

Southern Nevada Enterprise Community Board
City of Las Vegas City Hall, 495 S. Main St.
Council Chambers
City of Las Vegas Internet Address: www.lasvegasnevada.gov

MINUTES

March 14, 2022

4:00 PM

1. Call to Order and Roll Call

Minutes:

CHAIR McCURDY called the meeting to order at 4:08 p.m.

PRESENT: CHAIR McCURDY and MEMBERS NEAL, GOYNES-BROWN, HORSFORD (excused from 4:45 p.m. to 4:50 p.m., after which he joined via teleconference), MONROE-MORENO, and STEELE

EXCUSED: MEMBER CREAR

NOTE: ASHA JONES, Chief of Staff, was present as the Nevada Congressional Delegation Designee for MEMBER HORSFORD from 4:45 p.m. to 4:50 p.m. until MEMBER HORSFORD rejoined the meeting via teleconference at 4:50 p.m.

ALSO PRESENT: KAREN SCHNOG, Management Analyst II for the City of Las Vegas, BRYAN SCOTT, City Attorney for the City of Las Vegas, and ASHLEY FOSTER and BRIAN CARROLL, Deputy City Clerks for the City of Las Vegas

2. Announcement Regarding: Compliance with Open Meeting Law

Minutes:

ANNOUNCEMENT MADE: This meeting has been properly noticed and posted at the following locations in accordance with the noticing standards as outlined in NRS 241.020: City Hall, 495 South Main Street, 1st Floor; The City of Las Vegas website – www.lasvegasnevada.gov; and The Nevada Public Notice website – notice.nv.gov.

3. Public Comment: Comment during this portion of the agenda must be limited to matters on the agenda for action. If you wish to be heard, come forward and give your name for the record. The amount of discussion, as well as the amount of time any single speaker is allowed, may be limited.

Minutes:

CHAIR McCURDY recognized JEFF McGEACHY, Senior Economic Development Specialist for the City of Las Vegas, for his service to the SNEC (Southern Nevada Enterprise Community) Board.

Speaking to Item 7, KATHERINE DUNCAN said she wished for the jurisdictions involved to come together virtually on a community action plan, stating that E7studios, LLC. has agreed to assist with a virtual planning exercise.

KAREN SCHNOG, Management Analyst II for the City of Las Vegas, indicated Item 7 needed to be stricken as a working group was already established.

See Item 14 for related discussion.

4. For possible action to approve the Final Minutes by reference of the Regular Meeting of November 8, 2021

Motion made by Steven Horsford to Approve

Passed For: 6; Against: 0; Abstain: 0; Did Not Vote: 0; Excused: 1

For-Dina Neal, Pamela Goynes-Brown, Steven Horsford, William McCurdy II, Daniele Monroe-Moreno, Nic Steele; Excused-Cedric Crear;

5. Report by Karen Schnog, Management Analyst II for the City of Las Vegas, regarding the Summary Budget Status Report for the Southern Nevada Community Project Fund

Minutes:

KAREN SCHNOG, Management Analyst II for the City of Las Vegas, stated that the Southern Nevada Community Project Fund balance is \$6,785.83. There were no questions or comments from the Members.

6. Discussion for possible action regarding the updated Comprehensive Economic Development Strategy (CEDS) approved by the Strategy Committee

Minutes:

KAREN SCHNOG, Management Analyst II for the City of Las Vegas, said the CEDS (Comprehensive Economic Development Strategy) is under review by JOHN EDMOND, U.S. Economic Development Agency (EDA), and she hoped to have its approval by the May meeting. She suggested Item 8 be abeyed as MR. EDMOND was not present to speak.

Motion made by Daniele Monroe-Moreno to Strike Item 7 and Hold in Abeyance Items 6 and 8 to the next scheduled meeting

Passed For: 6; Against: 0; Abstain: 0; Did Not Vote: 0; Excused: 1

For-Dina Neal, Pamela Goynes-Brown, Steven Horsford, William McCurdy II, Daniele Monroe-Moreno, Nic Steele; Excused-Cedric Crear;

7. Discussion for possible action to direct staff to establish a working group to implement the Comprehensive Economic Development Strategy (CEDS) and to secure funding for projects within the Southern Nevada Enterprise Community (SNEC) District

Minutes:

See Items 3 and 6 for related discussion.

