

DRAFT 2013-14

Fourth Program Year Action Plan

The CPMP First Annual Action Plan includes the SF 424 and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

Date Submitted 5/14/13	Applicant Identifier	Type of Submission	
Date Received by state	State Identifier	Application	Pre-application
Date Received by HUD	Federal Identifier	Construction	Construction
		Non Construction	Non Construction
Applicant Information			
Las Vegas, NV		DUNS #: 030381610	
City of Las Vegas, Economic and Urban Development Department			
495 S. Main Street, 6th Floor			
Las Vegas	Nevada		
89101	U.S.A.		
Employer Identification Number (EIN):			
88-6000198		7/1	
Applicant Type:		Specify Other Type if necessary:	
Local Government: Municipal			
Program Funding		U.S. Department of Housing and Urban Development	
Catalog of Federal Domestic Assistance Numbers; Descriptive Title of Applicant Project(s); Areas Affected by Project(s) (cities, Counties, localities etc.); Estimated Funding			
Community Development Block Grant		14.218 Entitlement Grant	
Capital, public services and administration		City of Las Vegas, Nevada	
\$4,096,017	\$Additional HUD Grant(s) Leveraged	Describe ESG, HOME, HOPWA	
\$Additional Federal Funds Leveraged \$5,541,746		\$Additional State Funds Leveraged \$1,851,233	
\$Locally Leveraged Funds \$6,913,762		\$Grantee Funds Leveraged \$175,000	
\$Anticipated Program Income \$350,000		Other (Describe)	
Total Funds Leveraged for CDBG-based Project(s) \$14,831,741			
Home Investment Partnerships Program		14.239 HOME	
New Construction, Rehabilitation and Homeownership		City of Las Vegas, Nevada	
\$1,392,953	\$Additional HUD Grant(s) Leveraged	Describe CDBG RDA	
\$Additional Federal Funds Leveraged \$5,722,189		\$Additional State Funds Leveraged \$694,305	

\$Locally Leveraged Funds \$8,300,000		\$Grantee Funds Leveraged \$3,500,000	
\$Anticipated Program Income \$0		Other (Describe)	
Total Funds Leveraged for HOME-based Project(s) \$18,216,491			
Housing Opportunities for People with AIDS		14.241 HOPWA	
Housing Assistance, Supportive Services and Administration		Clark County, NV (Las Vegas EMSA)	
\$1,150,748	\$Additional HUD Grant(s) Leveraged	Describe Ryan White, COC/SHP	
\$Additional Federal Funds Leveraged \$167,144	\$Additional State Funds Leveraged \$1,391,654		
\$Locally Leveraged Funds \$550,769	\$Grantee Funds Leveraged \$150,000		
\$Anticipated Program Income \$0	Reprogrammed Funds \$0		
Total Funds Leveraged for HOPWA-based Project(s) \$2,259,567			
Emergency Shelter Grants Program		14.231 ESG	
Operations, Essential Services and Administration		City of Las Vegas, NV	
\$381,054	\$Additional HUD Grant(s) Leveraged	Describe CDBG, HOPWA	
\$Additional Federal Funds Leveraged \$1,467,777	\$Additional State Funds Leveraged \$1,250,373		
\$Locally Leveraged Funds \$3,385,928	\$Grantee Funds Leveraged \$280,512		
\$Anticipated Program Income \$0	Other (Describe)		
Total Funds Leveraged for ESG-based Project(s) \$6,384,590			
Congressional Districts of:		Is application subject to review by state Executive Order 12372 Process?	
Applicant Districts		Project Districts	
Is the applicant delinquent on any federal debt? If "Yes" please include an additional document explaining the situation.		Yes	This application was made available to the state EO 12372 process for review on DATE
		No X	Program is not covered by EO 12372
Yes	No X	N/A	Program has not been selected by the state for review
Person to be contacted regarding this application			
William Arent			
Director, Economic and Urban Development Department		702-229-6551	702-382-3128
barent@lasvegasnevada.gov		www.lasvegasnevada.gov	
Signature of Authorized Representative			5/14/13

Narrative Responses

Executive Summary

This Action Plan presents the housing and community development activities which will be undertaken by the City of Las Vegas (City) for the Federal Fiscal Year of July 1, 2013 through June 30, 2014 (2013-2014). The Federal programs that primarily fund these activities include the Community Development Block Grant (CDBG), Emergency Shelter Grant (ESG), Home Investment Partnerships (HOME) program and Housing Opportunities for Persons with AIDS (HOPWA) programs. The program goals include provision of decent housing, a suitable living environment, and expanded economic opportunities.

Preparation of the 2013-2014 Action Plan included extensive opportunities for citizen input and comment. The City held one (1) public hearing for non-profit organizations, and government agencies regarding the allocation of federal funds. The draft 2013-2014 Action Plan was made available to the public through advertisement in local newspapers on April 10, 2013 for a 30-day public review and comment period until May 13, 2013. The draft plan was made available in print form at the Economic and Urban Development Department (EUD). A public hearing to solicit public comments on the draft plan and approve the draft plan was held at the City Council meeting on May 1, 2013. The final plan will be available to the public on the City's website at www.lasvegasnevada.gov and in print form at EUD.

City of Las Vegas Vision

A vibrant, affordable, diverse, unique, and world-class city of opportunity in which all citizens enjoy their neighborhoods, feel safe, and know they will be heard.

City of Las Vegas Priorities

1. Sustainable, Livable Neighborhoods
2. Vibrant Urban Fabric
3. Fiscally Sound Government
4. Pro-Business Environment
5. Safe City
6. Citizen Engagement

In support of the City's vision and priorities, the Consolidated Plan and Action Plan include housing and community development activities which:

- Create more affordable rental and owner-occupied housing opportunities for its citizens; Support diverse, safe, sustainable and livable neighborhoods through improvements to housing, public facilities, infrastructure, and services;
- Provide public facilities and services that promote healthy lifestyles for the community ensuring access and availability to the disabled, homeless, low-income residents, seniors, and youth;
- Promote open government by providing its citizens with extensive public input and comment opportunities regarding the Consolidated Plan and Action Plan;
- Provide and Improve the city's affordable housing stock, public facilities, parks and infrastructure and provide a safe environment for City residents, businesses, and visitors; and
- Revitalize and invigorate the City's urban core and surrounding neighborhoods.

City of Las Vegas Available Resources

The 2013-2014 Action Plan Federal funding sources, funding amounts and administrative expense limitations are shown in Table 1.

Table 1 - 2013-2014 Funding Allocations CDBG, HOPWA, ESG, HOME

City of Las Vegas

Estimated Total Annual Federal Entitlement = \$7,020,772 (FY2013-2014)

CDBG (85% for CLV Programs, Projects, Admin)	\$3,481,614	\$4,096,017
CDBG (15% for Public Service)	\$614,403	
HOPWA (3% for Administrative Costs)	\$31,988	\$1,150,748
HOPWA (97% for Public Service)	\$1,118,760	
ESG (7.5% for Administrative Costs)	\$28,579	\$381,054
ESG (92.5% for Public Service)	\$352,475	
HOME (10% for Administrative Costs)	\$139,295	\$1,392,953
HOME (90% for Housing Activities)	\$1,253,658	
		\$7,020,772

City of Las Vegas Programs, Projects, Administration:

