; limiting business resumption capabilities

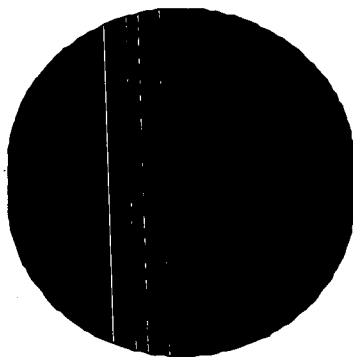
General Government (continued)

- Human Resources
 - Erosion in the quality and caliber of job candidates
 - Increased time to complete job candidate recruitments
- Erosion of administrative support for Council members
- Curtail growth and development of new facilities
- Reduction of agenda blue books for management
- Reduction in the publication and distribution of *City Talk*

Budget by Function



Judicial

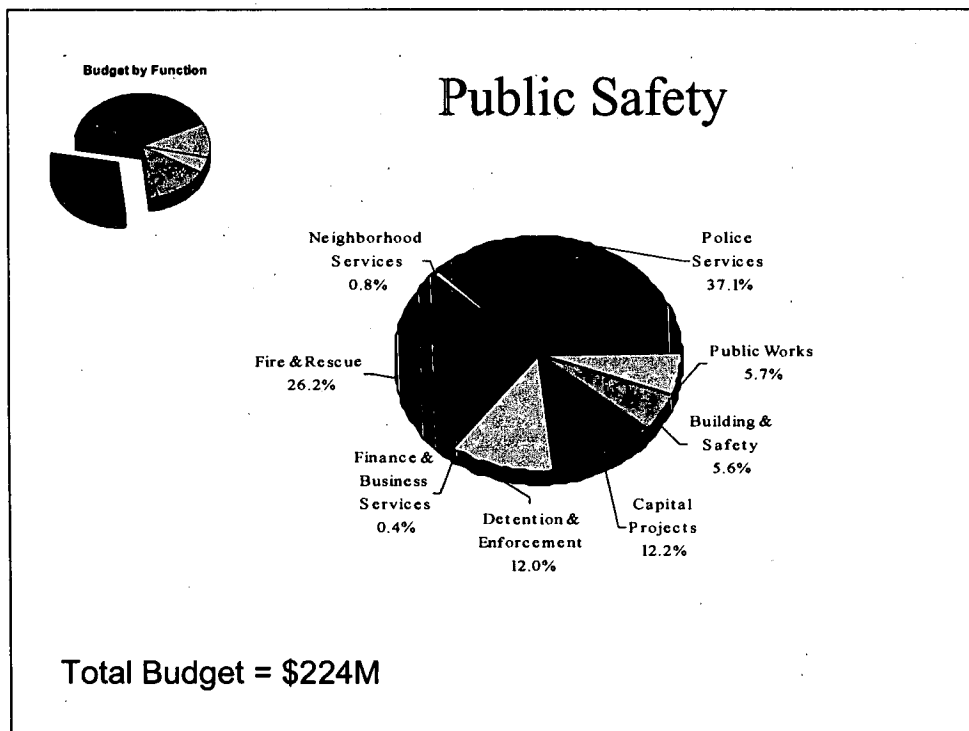


Municipal Court
100%

Total Budget = \$17M

Judicial

- Reduce Municipal Court work week from 40 hours to 36 hours – impact is longer lines for payment & court appearances
- Reduction in Public Defender services



Finance & Business Services

Parking Collections

Neighborhood Services

Neighborhood Response

Public Safety

- Increase in turnaround time for plan review & inspections
- Close detention housing units 3 & 5 – misdemeanants
 - Muni Court would be required to release 80% of current inmates
 - METRO would be required to cite and release misdemeanor offenders
 - Order Out corridor (in Ward 3) would be adversely affected
 - Domestic Violence and DUI offenders would continue to be incarcerated
- Replace marshals with private security at DTC