Motion made by Daniele Monroe-Moreno to Strike Item 7 and Hold in Abeyance Items 6 and 8 to the next scheduled meeting

Passed For: 6; Against: 0; Abstain: 0; Did Not Vote: 0; Excused: 1

For-Dina Neal, Pamela Goynes-Brown, Steven Horsford, William McCurdy II, Daniele Monroe-Moreno, Nic Steele; Excused-Cedric Crear;

8. Presentation by John Edmond, U.S. Economic Development Agency (EDA), on the Southern Nevada Enterprise Community (SNEC) Comprehensive Economic Development Strategy (CEDS)

Minutes:

See Item 6 for related discussion.

Motion made by Daniele Monroe-Moreno to Strike Item 7 and Hold in Abeyance Items 6 and 8 to the next scheduled meeting

Passed For: 6; Against: 0; Abstain: 0; Did Not Vote: 0; Excused: 1

For-Dina Neal, Pamela Goynes-Brown, Steven Horsford, William McCurdy II, Daniele Monroe-Moreno, Nic Steele; Excused-Cedric Crear;

9. Presentation by Bo J. Bernhard, Ph.D., University of Nevada, Las Vegas (UNLV), on the U.S. Economic Development Agency (EDA) Travel and Tourism Grant and the Southern Nevada Enterprise Community (SNEC) District

Minutes:

This item was heard after Item 10.

DR. KEITH WHITFIELD, President of the University of Nevada, Las Vegas (UNLV) introduced DR. BO J. BERNHARD, Vice President of Economic Development for UNLV, who presented on the Top Tier 2.0. strategic plan and socio-economic development. DR. WHITFIELD also expressed the university's interest in being part of the RFP (Request for Proposals) process discussed under Item 10.

DR. BERNHARD said he grew up in Las Vegas and was a proud Booker Elementary School Bobcat. His grandmother was a proud teacher at Matt Kelly Elementary School and was someone who founded Head Start with NAOMI GOYNES. His presentation would review the Top Tier program, noting that Top Tier 1.0 set an ambitious goal for UNLV to become a Carnegie Tier One institution. UNLV earned the Carnegie R1 ranking in 2018. Utilizing a PowerPoint presentation, a copy of which was submitted for the record, he displayed some of the data that helped achieve this ranking. He thanked CHAIR McCURDY for his vision of a micro business campus. He mentioned that a lot of ideas were developed at the Black Fire Innovation that he hoped would receive support. The programs are part of submission to the EDA (U.S. Economic Development Administration). He also acknowledged JOHN EDMOND for being a champion of this for the community.

Many people who expressed concern that UNLV would drop below the second tier. Under the leadership of DR. WHITFIELD, UNLV has gone from being 127th in R1 institutions to 85th, making Las Vegas an elite higher education city. As part of the goals for the Top Tier 2.0 strategic plan, the university submitted an application for the EDA Travel and Tourism Grant and was selected by the Las Vegas Convention and Visitors Authority's steering committee to develop a project reflective of the devastation to the tourism industry during the COVID-19 pandemic.

DR. BERNHARD identified the objectives of the University's programs, which include diversifying the tourism amenities and beneficiaries of Southern Nevada. To diversify the amenities, UNLV will look for ways to expand the tourism economy into different fields such as medical, sports, cultural, and outdoor recreation tourism, which renders the overall tourism industry more resilient by broadening the revenue streams. The University also wished to leverage its number-one-in-the-nation ranking in diversity by building a transformative mini campus alongside a micro business campus in the Nevada Partners building. Resiliency will be built through plans to make the tourism industry broader, which will make it stronger. The UNLV Tourism Business and Workforce Capacity Building Program builds upon an existing successful model and brings it to the Nevada Partners building. He showed a set of photos of the UNLV Historic Westside Upward Bound Program, which featured photos of his parents 50 years ago. DR. BERNHARD wished to acknowledge that many of the ideals, dreams, and hopes of that era have not been recognized as well as the ways in which UNLV has not been involved; however, this was an effort to remedy that and bring a new era of partnerships to the community.

MEMBER NEAL asked about medical tourism and how it will be utilized within the Nevada Partners building space. DR. BERNHARD explained that the application is a two-pronged submission that started as a diversification of the tourism economy submission. An additional branch of the program, with the assistance of CHAIR McCURDY and MEMBER HORSFORD, will come into the Nevada Partners building. There is no intent to bring medical tourism facilities into the space.