FUNDING	APPLICANT	PROJECT/PROJECT DESCRIPTION	Reserved	PRIORITY CATEGORY
CDBG	City of Las Vegas	Single Family Rehab Program (Subrecipients)	\$135,000	Construction
CDBG	City of Las Vegas	Bond Payments (i.e., Stupak Community Center)	\$1,518,625	Administrative
CDBG	City of Las Vegas	Future CIP Construction projects	\$708,786	Administrative
CDBG	City of Las Vegas	Code Enforcement (3 FTE Officer)	\$300,000	Administrative
CDBG	City of Las Vegas	Administrative Costs (i.e., salaries for 12 FTE's, supplies, equipment and studies)	\$819,203	Administrative
HOPWA	City of Las Vegas	Administrative Costs (contributes to salaries)	\$31,988	Administrative
ESG	City of Las Vegas	Administrative Costs (contributes to salaries)	\$28,579	Administrative
		TOTALS	\$3,542,181	
FUNDING	APPLICANT	PROJECT/PROJECT DESCRIPTION	TOTAL AMOUNT RECOMMENDED	PRIORITY CATEGORY
CDBG-PS	Catholic Charities of Southern NV	Provide transportation, clothing, Sheriff and Health card for homeless to gain employment	\$61,543	HOMELESS/DIRECT SERVICES
CDBG-PS	Family Promise - Case Management/Supportive Services	Provide case management to prevent homelessness.	\$23,700	HOMELESS/DIRECT SERVICES

CDBG-PS	Goodwill Nevada	Provide job training, job readiness, and life skills to prevent homelessness through gainful employment.	\$28,000	HOMELESS/DIRECT SERVICES
CDBG-PS	HELP of Southern Nevada PS #2 Youth Center	Provide housing and services to prevent homelessness. And counseling to high risk youth residing in transitional housing program.	\$55,000	HOMELESS/DIRECT SERVICES
CDBG-PS	S.A.F.E. House	Provide emergency shelter and assistance to victims of domestic violence.	\$24,800	HOMELESS/DIRECT SERVICES
CDBG-PS	Salvation Army - Vocational Training Program	Provide emergency shelter and assistance to victims of domestic violence.	\$16,200	HOMELESS/DIRECT SERVICES
CDBG-PS	Shade Tree - TST Homeless Prevention Program	Provide emergency shelter for homeless clients.	\$36,000	HOMELESS/DIRECT SERVICES
CDBG-PS	United States Veterans Initiative	Supportive services for Veterans and their families to prevent homelessness.	\$16,200	HOMELESS/DIRECT SERVICES
CDBG-PS	Women's Development Center - Transitional Housing	Transitional and affordable housing for homeless families with children, and for low and very low-income clients.	\$16,200	HOMELESS/DIRECT SERVICES
ESG	Catholic Charities of Southern NV	Provide transportation, clothing, Sheriff and Health card for homeless to gain employment	\$38,683	HOMELESS/DIRECT SERVICES
ESG	HELP of Southern Nevada PS #2 Youth Center	Provide housing and services to prevent homelessness. And counseling to high risk youth residing in transitional housing program.	\$282,326	HOMELESS/DIRECT SERVICES
ESG	Salvation Army - Vocational Training Program	Provide emergency shelter and assistance to victims of domestic violence.	\$21,283	HOMELESS/DIRECT SERVICES
ESG	WesCare - Emergency Shelter	Provide emergency shelter to run away youth and homeless teens.	\$10,183	HOMELESS/DIRECT SERVICES
		Total # of applicants 19 TOTALS	\$630,118	
FUNDING	APPLICANT	PROJECT/PROJECT DESCRIPTION	TOTAL AMOUNT RECOMMENDED	PRIORITY CATEGORY
CDBG-PS	Consumer Credit Counseling Service of SNV D/B/A Financial Guidance Center	Provide low income seniors with one time utility assistance and financial counseling	\$15,000	SENIORS
CDBG-PS	Helping Hands of Vegas Valley, Inc.	Provide transportation and food pantry items to frail, elderly clients. Restricted funds/priorities.	\$38,800	SENIORS
CDBG-PS	Jewish Federation of LV - Senior Lifeline Program	Provide supportive services and homemaking to low income seniors to maintain independence. Restricted funds/priorities.	\$44,200	SENIORS
		Total # of applicants 4 TOTALS	\$98,000	

FUNDING	APPLICANT	PROJECT/PROJECT DESCRIPTION	TOTAL AMOUNT RECOMMENDED	PRIORITY CATEGORY
CDBG-CX	Rebuilding Together	Emergency housing repairs and rehabilitation.	\$125,000	HOUSING
CDBG-CX	Helping Hands of Vegas Valley, Inc.	Emergency housing repairs and rehabilitation for seniors.	\$10,000	HOUSING
		TOTALS Total # of applicants 2	\$135,000	
FUNDING	APPLICANT	PROJECT/PROJECT DESCRIPTION	TOTAL AMOUNT RECOMMENDED	PRIORITY CATEGORY
CDBG-PS	Blinc Center of Nevada Inc. - Yes I Can Program	Visually impaired/blind adults will learn new life and job skills to increase self-sufficiency and opportunities for employment.	\$35,760	SPECIAL NEEDS
CDBG-PS	Family and Child Treatment - Domestic Violence	Provide counseling to families who are victims of sexual assault, abuse or domestic violence.	\$35,000	SPECIAL NEEDS
CDBG-PS	Foundation for Positively Kids, Inc. - Services for Special Needs Children	Provide respite and childcare vouchers for families with medically fragile children.	\$22,200	SPECIAL NEEDS
HOPWA	Aid for AIDS of Nevada - AFAN Homeless Prevention Services	Provide short-term mortgage/rental/utility assistance and supportive services, and TBRA to clients with HIV/AIDS and their families.	\$627,936	SPECIAL NEEDS
HOPWA	Community Counseling Center - HIV Supportive Services	Provide supportive services, including counseling and case management, for clients with dual diagnosis of mentally ill and HIV	\$134,525	SPECIAL NEEDS
HOPWA	Golden Rainbow	Permanent housing placement , housing facility operations, and supportive services for people living with HIV/AIDS	\$86,309	SPECIAL NEEDS
HOPWA	HELP of Southern Nevada - ERS	Provide food, bus, and cab vouchers and case management to HIV/AIDS clients.	\$182,865	SPECIAL NEEDS
HOPWA	Women's Development Center- HOPWA Housing Program	Affordable permanent housing and supportive services for people living with HIV/AIDS	\$87,125	SPECIAL NEEDS
		TOTALS Total # of applicants 8	\$1,211,720	
FUNDING	APPLICANT	PROJECT/PROJECT DESCRIPTION	TOTAL AMOUNT RECOMMENDED	PRIORITY CATEGORY
CDBG-PS	Boys & Girls Clubs of LV - College Bound	Provide a college prep and enrichment program for youth from grades 8-11 who are interested in attending college.	\$16,200	YOUTH/EARLY CHILDHOOD
CDBG-PS	Boys Town	Provide group homes to homeless youth with emphasis on education and self sufficiency.	\$16,200	YOUTH/EARLY CHILDHOOD
CDBG-PS	Clark County Trial By Peers	Provide mock trials for first time youth offenders and training in all trial aspects for youth as peers.	\$16,200	YOUTH/EARLY CHILDHOOD

CDBG-PS	Clark County Public Ed Foundation DBA The Public Education Foundation - Fam Literacy	Provide literacy program to youth and their parents.	\$16,200	YOUTH/EARLY CHILDHOOD
CDBG-PS	Discovery Children's Museum - Youthworks	Work program for low income youth that offers job skills training and life skills	\$16,200	YOUTH/EARLY CHILDHOOD
CDBG-PS	Las Vegas Natural History Museum - Field Trips	Provide at-risk students with field trips to the museum.	\$16,200	YOUTH/EARLY CHILDHOOD
CDBG-PS	Southern NV Public Television Vegas PBS - Ready to Learn	Provide literacy program to youth and their parents.	\$16,200	YOUTH/EARLY CHILDHOOD
CDBG-PS	Spread the Word Nevada Kids to Kids - Youth and Family Literacy Program	Provide at risk students and their families with literacy program. At various at-risk schools in the city.	\$16,200	YOUTH/EARLY CHILDHOOD
CDBG-PS	Variety Early Learning Center - Tuition Assistance	Provide low-income working parents with childcare scholarships to attend pre-school.	\$16,200	YOUTH/EARLY CHILDHOOD
		Total # of applicants 9	\$145,800	
FUNDING	APPLICANT	PROJECT/PROJECT DESCRIPTION	TOTAL AMOUNT RECOMMENDED	PRIORITY CATEGORY
HOME	Affordable Housing Programs, Inc (AHP)	Purchase and installation of up to 20 energy efficient manufactured homes.	\$1,226,242	SENIOR HOUSING
HOME	Silver State Housing - McKnight Senior Village	Rehabilitation of 110 units of affordable housing developed for seniors with low-income. The rehabilitation will improve energy efficiency and water conservation.	\$1,232,912	SENIOR HOUSING
HOME	Nevada H.A.N.D., Inc. - Westcliff Pines 3 Senior Apts.	New construction of 40 units of affordable housing with a host of amenities specific to an aging community.	\$500,000	SENIOR HOUSING
HOME	Nevada H.A.N.D., Inc. - Desert Pines	Two hundred-six (206) two, three, and four- bedroom units. Rehabilitation will include the repair/replacement of the roof, electrical lighting, walls, and fences. The rehabilitation will also address marketability and safety issues, improve energy efficiency, and correct any code violations.	\$750,000	FAMILY HOUSING
		Total # of applicants 4	\$3,709,154	

Table 2 below lists the required Community Housing Development Organization (CHDO) set-aside for the HOME program.