Replace marshals w/ private security

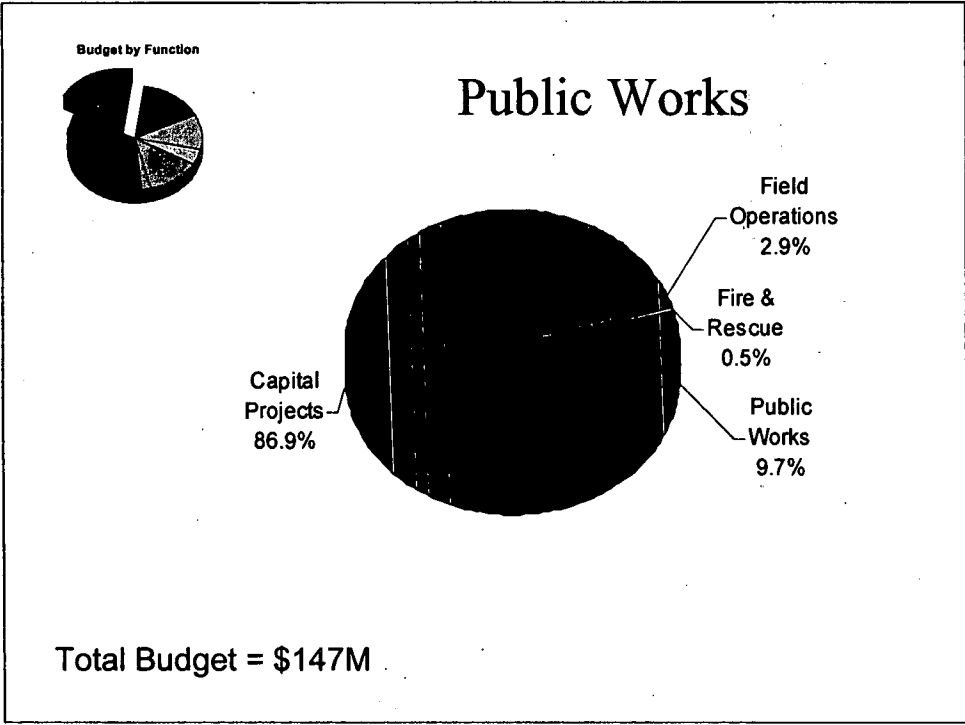
- RTC reimburses the City approximately 50% of operating costs

Public Safety (continued)

- Rapid Response Team services will decrease 20% including clean-ups, alley maint and cart removal, initial response time up to 4 days vs. 1 day.
- Graffiti removal response time will increase from 24 hours to 3 days
- Delay Fire Station #44 & #45
 - Risk loss of ISO Class One rating
- Shut down 2 rescues and 2 engines for 6 months
 - Response times will increase
- Curtail new water tender purchase
 - Increased risk of running out of water when serving rural areas of the Northwest
- Curtail replacement of air resource unit
- Reduction in Services – Traffic Engineering

Public Safety (continued)

- CIP & Neighborhood Traffic Management Programs will be significantly impacted and may result in traffic concerns and improvements not being addressed in a timely manner
- Response time for inspection of lights installed in new developments will be doubled
- Delay in completion of the LVACTS signal upgrade controller replacements until Summer 2003 rather than Spring 2002 as programmed. Subsequently, this will have a significant impact on traffic signal coordination
- Replace contracted Fire Station linen service with employee allowance