The Member wondered about the opportunity to partner with the Office of Minority Health, which focuses on sub-specialties and the lack of care in specific areas, and she expressed the need for doctors who can advance Nevada in specialties where there are high mortality rates. DR. BERNHARD said his first objective when applying for a federal grant is to win the grant. He noted the EDA Travel and Tourism Grant specifically aims to attract tourists to Southern Nevada, and medical tourism is one area the EDA is enthusiastic about. He mentioned working with the City of North Las Vegas and MEMBER GOYNES-BROWN to address the medical desert that exists there and spoke about the need for the coordination of care after there is a diagnosis.

MEMBER NEAL asked if any legislation will be brought forward regarding expansion of the Interstate Compact bill. She gave an example of visiting medical professionals who may have a medical license in another place

but are not able to access their licensure because they live in Las Vegas. MR. WHITFIELD said the University would entertain that idea; however, there are other factors involved.

MEMBER STEELE said he was a fan of what UNLV has been able to accomplish and asked about the specific goals for the EDA Travel and Tourism Grant and how those goals affect the SNEC (Southern Nevada Enterprise Community). DR. BERNHARD said the goals vary in size, such as increasing jobs, business support, and student enrollment as well as create a more resilient economy and increase in tourism. The process is still underway in that UNLV is still negotiating with the EDA in the final contours of the grant. MEMBER STEELE understood there is a consideration by the EDA within the grant of how the funds are used and shared among the community. He questioned if others would be included in the process. DR. BERNHARD said bringing the program off campus and into the Nevada Partners building constitutes a physical move that is unprecedented for the University. He believed by linking a pipeline of students to things like medical tourism to things like sports tourism, it will contribute to a diversified workforce. DR. BERNHARD mentioned those who contributed to the submission to the EDA with letters of support including the Urban Chamber of Commerce, Nevada Partners, and some of the Members on the SNEC Board.

MEMBER HORSFORD asked if MR. WHITFIELD would speak on the Upward Bound program. He wished to reinforce that while it was his understanding that some of the initial programs will begin at Nevada Partners, the vision is to have a standalone building where the programs will grow. DR. WHITFIELD confirmed this was correct and said part of the goal of the Upward Bound program is to make those students full-time UNLV students pursuing degrees. There will be opportunities for students to connect with professionals either on the medical care side or medical tourism side. DR. BERNHARD added that URI CLINTON has helped with the Upward Bound program and this submission, which is a long-term commitment that will result in and continue with a standalone building.

CHAIR McCURDY complimented UNLV on the work they are doing, which will create opportunities for students that live within the SNEC boundaries to participate and further their dreams of attending UNLV and to obtain high quality employment after graduation.

See Item 10 for related discussion.

10. Presentation by Dr. Jesus Jara, Superintendent, Clark County School District (CCSD), regarding a CCSD update

Minutes:

This item was pulled forward and heard after Item 6.

CHAIR McCURDY invited DR. JESUS JARA, Superintendent of Schools for Clark County School District (CCSD), to provide an update on the School District. TRUSTEE EVELYN GARCIA MORALES and DR. MIKE BARTON, Chief College, Career, Equity, and School Choice Officer, were also present.

TRUSTEE MORALES believed success is measured on how the most vulnerable in the community are treated. The COVID-19 pandemic has magnified the inequities of Black and Brown students, and she was present to show her support for CCSD's goals and challenges that are being addressed.

Through a PowerPoint presentation, a copy of which was submitted for the record, DR. JARA explained that the presentation would review data for students in specific ZIP Codes, and DR. BARTON would provide a historical overview of Prime as well as the Matt Kelly Elementary School rebuilding plan and ESSER (Elementary and Secondary School Emergency Relief) Funds.

He shared several graphs of student proficiency in reading, noting that students of color are lower on the proficiency graph. The first graph illustrated students in Grade 3, and the second graph illustrated students in Grades 3-5. DR. JARA noted on the graph regarding proficiency in mathematics, there was bigger gap, which allows more opportunities for improvement. An investment is being made with federal dollars in instructional materials district wide for the first time in over a decade. The School District also has the teachers and supporting professional curriculum and instruction that is aligned to State of Nevada standards.