Table 2 – CHDO Set-Aside for the HOME Program

	HOME
2013-2014 Entitlement	\$1,392,953
Minimum CHDO Set-Aside Percentage	15%
Minimum CHDO Set-Aside Amount	\$208,943

Source: HUD, 2013

Table 3 below lists available matching funds for CDBG, HOME, HOPWA, and ESG programs.

Table 3 – Matching Funds

	CDBG	HOME	HOPWA	ESG	Total Funding
Other Federal Funds Leveraged	\$5,541,746	\$5,722,189	\$167,144	\$1,467,777	\$12,898,856
State of Nevada Funds Leveraged	\$1,851,233	\$694,305	\$1,391,654	\$1,250,373	\$5,187,565
CLV Grantee Funds Leveraged	\$175,000	\$3,500,000	150,000	\$280,512	\$4,105,512
Locally Leveraged Funds	\$6,913,762	\$8,300,000	\$550,769	\$3,385,928	\$19,150,459
Total	\$14,481,741	\$18,216,494	\$2,259,567	\$6,384,590	\$41,342,392

Source: Estimates based on 2013-2014 City of Las Vegas Grant Applications, State of Nevada

Table 4 shows available State of Nevada matching funds for affordable housing projects.

Table 4 - State of Nevada Matching Funds

Funding Source	Activity	Amount
Low-Income Housing Tax Credit (LIHTC) - 2013 Reservations	Affordable Special Needs, Family, and Senior Multi-family Housing Projects	\$3,472,189
Low-Income Housing Trust Fund (LIHTF)	Affordable Single and Multi-family Housing Projects	\$304,305
HOME Funds	Affordable Single and Multi-family Housing Projects	\$390,000
	TOTAL	\$4,166,494

Source: State of Nevada Housing Division, 2013

Table 5 shows City of Las Vegas Non-Federal matching funds for affordable housing projects.

Table 5 – Anticipated City of Las Vegas Non-Federal Matching Funds

Funding Source	Activity	Amount
Private Activity Bonds	Tax Exempt Bonds for Affordable Multi-family Housing Projects	\$29,000,000
Redevelopment Agency 9 Percent (%) Set-Aside for Affordable Housing	Affordable Single and Multi-family Housing Projects	\$6,000,000
	TOTAL	\$35,000,000

Source: State of Nevada tentative City of Las Vegas Allocations, 2013

Table 6 below lists the Southern Nevada Regional Housing Authority estimated funding for FY 2013-2014.

Table 6 – Southern Nevada Regional Housing Authority

Funding Source	Activity	Amount
Section 8 Program	Housing Choice Voucher Program / Designated Units	\$90,000,000
Low-Income Public Housing Program	Family / Senior / Designated Senior / Scattered Site Housing	\$2,500,000
Affordable Housing Program	Non-Aided Affordable Housing Units	\$5,000,000
	TOTAL	\$97,500,000

Source: Southern Nevada Regional Housing Authority FY 2008-2014 Five-Year Plan

Leverage and Other Non-Federal Resources

Federal funds (CDBG, ESG, HOME, and HOPWA) used by the City for housing and community development projects and programs leverage funding from the following private and non-federal public resources:

- Clark County (CDBG, ESG, HOME, HOPWA)
- Foundations (CDBG, ESG, HOME, HOPWA)
- General Obligation Bond (CDBG)
- Low-Income Housing Tax Credit
- Private Activity Bonds
- Private Contributions
- Redevelopment Agency 9 Percent Set-Aside for Affordable Housing
- State of Nevada (HOME, LIHTF)

Affordable Housing Objectives and Outcomes

Affordable housing activities for 2013-2014 include rental housing subsidies through Tenant Based Rental Assistance (TBRA) programs, new multi-family and single family housing construction and multi-family and single family acquisition/rehabilitation programs, and single family rehabilitation programs.

The City of Las Vegas administers and operates a single family rehabilitation program as well as administers home repair programs operated by non-profit agencies. Non-profit

agencies receive funding to administer down payment assistance programs, housing acquisition and construction projects, and TBRA programs. In addition, the City continues to administer Neighborhood Stabilization Program (NSP1 & NSP3) funds for the purpose of purchasing, rehabilitating and selling foreclosed homes and providing assistance with down payment, closing costs or mortgage buy-down to eligible homebuyers as well as operate a scattered site rental program through the Housing and Economic Recovery Act (HERA).

A key component of both NSP1 and NSP3 is the programmatic requirement that 25% of all funds must be utilized for households earning 50% AMI or less. Our currently approved Analysis of Impediments to Fair Housing 2010-2015 indicates that parts of Ward 3 and Ward 5 are over saturated with affordable housing projects. We are utilizing NSP1 and NSP3 to provide scattered site housing (rental housing) in Wards 1, 2, 4 and 6 to accomplish a goal of producing affordable and safe housing outside the boundaries of high minority and low income concentrated areas. The housing objectives, which are consistent with the 2010-2015 Consolidated Plan, will expand the supply of affordable renter and owner housing for low-income and very low-income households. The housing objectives and related number of housing units and households to be assisted are listed in Table 9 below.

Homeless Prevention and Emergency Services Objectives and Outcomes

The 2013-2014 Action Plan provides funding for the continued operation of emergency shelter providers. Please refer to Table 1.

Community Development Objectives and Outcomes

The 2013-2014 Action Plan provides funding for several community development activities that benefit low and moderate-income persons. Public service funded programs include child care, life skills, social services, and youth programs. Community development projects include improvements to community and senior centers, streets streetlights, parks and recreation facilities, and code enforcement activities.

Please refer to Table 1 above.

Evaluation of Past Performance

The following is an evaluation of the 2012-2013 Action Plan compared with this 2013-2014 Action Plan. The housing, homeless, and community development needs tables are attachments within the 2010-2015 Consolidated Plan.

- For Attachment 1 – Housing Needs Table, the goal for the number of persons that will benefit has increased from 353 households/housing units in 2012-2013 CAPER to 361 households/housing units in 2010-2013.
- For Attachment 3 – Homeless Needs Table, the goal for the number of beds for homeless persons that will benefit has not changed from 477 beds for individuals and 239 beds for families in 2012-2013 CAPER to 477 beds for individuals and 239 beds for families in 2013-2014.
- For Attachment 5 – Community Needs Table, the goal for the number of persons that will benefit has not changed from 50,289 persons in 2013-2014.

The following is a summary of the 2012-2013 CAPER for the City of Las Vegas.