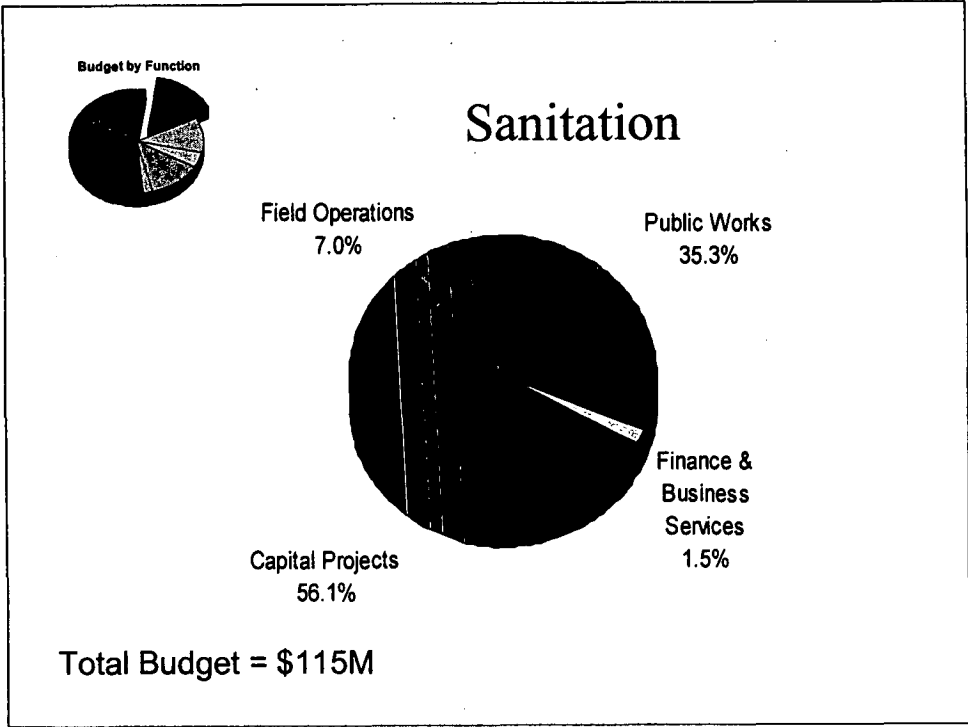


Public Works

- **Reduction in Services**
 - Reviewing and approval time for barricade plans (approx 3,000 plans a year) will double
 - Reduce maintenance of school crosswalks from twice per year to once per year and Postponement of school sign upgrade program.
 - Cancel the engineering assessment initiative
 - Elimination of night crew responsible for the majority of pavement striping and also traffic signal maintenance
 - Street & Park lighting projects will have to be placed on hold, including the upgrade of high voltage lighting systems to energy efficient high pressure sodium lights

Public Works (continued)

- Reduction in Services
 - Longer Improvement plan review time from 4 weeks to 5 weeks
 - Increased review time for technical drainage studies from 2 weeks to 2 ½ weeks.
 - Discontinue the publication of the Public Works Projects pamphlet
 - Increased response time for completing traffic studies and installing traffic control devices (from 2-3 weeks to 4-5weeks)
 - Delay in Flood Control comments for zoning actions from 5 days to 7 days
 - Delay in review for improvement plans from 5 days to 7 days.



Sanitation

- Reduce support for special events (cleanups, groundbreaking, parades, etc.)
- Standardize street sweeping services to bi-weekly and eliminate sweeping of County and State roadways in along City routes
 - Eliminate more frequent sweeping in Downtown area & neighborhoods
 - Risk of fines for dust control and NDEP violations
- Reduce routine street maintenance activities
- Eliminate Downtown Beautification Litter patrol
- Defer manhole rehabilitation program

Standardize street sweeping services to bi-weekly and eliminate sweeping of County and State roadways in along City routes

approximately 125 to 180 cubic yards of debris would be left on the streets

- eliminate special attention to Downtown area and neighborhoods (e.g. Meadows, West side, posted areas)

- risk of fines for dust control and NDEP violations
- reduced response time to emergency situations
- deteriorate storm drain and roadway infrastructure
- numerous CARs
- substantial citizen dissatisfaction
- city's image as clean and safe would suffer
- reduce emphasis on new development

Reduce routine street maintenance activities

- reduced response time to emergency situations
- deterioration of storm drain and roadway infrastructure
- future maintenance costs will increase
- potential fines for noncompliance with State/Federal regulations
- reduce/eliminate special projects (e.g. Alexander)
- decrease maintenance levels each year due to additional roadway from continued

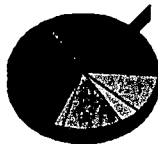
development

- numerous CARs
- substantial citizen dissatisfaction
- city's image as clean and safe would suffer

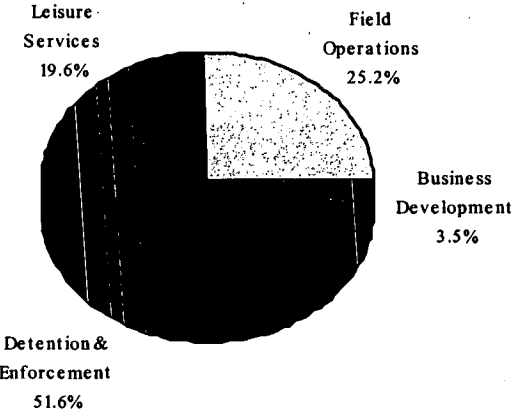
Eliminate Downtown Beautification Litter patrol

- city's image would suffer substantially
- outsource garbage can collection services (approx 103 cu yds/week)
- eliminate hand policing of trash (approximately 16 cu yds/week)

Budget by Function



Health/Welfare/Transit



Total Budget = \$4M

Health/Welfare/Transit

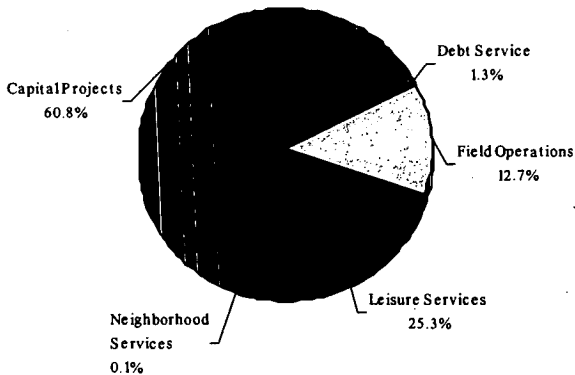
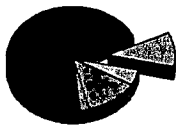
- Eliminate all DTC routes except Fremont Street
- Increase response time for Animal Control