He reviewed graphs associated with middle school students' academic proficiency, noting that four out of five

middle schoolers are not proficient in mathematics. In addition, DR. JARA displayed ACT (American College Testing) proficiency rates and posed a question regarding improving the Grades K-12 system to ensure students are graduating college- and career-ready.

DR. BARTON gave a brief overview of Prime 6, which was developed during the 1993-1994 school year. With the first Prime 6 educational proposal, the Sixth Grade Center Plan of Integration ended and extended-day instructional programs were added in addition to other resources including site-level planning teams, magnet schools, and student assignments. The Prime 6 Phase II Proposal enhanced the work from the Prime 6 Phase I Proposal to add a Principal/Director for Prime 6 schools, a Community Coordinator transition, and continued to reinforce the Belief Statements outlined in the original proposal. The Orfield Review was commissioned by the School District, which acknowledged work that needed to be done and led to the formation of SEAOC-I (Superintendent's Educational Opportunities Advisory Committee) in 2010. SEAOC-II subsequently followed SEAOC-I under SUPERINTENDENT DWIGHT JONES' tenure and addressed the disproportionality of discipline, which is still being considered currently. DR. JARA has also helped to pivot the conversation around academic access and equity through the formation of another committee in 2020.

DR. BARTON reviewed the Rebuilding Plan Leading to 2027 for Matt Kelly Elementary School, sharing the current enrollment numbers and noting the proficiency data shared by DR. JARA was also a concern for this elementary school. He showed several graphs within the PowerPoint detailing the data and shared several fiscal years worth of strategic budget data for Matt Kelly Elementary School. He noted the Fiscal Year (FY) 2022 strategic budget was around \$5.8 million, which was inclusive of all funding sources.

Next steps of the Rebuilding Plan Leading to 2027 include the formation of a Matt Kelly Working Group, revisits with the SNEC (Southern Nevada Enterprise Community) Board to ensure updates are provided, and a new needs assessment. He anticipated the needs assessment would be completed by February of 2024. DR. JARA added that this was an opportunity to re-envision Matt Kelly Elementary School according to the community's desires.

Regarding ESSER III Funds, DR. BARTON said the School District has completed the Focus on the Future for Kids: Community Input Process. Based upon the feedback received, CCSD is reviewing how to direct funding allocations to elementary schools, an ELL (English Language Learner) Endorsement for Teachers, mental health services, Tier 1 instructional materials, professional learning, career and technical education, expanding pre-kindergarten, the Community Partnerships for Learning Acceleration and Wraparound Support and PAPER Tutoring programs, a coordinated response to COVID-19, and charter school reimbursements as required. DR. BARTON said the School District would return in the future to present to the SNEC Board as the needs assessment process continues. DR. BARTON thanked DR. JARA for his leadership on this.

MEMBER HORSFORD gave his thanks and said the SNEC was established in 2005 by the State Senate to focus on economic development and capital infrastructure, particularly with the closure of F Street. It has morphed over time to focus on a number of areas, one of the most important being human infrastructure. He commended DR. JARA and said he is not here to re-litigate the past but wanted a vision of the future. The Member thanked CHAIR McCURDY for his leadership with re-imagining Matt Kelly Elementary School and hoped to re-imagine other schools as well.

MEMBER HORSFORD wondered about opportunities that are available for community-based organizations to be involved in the Community Partnerships for Learning Acceleration and Wraparound Support and PAPER Tutoring programs. DR. BARTON said the process will begin through an RFP (Request for Proposals), which DR. JARA hoped would be out before summer. MEMBER HORSFORD asked if the SNEC Board could apply and receive grants through the RFP process, to which CITY ATTORNEY BRYAN SCOTT affirmed. The Member asked to be informed of how to participate in the process.

MEMBER NEAL wondered about the purpose of the Prime 6 presentation, as the information was within her immediate knowledge and asserted that many of the programs mentioned in the presentation were not funded. She wondered why Prime 6 was brought up and if the School District was considering re-tooling pieces of the program. DR. JARA felt it was important to provide a historical background of where CCSD is today, and he wished to address school suspension for Black and Brown students as it correlates to school performance.

MEMBER NEAL mentioned she did not see any information in the plan regarding mathematics. DR. JARA

said the mathematics instructional materials were purchased for Grades K-12. The School District is currently looking at amending its plan to include science, noting the State has yet to adopt a literacy curriculum.