The 2012-2013 Housing activities for the City of Las Vegas included the following

- Rehabilitated or completed emergency repairs on 10 housing units with HOME and CDBG funding.
- Allocated CDBG funding to two sub-recipients that rehabilitated or completed minor home repairs on 230 housing units.
- Allocated HOME funding to two sub-recipients that provided 1 homebuyer with down-payment and closing cost assistance.
- The City completed a total of 144 new construction housing units.
- Will need to continue working with housing developers to increase the percentage of housing units designated to serve the low and extremely low-income population.
- No projects were completed or underway to construct permanent affordable housing to serve persons with severe mental illness, drug/alcohol problems, developmental disabilities, and physical disabilities.
- Approximately 100 frail/elderly and senior households received housing rehabilitation assistance.
- Overall, 310 renter and owner households were assisted.
 - For 2012-2013 Homeless activities for the City of Las Vegas included the following:
 - Failed to meet the goal of providing enough permanent housing for all of the homeless in the city of Las Vegas.
 - Provided sufficient prevention services using Homeless Prevention and Rapid Re-housing funds to prevent extremely low-income households who qualified from becoming homeless.
 - Exceeded its goal in providing transitional housing and emergency shelter for homeless persons.
 - Based on the goals, more support for the operations and maintenance of homeless facilities for homeless persons is needed.
 - Exceeded its goal in providing food, employment, and transportation services for homeless persons.
 - The ESG program leveraged a total of \$6,966,733 in matching private sector, City, County, State, and other Federal funds.
 - Overall, the City had a total of over 6,000 homeless encounters and a total of \$226,273 in ESG funds was spent on homeless activities.

For 2012-2013 Community Development activities for the City of Las Vegas included the following:

- CDBG construction or improvement activities included one neighborhood facility, one park/recreational facility, and one street/sidewalk improvement. The majority of public facilities and improvements met their one-year goals.
- Served a total of 16,634 youth.
- Served a total of 4,163 seniors.
- The total number of non-homeless persons with special needs served was 6,215.
- Overall, the total number of persons served with CDBG public services was 65,302.

General Questions

1. Geographic Areas of the Jurisdiction

For geographic information about the City, please refer to the Consolidated Plan and City of Las Vegas Community Profile publication which may be downloaded from the City's website

at: <http://www.lasvegasnevada.gov>. Maps of the low and moderate-income and minority concentration areas are also included within the Consolidated Plan.

The majority, estimated at 97 percent (%) of Consolidated Plan funds will be directed towards the low and moderate-income target areas. Direct assistance will be made available to low and moderate-income households throughout the City. This includes the new housing rehabilitation program; which when implemented will provide funding to low and moderate-income households that meet income verification requirements citywide. Low and moderate-income persons will also receive direct assistance through the CDBG public services, ESG, and HOPWA programs.

The following map shows the low and moderate-income areas of the city of Las Vegas that are eligible for CDBG, ESG HOME funding.

The city of Las Vegas utilized the American Community Survey data to develop the attached map

2. Basis for Allocation of Funding Geographically

The basis for allocating the City's investments geographically occurs during the Request for Applications (RFA) process. The City distributes the grant applications for CDBG, ESG, HOME, and HOPWA to eligible non-profit organizations. Included in each grant application package are copies of the Federal regulations pertinent to each program and a map showing the low and moderate-income areas within the City (see Map 1). Grant applications must meet all City, State, and Federal regulations and must serve clients located within the City of Las Vegas, with the exception of HOPWA funds; which are available to eligible non-profit organizations that provide housing and services within Clark County, the Eligible Metropolitan Statistical Area (EMSA). Map 1 shows the entire CDBG-eligible areas for the city of Las Vegas. While some CDBG projects are located outside the CDBG-eligible areas they are eligible as long as the project meets a national objective and is an eligible activity. For example, CDBG funds may be used to support a project that benefits a low-mod income limited clientele such as the disabled regardless of the location.

3. Meeting Underserved Needs

According to the Consolidated Plan, extremely low- and low-income households of all types are underserved with respect to affordable housing. In order to overcome this gap, the City has included strategies to provide additional affordable rental and owner housing opportunities. This Action Plan includes projects that will fund the acquisition, rehabilitation and new construction of rental and owner housing units using federal funds to leverage state and private funding sources. According to the Consolidated Plan, senior and special needs housing and services are also underserved needs in the community. Projects that will fund senior and special needs housing and services are included in this Action Plan. Low and moderate-income persons are underserved in the areas of affordable childcare, employment opportunities, job training, youth activities, life skills, and social services. All public service programs included in this Action Plan address these underserved needs of low and moderate-income persons.

Managing the Process

1. Lead Agency

The City of Las Vegas, a HUD entitlement grantee, is the lead agency for administering programs and projects covered by the 2010-2015 Consolidated Plan and 2013-2014 Action Plan. The City's Economic and Urban Development in partnership with the Parks, Recreation and Neighborhood Services Department, administers, these programs and projects. Other city departments involved in these programs and projects include Building and Safety, Business Development, City Attorney Office, Field Operations, Finance and Business Services, Planning and Development, and Public Works. The City allocates CDBG, ESG, HOME, and HOPWA funding to over twenty-five different non-profit organizations. For a list of the organizations that will receive funding for this program year, please refer to the Project Tables.

2. Grant Funds Application and Action Plan Development Process

The city of Las Vegas utilizes a Request For Applications (RFA) process to aid in the development of viable communities by providing decent housing and a suitable living environment, principally for person of low, very-low and moderate income. Funding will be provided through the HUD CDBG, ESG, and HOPWA programs. The city partners with non-

profit agencies to assist in providing housing and community development activities, including public services. The city utilizes Zoomgrants, an online application process. The Community Development Recommending Board (CDRB) is a 13 member citizen's advisory group, appointed by the City Council. CDRB members represent target neighborhoods and populations. The CDRB recommends to the City Council funding for the housing, homeless, and community development programs and projects that most effectively and efficiently meet community needs. All CDRB meetings are posted in public locations and open to the public.

Planning activities adhere to the following steps:

Step 1 -Dissemination of Grant Funds information to agencies and individuals.

Step 2 -Identification of community development issues, needs, and concerns through community meetings and citizen input.

Step 3 - Formulation of community development goals and preliminary strategies. (staff and citizens).

Step 4 -Submission of project applications.

Step 5 -Project selection: Review of project applications by CDRB and staff, project recommendations of CDRB to the Las Vegas City Council, Public hearing before the Las Vegas City Council and final selection of projects for application submission to HUD.

Citizen Participation

Three CDBG, ESG and HOPWA application workshops were held to provide technical assistance for non-profit organizations. Five CDRB meetings were held for the allocation of CDBG, ESG and HOPWA funds. Applicants are allowed to present their projects to the CDRB for five minutes. This is followed by five minutes of questions by CDRB members of applicants, including their projects. After all of the applicants have made their presentations, the CDRB recommends projects for funding.

For more details on the 2013-2014 program year public input process, see Table 8 below.

Table 8 – Action Plan Citizen Participation Schedule

ACTION	DATE
Applications Release Date	December 3, 2012
Application Workshop CDBG PS Returning Application Workshop	December 3, 2012
ESG Applicants	December 3, 2012
Application Workshop (Returning Applicants)	December 3, 2012
Applications Due Date	January 7, 2013
Applications Threshold Review	January 2013
HOPWA Presentations to CDRB	February 19, 2013,
ESG Presentations to CDRB	February 19, 2013
CDBG Public Service Presentations to CDRB	February 19 – 28, 2013

Advertise draft Action Plan for 30-day public review and comment period	April 10, 2013
Public Hearing for City Council Approval of CDRB Recommendations	April 17 2013
Public Hearing and City Council approval of the submittal of the Action Plan to HUD, including consideration of public comment as required by HUD	May 1, 2013
Submit final 2013-2014 Action Plan to HUD	May 14, 2013
Fiscal Year begins	July 1, 2013
Fiscal Year ends	June 30, 2014

Source: 2013-2014 CDRB Process

Development of the Action Plan

The City gathered information from the Southern Nevada Regional Housing Authority regarding public housing. The City worked closely with Clark County, City of Henderson, and City of North Las Vegas regarding the regional homeless plan to gather information for the homeless section of this plan. The plans and reports with website addresses used as references in drafting and completing this Action Plan are:

- Analysis of Impediments to Fair Housing Choice for the City of Las Vegas, BBC Research and Consulting – 2010 Currently available on the City's website.
- Analysis of the Las Vegas, Nevada Housing Market, HUD – 2009, http://www.huduser.org/publications/pdf/CMAR_VegasNV.pdf
- Five-Year Capital Improvement Plan, City of Las Vegas – 2010-2014 <http://www.lasvegasnevada.gov>.
- Five-Year Plan of the Housing Authority of the City of Las Vegas – 2008, www.SNRHA.org/
- FY 2005-2009 Amended HUD Consolidated Plan, HCP Consortium – 2006 <http://www.co.clark.nv.us/finance/crm/Library.htm>
- Homes for Homeless Nevadans 10 Year Plan to Reduce Homelessness, City of Las Vegas – 2006 <http://www.lasvegasnevada.gov>.
- Master Plan 2020 Policy Document, Housing Element, City of Las Vegas 2008 http://www.lasvegasnevada.gov/files/Housing_Element.pdf
- Nevada Special Needs Housing Assessment, State of Nevada, BBC Research and Consulting <http://nvhousing.state.nv.us/pr/Special%20Needs%20Report.pdf>
- NHD Apartment Facts, State of Nevada – 2006 <http://nvhousing.state.nv.us/index.htm>
- Southern Nevada Community Assessment, United Way and Nevada Community Foundation http://www.uwsn.org/uploads/community_assessment/Southern%20Nevada%20Community%20Assessment%20%20070626.pdf
- Southern Nevada Workforce Housing Study, Clark County and SNRPC, Restrepo Consulting Group LLC - 2006 <http://www.snrpc.org/WorkforceHousing/FinalDrafr4.pdf>

Enhance Agency Coordination

The City will continue to meet with Clark County, City of Henderson, and the City of North Las Vegas on a bi-monthly basis to discuss issues relating to CDBG, ESG, HOME, HOPWA, and Homeless projects. The discussions include joint projects, coordination of grant application cycles, consolidated plan updates, new project grand openings, new HUD program requirements, and other issues. The City works closely with Clark County and other local jurisdictions to ensure coordination of strategies and projects within the Consolidated Plan and Action Plan.

1. Citizen Participation Process Summary

Community needs meetings and public hearings are the primary means by which individual citizens are able to provide input into the City of Las Vegas Grant Programs. To ensure an atmosphere of open communication and cooperation among and between the City, neighborhoods, local organizations, businesses, and individual citizens; open meetings are held at the neighborhood level. All such meetings are scheduled in advance and posted in the community. The meetings and hearings provide an opportunity for citizens to: (1) give input into community priorities and identify needed projects or programs and (2) comment on projects under consideration. In order to successfully meet the goals of HUD's Grant Programs, the voices of those individuals, neighborhoods and communities participating and/or impacted must be heard.

Public hearings and meetings were and continue to be the prime vehicle for eliciting public input. Generally, public meetings will be held to gather information on community priorities and to respond to citizen questions and concerns. Public hearings will be held by the Las Vegas City Council for the purpose of formal presentation and/or adoption of the City's Federally Funded projects or programs and to hear citizen testimony. Each year, community needs are gathered to ensure that federal funds are used to provide services that are truly needed in targeted low income neighborhoods. These priority needs are collected by using surveys distributed to low income citizens requesting their input as to their community and personal needs. The survey results are tabulated and provided to prospective applicants for program guidance.

All CDRB meetings are posted in public locations and open to the public.

2. Public Comments Received

NONE.

3. Efforts to Broaden Participation

See the Citizen Participation Plan Section on pages 18-23 of the Consolidated Plan.

4. Public Comments Not Accepted

NONE.

1. Actions to Develop Institutional Structure

The City of Las Vegas Economic and Urban Development Department in partnership with the Parks, Recreation and Neighborhood Services Department is responsible for the administration of the Action Plan. The Departments administer the grant programs and allocate funding to both non-profit and for-profit organizations for their programs and projects. In the next program year, the Departments will continue existing partnerships and

establish new partnerships with for-profit and non-profit organizations to address the City's housing and community development needs.

The Southern Nevada Regional Planning Coalition (SNRPC) is an organization that brings together all public jurisdictions, including the City, to coordinate policies and programs dealing with regional quality of life issues. These issues include air quality, homelessness, housing, population growth, public facilities, transportation, and water. The City's Economic and Urban Development will continue to participate in the SNRPC workforce housing and homeless committee meetings.

The Southern Nevada Regional Housing Authority (SNRHA) is the public housing agency for the City of Las Vegas. The SNRHA is currently providing assisted housing for more than 16,000 low and moderate-income family members. The SNRHA consists of federally funded family developments, senior housing, scattered site housing, affordable housing units, and section 8 housing choice vouchers. The SNRHA will continue to provide assisted housing to low and moderate-income families.

1. Monitoring of Housing and Community Development Projects

Included in each of the City's subrecipient agreements is an "on-site monitoring" section. It stipulates that the program under the agreement will be subject to "on-site monitoring" by a City or HUD representative on a 24-hour notice during normal working hours. It also states that the representatives shall be granted access to all records pertaining to the Program. Representatives may, on occasion, request to interview program recipients who volunteer to be interviewed.

An additional section of the subrecipient agreement addresses access to records. It states that at any time during normal business hours, City or HUD representatives shall make the subrecipients' records, with respect to matters covered by the agreement available for audit, examination, and review. To ensure consistent and equitable monitoring, a monitoring procedures manual has been developed which includes monitoring forms developed in compliance with federal regulations for use when staff conducts its visits to the agency or project site. This form addresses all the required certifications, insurance, legal documents, environmental review and is used to conduct a random sampling to confirm eligibility of clients, and that appropriate documentation of such is in their files. It is also used to verify and tag any equipment that may have been purchased with grant funds. If the agency has any grant-funded employees, payroll tax returns and W-2's are checked to make sure they were completed and submitted to the IRS.

1. Evaluation and Reduction of Housing Units with Lead-based Paint Hazards

To receive direct housing assistance, the City requires that all housing units built prior to 1978 be inspected for lead-based paint hazards. The City's subrecipient agreements are subject to the regulations described in 24 CFR Part 35, prohibiting the use of lead-based paint in residential structures constructed or rehabilitated with assistance provided, notification of hazards of lead-based paint poisoning and elimination of lead-based paint hazards. The City's subrecipients must utilize a certified clearance technician to make a visual assessment and certify clearance examination for all properties built prior to 1978. The City utilizes an XRF Analyzer for lead-based paint testing.

1. Housing Priorities and Specific Objectives

Please refer to Table 1.

2. Available Resources to Address Housing Needs

The City plans to use CDBG, ESG, HOME, and HOPWA funds to support housing activities for 2013-2014. Please refer to Table 1.

Needs of Public Housing

1. Public Housing Needs and Activities

Actions to Foster Public Housing Improvements

In an effort to move public housing residents up the economic scale, the SNRHA participates in the Family Self Sufficiency (FSS) Program. Under this program, public housing residents and Section 8- Housing Choice Voucher participant are provided the means, through the coordination of public and private resources and supportive services, to becoming economically independent and self-sufficient. Supportive services required to achieve self-sufficiency are based on individual family needs and may include child care, transportation, education, job training, preparation, and counseling, substance/alcohol abuse treatment and counseling, life skills training and homeownership counseling. Thousands remain on the Section 8 –Housing Choice Voucher (HCV) and Public Housing waiting lists. For a full understanding of public housing resident and HCV participant needs and programs see the 5-year plans of the SNRHA, available through the organizations.

Assisted housing is housing that receives some form of federal, state or local financial assistance. This includes grants, loans, low-income housing tax credits, and industrial development revenue bonds. Assisted housing can be project based, where the housing unit itself is subsidized, or tenant based, where the assistance is given directly to the tenant who is then responsible for finding housing in the private market. Assisted housing includes the traditional public housing units that are funded by HUD as well as housing units that are managed by non-profit groups. In recent years, the Housing Authorities have expanded their parameters to serve people up to 80% of area median income, making housing for people at 30% of area median income increasingly scarce as housing authority units are rented to those over 30% of area median income.