Eliminate all DTC routes except Fremont Street

- eliminate transportation service to senior citizens

Budget by Function

Culture & Recreation



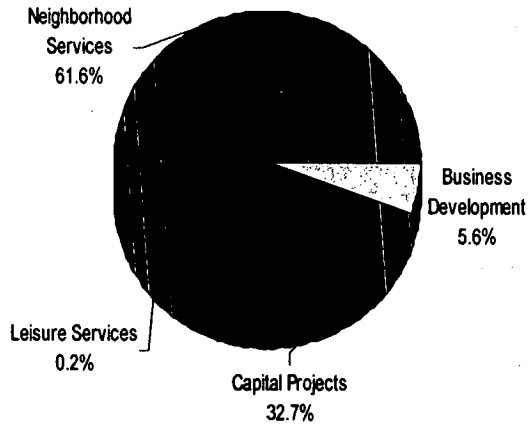
Total Budget = \$84M

Culture & Recreation

- Reduction in Accounting and Marketing support
- Reduction in Programs, Social Services, Special Events, and Educational workshops
 - Programs/Social Services
 - Youth, Adult, Seniors
 - LV Arts Commission
 - Offsite/Outreach Programming
 - Youth Sports
 - Special Events
 - Corporate Challenge
 - A Team Events
 - Education
 - Cultural
 - Staff In-Service Training
- Reduction in youth special projects including YNAPP, Instilling Hope in Youth Tutorial and Youth Sportsmanship Clinics



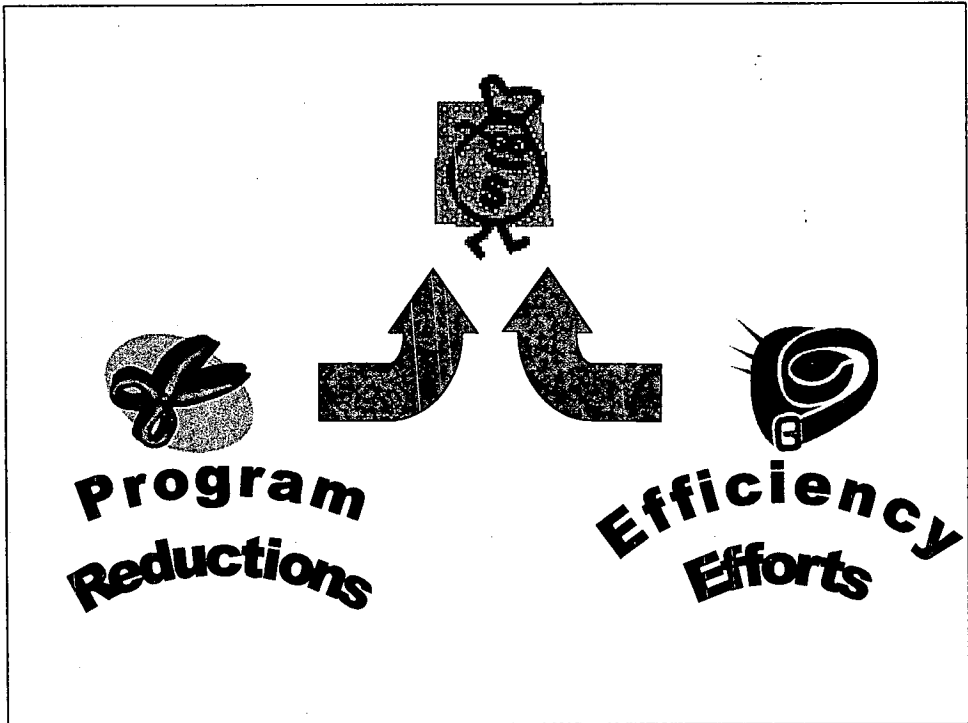
Economic Development & Assistance



Total Budget = \$38M

Economic Development & Assistance

- Reduction in marketing and tradeshow attendance and support
- Elimination of Neighborhood Education Workshops
- Elimination of Neighborhood Plans
- Reduction in Neighborhood Partnership Services
- Reduction in support to senior housing rehab program and neighborhood revitalization