MEMBER MONROE-MORENO asked for further elaboration on the English Language Learner Endorsement for Teachers program and wondered what is being done for students whose first language is not English or Spanish. DR. BARTON said they wished for all teachers to have the necessary strategies before stepping foot in front of a classroom and noted that ELL learning provides the skills needed for students no matter what language they speak. DR. JARA affirmed that all teachers are eligible for the endorsement.

MEMBER GOYNES-BROWN said the North Las Vegas Educational Advocacy Committee held their first meeting. She noted the overarching theme of that committee aligns with this presentation; however, one issue she thought they might struggle with is staffing, and she believed they would need to work with DR. JARA and CCSD on this. The Member asked about the mental health services provided by the School District and wondered if there were any barriers that might arise. DR. JARA was proud of the Board of Trustees for prioritizing the recruitment of teachers through both a partnership with UNLV (University of Nevada, Las Vegas) and a sign-on bonus. DR. BARTON added that staffing issues are offset by the School District working with external partners who have helped with the mental health crisis through Care Solace, a care concierge service for the mental health system. There are also mental health screeners available through Panorama Education as well as telehealth offered on campus through PM Pediatrics and Hazel Health. He asserted that staffing is a difficult issue, but the School District is considering initiatives to offset students' college expenses in exchange for becoming teachers, counselors, or social workers for CCSD after graduation.

MEMBER STEELE asked for a list detailing how many schools, students, and teachers are within the SNEC boundaries. He also wondered if there were any high-performing schools within these boundaries. DR. JARA confirmed a list would be provided to the Member and noted there are pockets of excellence, but an entire system of excellence is needed. He asserted there is a need for the SNEC Board and CCSD to partner together.

DR. JARA informed MEMBER STEELE that the current strategic budget is projected to be spent on students and teachers as capital improvements through a different budget. He added that there is more flexibility with the strategic budget as it pertains to middle and high schools, because they generate more funds. There is a bigger need to invest in elementary school children. Regarding ESSER Funds, DR. BARTON said the RFP process is aligned with the ESSER Funds requirements, and they would report back to the SNEC Board when there are more details.

MEMBER NEAL wondered who will draft the needs assessment. DR. JARA replied the Matt Kelly Working Group, noting they will organize the framework around the vision for Matt Kelly Elementary School. The working group meetings are not open to the public; however, he welcomed the Members to attend.

CHAIR McCURDY asked MR. SCOTT if discussion could ensue regarding an RFP by the SNEC Board for the School District. MR. SCOTT said City staff has heard from the Members, and an item would put on the next agenda.

See Items 9 and 14 for related discussion.

11. Report by Karen Schnog, Management Analyst II for the City of Las Vegas, regarding Southern Nevada Enterprise Community (SNEC) Applications to the State of Nevada for American Rescue Plan (ARP) Funds

Minutes:

KAREN SCHNOG, Management Analyst II for the City of Las Vegas, spoke to the Nevada Governor's Office of Economic Development (GOED) and said housing funds are a top priority for the State as well as for the SNEC (Southern Nevada Enterprise Community). She added that the housing funds for the State are going to the IFC (International Finance Corporation) for approval at their April meeting. MICHAEL BROWN, Executive Director of GOED, suggested MS. SCHNOG reach out to the Nevada Housing Division to inquire about how those funds will affect the SNEC area. MS. SCHNOG hoped all other funds will be eligible for approval at the IFC's June meeting.

MEMBER NEAL stated that she would be attending a presentation by the Joint Interim Standing Committee on Government Affairs and had questions to ask there.

12. **ABEYANCE ITEM** - Discussion for possible action regarding acceptance of Applications of Interest to appoint two representatives of the Community to the Southern Nevada Enterprise Community (SNEC) Board [NOTE: The appointments can be made from the following nominees: Andy Toulouse, David Kauffman, Dontae Scott, Felicia Hayes, John Stephens, Katherine Duncan, Laverne Jackson, Michelle Taylor-Abney, Shaquila Eilets and William Jernigan.]

Minutes:

CHAIR McCURDY asked for an abeyance because two more applications were received. He noted the application acceptance period closed, and no additional applications would be accepted.