Effective January 1, 2012, the Consortium consists of one housing authority. The former two public housing authorities: the Housing Authority of Clark County (HACC) and the Housing Authority City of Las Vegas (HACLV) have been regionalized into one agency, the newly formed Southern Nevada Regional Housing Authority. The Housing Authority of the City of North Las Vegas has not joined in the regional agency. There are currently 2,937 public housing units and 830 affordable housing units in the Consortium.

The SNRHA currently has 2,937 Public Housing units in its inventory. Rehabilitation needs are primarily funded using the Capital Fund. Physical improvements are planned or underway at several sites such as Levy Gardens, James Down Towers, Espinoza Terrace and Landsman Gardens. There are plans to convert unit in several properties to provide wheelchair, hearing and visual accessibility.

The results of the recent physical needs assessment indicate that the physical conditions of certain developments are in need of considerable improvements. The majorities of these properties are over thirty years old and are in need of comprehensive modernization. The Capital Fund Program/modernization funding has experienced significant cuts in the last three years. The physical needs assessment indicates \$134.8 million is needed in order to ensure the public housing developments remain a viable housing option for low-income persons.

2. Housing Authority Performance

Not Applicable.

Barriers to Affordable Housing

1. Actions to Remove Barriers to Affordable Housing

The City plans to undertake the following actions during the next year to remove barriers to affordable housing:

- Assist affordable housing developers with the development process and how to obtain project building permits in a timely manner;
- Continue to participate in the Southern Nevada Regional Planning Coalition (SNRPC) workforce housing and homeless committee meetings;
- Continue to partner with community non-profit and for-profit housing developers;
- Explore incentives for developers of affordable housing such as density bonus, development fee waivers, and property tax abatements for a specified period of time;
- Explore partnership opportunities with the Southern Nevada Home Builders Association (SNHBA);
- Explore the creation of an inventory of existing real estate sites, including any potential development problems, and market these sites for affordable housing development;
- Explore using tax increment financing for infrastructure improvements and other site improvements in redevelopment areas to help attract developers to build affordable housing;
- Improve public infrastructure, facilities, parks, and safety in CDBG target areas to attract more affordable housing development;

HOME Down Payment Assistance

1. Other Forms of Investment not Described in 24 CFR 92.205(b)

The City does not plan to use other forms of investment not described in 24 CFR 92.205(b).

2. Resale/Recapture Guidelines for HOME Funds

The City currently uses the recapture method for HOME funds for homeownership. The City uses the resale method for multi-family projects. According to 24 CFR Part 92.254(a)(5), the City may use either resale or recapture requirements on properties sold or refinanced that were assisted with HOME funds. The City uses recapture requirements for homebuyer and homeowner rehabilitation assistance projects with HOME funds. According to CFR 92.254(a)(5)(ii)(A)(3), the City may recapture all or part of the HOME funding if the housing does not continue to be the principal residence of the family for the duration of the period of affordability or if the homebuyer goes into foreclosure. The amount of HOME funds recaptured will depend upon the net proceeds obtained through the foreclosure or when the housing no longer was the principal residence of the family that was assisted.

The State of Nevada's Housing Division currently imposes a perpetual recapture requirement for any affordable housing project funded with HOME funds that it receives from HUD (State HOME funds), or with the State Low-Income Housing Trust Fund (LIHTF). The State of Nevada has imposed a 30-year affordability requirement for LIHTF-assisted projects.

3. Refinancing Guidelines

The City does not plan to use HOME funds to refinance existing debt secured by multifamily housing that is being rehabilitated with HOME funds.

HOMELESS

Specific Homeless Prevention Elements

1. Sources of Funds

The City of Las Vegas plans to use a total of **\$1,656,174** in Federal funds for a range of programs that help address homelessness. This includes \$277,643 in CDBG, \$352,475 in ESG, \$500,000 in HOME, and \$1,118,760 in HOPWA funds. These programs will be utilized by local non-profit organizations that provide assistance to homeless persons, homeless families, and help to prevent homelessness.

The City plans to address the specific objectives of the strategic plan and priority needs through several programs that help to address homelessness. Please refer to Table 1 for a project description, specific objective, performance measure, and outcome of each proposed program that addresses homelessness.

All of the Homeless Activities included in Table 20 are High (H) Priority Needs. For more details, please refer to the Homeless Needs Table included in the 2010-2015 Consolidated Plan.

The City is a member of the Southern Nevada Regional Planning Coalition (SNRPC) Committee on Homeless (CoH). The CoH has developed and is implementing "Help Hope Home: Southern Nevada's Regional Plan to End Homelessness". The Plan includes strategies, action steps, and outcomes for ending homelessness. For more information, please refer to the plan on the regional homeless website which is available online at

http://www.helphopehome.org/the_plan_goals.html

There are several challenges addressing homelessness. 1. Clark County housing vouchers are substantially less than market rates for rental units. 2. Chronically homeless individuals with mental illness or addictions sometimes opt to live in unstructured environments and often refuse assistance. 3. There is a greater need for treatment services for the mentally ill and substance abuse homeless subpopulations due to the increased population, however, there are not enough services to meet the demand. For additional potential obstacles for the Las Vegas community, please refer to the COC plan online at <http://helphopehome.org/>

2. Chronic Homelessness

The CoH also oversees the Continuum of Care (CoC) funds where a majority of these funds are targeted to end chronic homelessness. For the regional action steps related to chronic homelessness, please refer to the COC Plan which is available online <http://helphopehome.org/>.

Barriers include the fact that available resources for the Homeless are not enough to sustain the increased demand by the homeless population for the assistance, services, and shelter beds. Increased housing costs have decreased the supply of permanent affordable housing units for those households making the transition to permanent housing.

3. Homelessness Prevention

Las Vegas' challenges are particularly acute as it is home to both the highest unemployment and foreclosure rates in the nation. Increased prevention assistance is critical to meet growing demand.

On February 17, 2009, President Obama signed the American Recovery and Reinvestment Act of 2009, which included \$1.5 billion for a Homelessness Prevention Fund. Funding for this program, known as the Homelessness Prevention and Rapid Re-Housing Program (HPRP), helps people pay security deposits, utility bills, moving bills and rent checks to either avoid eviction or move to more stable housing. The city of Las Vegas received \$2.1 million and served approximately 760 persons. This program ended June 2012.

Over the next year, the City is also planning to fund several programs that provide assistance to individuals and families at risk of becoming homeless. Homeless prevention activities include tenant-based rental assistance, short-term rent, mortgage, and utility assistance, emergency food and resources assistance, transportation assistance, and other essential services.

The City's action steps are stated in the Homeless Strategic Plan section of the Consolidated Plan. Please also refer to the regional action steps related to homelessness prevention; please refer to the COC Plan which is available online at <http://helphopehome.org>.

4. Discharge Coordination Policy

The City of Las Vegas will continue to work with Clark County and the State of Nevada on the community-wide Discharge Coordination Policy. For more information, please refer to the regional discharge coordination policy information, please refer to the COC Plan which is available online <http://www.helphopehome.org/>

Emergency Solution Grants (ESG)

The City will continue to utilize its ESG funds to provide emergency shelter, homeless prevention, rapid re-housing, and street outreach activities. In addition, the City will utilize administrative dollars for eligible costs. We covered HMIS costs in the FY 12/13 Action Plan, to be used over a period of two years.

The ESG allocation to the CLV for FY13/14 is \$381,055. The CLV will allocate funding through a formal application process with the budget priorities outlined below:

\$115,000	Rapid Re-housing
\$114,171	Emergency Shelter Operations to cover costs associated with providing emergency shelter.
\$56,145	Street Outreach Activities to engage homeless citizens.
\$67,160	Homelessness Prevention activities to extremely low citizens at risk of becoming homeless.
\$0	HMIS
\$28,579	Administrative Costs

The following is a description for each of the activities HUD has updated in the HEARTH Act and the City's specific percentages and dollar figures for each category.