- We have assumed unfunded responsibilities and mandates
- We have and will continue to pursue efficiency gains
- We are entering into an economic period requiring us to do more with less

**This strategic planning process is
critical to our continued efforts**



City of Las Vegas

**AGENDA SUMMARY PAGE
SPECIAL CITY COUNCIL MEETING OF: DECEMBER 3, 2001**

CITIZEN PARTICIPATION:

Items raised under this portion of the City Council Agenda cannot be deliberated or acted upon until the notice provisions of the Open Meeting Law have been met. If you wish to speak on a matter not listed on the agenda, please step up to the podium and clearly state your name and address. In consideration of others, avoid repetition, and limit your comments to no more than three (3) minutes. To ensure all persons equal opportunity to speak, each subject matter will be limited to ten (10) minutes.

TOMMY RICKETTS, President, Las Vegas City Employees Association, stated that part of his commitment is to represent the City employees and he would like to be included in discussions involving the classified employees. He understands that the tragedy of September 11 has caused many individuals in the gaming and hotel industry to lose their jobs. However, the City should also focus on its own employees, especially since these employees are doing more with less.

(1:25 – 1:27)

3-2097

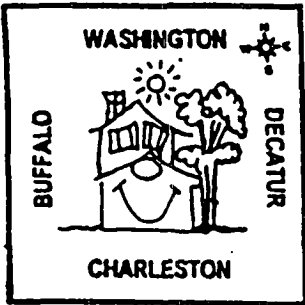
MR. HOLT indicated that there was some material that was not addressed and it could be covered at a future meeting. MR. VINCENT added that in this section departments identified the impact on service delivery if there had to be a 10% cut.

(1:27 – 1:30)

3-2179

JUANITA CLARK, Charleston Neighborhood Preservation, submitted written comments regarding a covered indoor pool within the boundaries of the Charleston Neighborhood Preservation. However, she did not participate during the citizen participation; her comments were distributed to Mayor and Council.

**MEETING RECESSED TO WEDNESDAY DECEMBER 5, 2001, 9:00 A.M. TIME
CERTAIN, CITY COUNCIL CHAMBERS**



CHARLESTON NEIGHBORHOOD PRESERVATION, CORPORATION

"Doing things today that will improve tomorrow"

for: 3 Dec. CLV MEET of 2001
ph/fx: 702-877-2438

RE: Covered/Indoor Pool adjacent to boundaries of CHARLESTON NEIGHBORHOOD PRESERVATION

For 3 years with CLV Councilmen MJ. MCDONALD and LB. MCDONALD we have discussed the need for an INDOOR POOL in this population center of our city by suggesting the "Mirabelli" property on Hargrove Street.

We have researched State of Wyoming indoor pools for their highschool students, the indoor pool facility at St. George, Utah, the Smoke Ranch homeowners pool, Clark County's Desert Breeze and Cambridge pools.

We have met with State Senators Neal & Schneider regarding an INDOOR POOL in this area with both offering meaningful suggestions for such a facility & the need.

Function, function, function! with NO wasted/dead space, EASE of patron use with several Olympic lanes available as well as a warmer water area for senior-age exercises with toddler areas also available.

Desert Breeze pool is covered but dysfunctional in several ways.

Cambridge pool in Clark County is "perfectly functional" for user flow, safety, staff utilization, etc. Simple design modifications can be added to this "ideal" usage plan to be a COVERED/INDOOR POOL.

Councilwoman L.B.MCDONALD informs us that a pool will be built on park property at Buffalo & Washington Streets WITH A COVER BEING ADDED THE FOLLOWING YEAR.

Therefore, Vital is the implementation of INDOOR accommodations during the initial construction.

Charleston Neighborhood Preservation want assurances that this pool WILL BE COVERED the year after construction and WITH THAT CONDITION, ENTHUSIASTICALLY ENDORSE THIS LOCATION & PLAN.

Dick Bratton

Dick Bratton, board

Vicki Arnold

Vicki Arnold, board

J. Clark

Juanita Clark, board

BOARD MEMBERS

- Joe Apicella - Dennis Ardine - Vicki Arnold - Dick Bratton - Sue Brna - Juanita Clark - Miriam Een
Rose Honrath - June Ingram - Rick Johnson - Geno Lonardo - Sherry Mason - Ray Merchant
Art Merryman - Dorothy Orr - Sandy Windom

ADVISORY BOARD

- Marcus Gobel - Barbara Roth - Layne Rushforth - Jean Withers

and others

Special
Submitted at City Council

Date 12/3/2001 Item # 2