CITY ATTORNEY BRYAN SCOTT suggested this item be stricken, because a future agenda item would list all eight names of the potential candidates. The Members will then vote on those names. In the interim, KAREN SCHNOG, Management Analyst II for the City of Las Vegas, will provide the Members with the candidates' resumes and applications so they may vote accordingly. MR. SCOTT confirmed that the applicants will be requested to be present when that item is heard.

Motion made by Daniele Monroe-Moreno to Strike

Passed For: 6; Against: 0; Abstain: 0; Did Not Vote: 0; Excused: 1

For-Dina Neal, Pamela Goynes-Brown, Steven Horsford, William McCurdy II, Daniele Monroe-Moreno, Nic Steele; Excused-Cedric Crear;

13. **Discussion regarding topics for future agenda items.** Comments made during this portion of the agenda by individual members shall refer solely to proposals for future agenda items and any discussion shall be limited to whether or not such proposed items are within the purview of the Commission and/or whether such proposed items shall be placed on a future agenda. No discussion regarding the substance of any such proposed topic shall occur and no action shall be taken.

Minutes:

CHAIR McCURDY requested an update from the Department of Transportation on projects within the SNEC (Southern Nevada Enterprise Community) boundaries as a part of the infrastructure funds they have received. He asked that maps be included as well as an update from the RTC (Regional Transportation Commission of Southern Nevada). CITY ATTORNEY BRYAN SCOTT confirmed with the Chair that he also wanted an item regarding the Board submitting an application to the Clark County School District (School District) for ESSER (Elementary and Secondary School Emergency Relief) Funds.

MEMBER NEAL asked for information about the medical facilities within the SNEC area and believed this data was provided to the Members in the past. MR. SCOTT believed Special Use Permits were required for those facilities and offered for Planning Department staff to pull those permits.

14. **Citizens Participation:** Public comment during this portion of the agenda must be limited to matters within the jurisdiction of the Board. No subject may be acted upon by the Board unless that subject is on the agenda and is scheduled for action. If you wish to be heard, come forward and give your name for the record. The amount of discussion on any single subject, as well as the amount of time any single speaker is allowed, may be limited.

Minutes:

ROSALIE BINGHAM said she is a Matt Kelly Elementary School graduate and the CEO (Chief Executive Officer) of Local Sparx, which is a consortium of professional problem solvers. She was recently informed that there is \$500 million available in funding from HSBC as an SBLC (standby letter of credit) loan. She asserted that her direct manager, NOEL QUINN, is the CEO of HSBC, and the documents are live and secure and are collateralized with gold. MS. BINGHAM gave an example of using funds to provide affordable Wi-Fi in the SNEC (Southern Nevada Enterprise Community). She wondered if she could be added to the next agenda, CHAIR McCURDY asked MS. BINGHAM to speak to KAREN SCHNOG, Management Analyst II for the City of Las Vegas.

KATHERINE DUNCAN felt the data presented under Item 10 was dismal and thought it would be great if the School District (Clark County School District) was included in the virtual community action plan referenced under Item 3. She insisted NDOT (Nevada Department of Transportation) work with the School District as well as other partners and believed NDOT already had a way to determine which census tracts are disadvantaged based on 21 sets of criteria. MS. DUNCAN also believed the term neighborhood should be used in place of community and expressed concern about how different groups of individuals are identified.

TASHIKA LAWSON said she usually represents the Historic Westside Revitalization. She mentioned being a graduate of the Upward Bound program and wished to see programs like this promoted in schools. She recently noticed that the Culinary Institute and Nevada Partners have a wealth of resources but have received a bad reputation in the community in the past. MS. LAWSON was aware that these organizations have been re-vamped and must be promoted. Lastly, she thought it was important not to have a scattered approach when it comes to medical travel, and a medical tourism community must be developed with partners such as the Mayo Clinic and Johns Hopkins University.

15. **Adjournment**

Minutes:

The meeting was adjourned at 5:50 p.m.

Respectfully submitted:

Ashley Foster, CMC, Deputy City Clerk
City of Las Vegas

William McCurdy II, Chair

THIS MEETING WAS PROPERLY NOTICED AND POSTED AT THE FOLLOWING LOCATIONS
IN ACCORDANCE WITH THE NOTICING STANDARDS AS OUTLINED IN NRS 241.020:

The City of Las Vegas website – www.lasvegasnevada.gov

The Nevada Public Notice website – notice.nv.gov

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