1. **Street Outreach** -: The goal is to assist unsheltered individuals and families who reside on the streets, parks, abandoned buildings, bus stations, campgrounds and other inhabitable places become connected with immediate support, intervention, and connections with homeless assistance programs. Activities include the provision of engagement actions, initial assessments, crisis counseling, addressing urgent physical needs, actively connecting and providing information and referral services, case management, emergency health services and/or transportation. For FY 13/14, CLV proposes to spend \$60,167 which is 16% of the total ESG budget.
2. **Emergency Shelter** The purpose is to provide funding for essential services to individuals and families in emergency shelters, renovate buildings to be used as emergency shelters, and operating emergency shelters. Staff costs to operate related activities are also eligible. For FY 13/14, CLV proposes to spend \$114,171 which is 30% of the total ESG budget.
3. **Homelessness Prevention** The goal is to assist extremely low-income individuals and families at risk of becoming homeless (who are at or below 30% of AMI) and are moving into an emergency shelter or place not meant for human habitation. The assistance would include moving costs, rental application fees, security deposit, last month's rent, utility deposits and/or payments. Services would include housing search, placement and case management. Other activities include the provision of short and medium-term rental assistance. For FY 13/14, CLV proposes to spend \$67,160 which is 18% of the total ESG budget.
4. **Rapid Re-housing** The goal is to help homeless individuals and families who are literally homeless, living on the streets or in an emergency shelter, transition as quickly as possible into permanent housing and then help them achieve stability in that housing. The assistance would include moving costs, rental application fees,

security deposit, last month's rent and utility deposits/payments. Services would include housing search and placement, case management. Activities include the provision of housing relocation and stabilization services to individuals and families who are literally homeless. For FY 13/14, CLV proposes to spend **\$115,000** which is **31%** of the total ESG budget.

CLV also plans to use **\$28,579** which is **7.5%** of the total budget and the maximum allowed under the new regulations for ESG FY 13/14 grant for administrative costs relative to the planning and execution of ESG activities. These costs include the overall costs of program management, coordination, monitoring and evaluation; and training on ESG requirements.

Funding Priorities

The city of Las Vegas proposes to provide all five activities as all five components are needed. However, the city of Las Vegas prioritized rapid re-housing over the other components based on experience with administering the Homeless Prevention & Rapid Re-housing Program administered by City staff. Within the community current emergency shelter system needs to be maintained to continue to provide for individuals falling into homelessness as a place for them to land so that they are not out on the streets. However, the continuum of care is working to provide more homeless prevention activities and develop a rapid re-housing system. The Office of Regional Initiatives and Community Resources Management Division staff are working with shelters and transitional housing providers to see if any of their programs can be reconfigured to provide permanent supportive housing or rapid re-housing sites. Both are also working to better coordinate with Rapid Re-housing providers to link to programs that reduce average times in shelter.

As the federal government is strongly encouraging grantees to emphasize the rapid re-housing component, the Federal Plan to end chronic homelessness, and the limited amount of funding available, CLV is continuously working to develop its rapid re-housing system.

Community Development

1. Community Development Priority Needs

The City's priority non-housing community development activities for the public facilities and improvements category are identified in Table 9 below.

Table 9 - Public Facilities and Improvements Activities FY 2013-2014

	Construction / Improvement Projects	Amount	Funding Source
03 - Public Facilities and Improvements (General)			
	CLV Sidewalk Project – Phase 3	\$2,200,000	CDBG
	CLV Stupak Community Center Bond Payment	\$1,518,625	CDBG
	CLV Preservation Code Enforcement Officer (3 FTE)	\$300,000	CDBG

2. Community Development Objectives

The City will address the specific objectives of the strategic plan and priority needs through several community development programs and projects. Table 24 below shows the community development activities, accomplishment types and goals that the City is proposing to complete in 2013-2014 by funding source.

1. Antipoverty Strategy

The City plans to fund several programs and projects with CDBG, ESG, HOME and HOPWA funds that will benefit poverty level families in the City of Las Vegas. The Southern Nevada Regional Housing Authority (SNRHA) plans to fund programs that provide housing assistance to poverty level families within the City of Las Vegas. The City plans to continue to partner with local non-profit organizations, College of Southern Nevada, University of Nevada-Las Vegas (UNLV), local jurisdictions, Clark County, State of Nevada, and the private sector on programs and projects that create new jobs, provide job training, job placement, workforce development, and educational opportunities. The City plans to fund the following programs and projects that provide assistance to and benefit poverty level families:

- City of Las Vegas Tenant-Based Rental Assistance (TBRA) Program
- AFAN – Housing Assistance and Supportive Services for Clients with HIV/AIDS and their Families
- Catholic Charities – Job Training, Housing Assistance, Transportation Assistance, Emergency Resources
- Community Counseling Center
- Family Promise
- Goodwill
- HELP of Southern Nevada
- Salvation Army – Housing Assistance and Vocational Training Services
- Shade Tree Shelter
- Spread the Word Nevada Kids to Kids – Youth and Family Literacy Program
- The Shade Tree – Emergency Shelter and Services
- Women’s Development Center – Transitional Housing Program
- WestCare – Emergency Shelter

1. Non-Homeless Special Needs Priorities and Objectives

Programs and projects that will benefit the non-homeless special needs populations are all high priority needs.

Please refer to Table 1 for a project description for special needs category.

2. Non-Homeless Special Needs Resources

The City’s housing and community development activities and resources for non-homeless special needs populations are included in the housing, homeless, and community development sections. Please refer to the Action Plan project worksheets for a project description, performance measure, outcome, budget, and funding source for each proposed special needs program or project.

Housing Opportunities for People with AIDS (HOWPA)

1. Las Vegas HOPWA Project Sponsors

Aid for AIDS of Nevada (AFAN)

Organization Description: AFAN has been in operation since 1984. AFAN's mission is to provide support and advocacy for persons and families living with HIV/AIDS in an environment of understanding, compassion, and acceptance. Activities: HOPWA funds are utilized primarily to prevent homelessness amongst HIV positive, disabled persons who are pending Social Security Disability (SSD). Short-term rent, mortgage, and utility assistance and supportive services are provided to prevent homelessness. Housing Placement Coordinator provides housing placement, resource identification and information. Tenant based rental assistance is provided through the Parent and Me and Singles program for HIV/AIDS clients and their families. AFAN has also added twenty (20) permanent affordable housing units to their program. Area of Service: Clark County EMSA
Program Contact: Antioco Carrillo, Executive Director

Community Counseling Center

Organization Description: Community Counseling Center has been in existence since 1990. Community Counseling Center is providing services to local residents in the areas of substance abuse, mental health intervention, family therapy, HIV/AIDS, Hepatitis C, and transitional housing. Activities: Provide supportive services including mental health services, case management, and counseling to qualified persons with HIV/AIDS and their families. Area of Service: Clark County EMSA Program Contact: Ron Lawrence, Executive Director

Golden Rainbow

Organization Description: Golden Rainbow is a grass roots organization that was founded in 1987 by members of the entertainment industry who saw the need to provide housing for people with HIV/AIDS. Golden Rainbow provides housing and direct financial assistance to men, women and children living with HIV/AIDS in Southern Nevada. Activities: Provide emergency assistance for rent, essential utilities and supportive services to qualified persons with HIV/AIDS and their families. Provide housing operations and supportive services of ten (10) permanent housing units. Area of Service: Clark County EMSA Program Contact: Lea Clayville, Executive Director

HELP of Southern Nevada

Organization Description: HELP of Southern Nevada was founded in 1970. HELP of Southern Nevada's mission is to serve with care and assist families and individuals throughout Southern Nevada to overcome barriers and attain self-sufficiency through direct services, training, and referral to community resources. Activities: Provide food vouchers through HOPWA funding, as well as bus tokens, personal hygiene items and housing information funded through other grants. Maintain an affordable housing database and website for HIV/AIDS clients and the agencies that serve them. Area of Service: Clark County EMSA Program Contact: Terrie Stanfill-D'Antonio, Executive Director

Women's Development Center

Organization Description: Women's Development Center (WDC) was founded in 1987. WDC is committed to providing opportunities to economically disadvantaged families to secure transitional, permanent rental housing and home ownership. WDC also provides

supportive services to families to attain long-term self-sufficiency and combat “the cycle of poverty”. Activities: Provides housing operations, project-based rental assistance and supportive services for HIV/AIDS clients and their families. Area of Service: Clark County EMSA Program Contact: Tina Prieto, Executive Director

2. Report on Actions Taken to Address Special Needs

Please refer to the most recent CAPER for the City of Las Vegas. www.lasvegas.gov.

3. Evaluation of Affordable Housing Progress

Please refer to the most recent CAPER for the City of Las Vegas. www.lasvegas.gov.

4. Report on HOPWA Accomplishments

Please refer to the most recent CAPER for the City of Las Vegas. www.lasvegas.gov.

5. Public and Private Resources Leveraged

Las Vegas HOPWA project sponsors have funding resources for their HOPWA projects from a range of funding sources. Table 10 below lists the amount of public and private resources leveraged for each HOPWA Project Sponsor.

Table 10 - Resources Leveraged by HOPWA Projects

Organization / Project		Amount Leveraged
	Aid for AIDS of Nevada (AFAN) – Supportive Services	\$2,878,475
	AFAN – Short-term Rent, Mortgage, and Utility Assistance and Supportive Services	
	AFAN – Parent and Me Program	
	AFAN – Permanent Housing Program	
	Community Counseling Center – HIV Supportive Svcs.	\$62,500
	Golden Rainbow – Living with AIDS Program	\$247,522
	HELP of Southern Nevada – Food Vouchers	\$500,000
	Women’s Development Center – HOPWA Housing	\$86,322

6. Geographic Distribution of Funds

Please refer to Table 1 for the HOPWA section for locations of project sponsor offices. Project sponsor offices and housing units are located throughout the Las Vegas Metropolitan Area. Project sponsors provide assistance to clients that live within the Clark County EMSA, including City of Las Vegas, Clark County, City of North Las Vegas, and City of Henderson. HOPWA housing activities include project sponsor owned housing units for operations and maintenance, project-based and tenant-based rental assistance, short-term rent, mortgage, and utility assistance, and housing information and placement services.

7. Barriers Encountered and Actions in Response

Barriers Encountered include:

- Expensive land to build affordable housing for persons with HIV/AIDS and their families
- Lack of availability of properties that can be rehabilitated near hospital and medical facilities for affordable housing for persons with HIV/AIDS and their families

- Lack of housing development experience among HOPWA service providers
- Limited amount of available resources to provide housing assistance and supportive services to persons with HIV/AIDS and their families
- Lack of community support and NIMBYism (Not In My Backyard) towards special needs housing

For more information on barriers encountered by persons with HIV/AIDS, please refer to the Las Vegas EMA Ryan White Title I Planning Council Comprehensive Care Plan, which is available on their website at <http://www.lasvegasema.org/planningcouncil/needsandcare.html> and in print form at the Ryan White Title I Planning Council Office, 333 N Rancho Drive, Suite 390, Las Vegas, NV 89106, or call (702) 933-9603.

Actions in Response to Barriers / Recommendations for Program Improvement include:

- Provide technical assistance as needed to HOPWA service providers
- HOPWA service providers are meeting on a regular basis to avoid duplication of services and to track their clients
- Seek additional funding resources for affordable housing projects and supportive services
- HOPWA project sponsors are increasing the number of special fundraising events and are getting the private sector involved to help fund their programs and projects
- Fund HIV/AIDS educational workshops and outreach programs to promote community support
- For more information on the City's actions in response to barriers and recommendations, please refer to the most recent HOPWA CAPER for the City of Las Vegas. www.lasvegasnevada.gov

8. Community Trends

According to the Clark County Health District (CCHD), there were 3,580 individuals with HIV and 5,301 individuals with AIDS in Clark County as of December 2009. Numbers are inclusive of both dead and living individuals. The number of new diagnoses of AIDS was 179 individuals in 2009. According to the CCHD, Black, and Hispanics represent one of the disproportionate populations of new HIV cases with the highest rates (52 per 100,000) and percentages. According to the Ryan White HIV/AIDS Needs Assessment Study 2009, for the past four years, the majority of newly diagnosed HIV/AIDS cases occurred in the White population with males being the highest portion of new cases at 68%, in the 20-49 year old age group. White individuals have the largest percentage of new HIV cases with 45 percent (%), followed by Hispanic individuals at 27 percent (%), and Black individuals at 25 percent (%).

Per the Ryan White Study, in the previous year, 36% of People Living With HIV and 59% of Persons Living With Aids did not receive HIV medical care. The report estimates the unmet need in Clark County to be 47% or 3,056. According to HOPWA project sponsors, the number of new clients with HIV/AIDS and their families seeking assistance is increasing every month. HOPWA project sponsors are seeking additional HOPWA and other funding sources to meet this increasing demand of the HIV/AIDS population in Clark County.

For additional community trends information, please refer to the 2010-2015 City of Las Vegas Consolidated Plan and the Las Vegas EMA Ryan White Title I Planning Council Comprehensive Care Plan which is available on their website at <http://www.lasvegasema.org/planningcouncil/needsandcare.html> and in print form at the Ryan White Title I Planning Council Office, 333 N Rancho Drive, Suite 390, Las Vegas, NV 89106, or call (702) 933-9603.

9. Evaluations, Studies, and Assessments

The City will continue to monitor all HOPWA project sponsors for program compliance and study performance measures, outputs, and outcomes. No additional evaluations, studies, and/or assessments of the HOPWA program are planned for the next program year.

Specific HOPWA Objectives

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Program Year 4 Specific HOPWA Objectives response:

The City plans to allocate HOPWA funds to several projects that provide housing assistance and supportive services to persons with HIV/AIDS and their families. Please refer to Table 1 for a project description of each proposed HOPWA project.

Attachment 1 - Consolidated Plan Table 28 (Updated): The Tipping Point - Homeownership Affordability

Clark County Area Median Income (AMI) = \$65,400*								
Percent of MFI	Annual Income	Monthly Income	Hourly Wage	Maximum Affordable Monthly Mortgage Payment**	Maximum Total Mortgage	Maximum Affordable Sales Price	Can Afford Median Metro Las Vegas Existing Home of \$124,000?	Can Afford Median Metro Las Vegas New Home of \$209,000?
10%	6,390	533	3.07	160	20,116	21,400	No	No
20%	12,780	1,065	6.14	320	40,138	42,700	No	No
30%	19,170	1,598	9.22	479	60,066	63,900	No	No
HUD 30%	19,150	1,596	9.21	479	60,066	63,900	No	No
40%	25,560	2,130	12.29	639	80,182	85,300	No	No
50%	31,950	2,663	15.36	799	100,298	106,700	No	No
HUD 50%	31,950	2,663	15.36	799	100,298	106,700	No	No
60%	38,340	3,195	18.43	959	120,320	128,000	No	No
70%	44,730	3,728	21.50	1,118	140,342	149,300	No	No
80%	51,120	4,260	24.58	1,278	160,364	170,600	No	No
HUD 80%	51,100	4,258	24.57	1,278	160,364	170,600	No	No
90%	57,510	4,793	27.65	1,438	180,480	192,000	No	No
100%	63,900	5,325	30.72	1,598	200,596	213,400	No	No
110%	70,290	5,858	33.79	1,757	220,524	234,600	No	No
117%	74,870	6,239	36.00	1,872	235,000	250,000	Yes	No
120%	76,680	6,390	36.87	1,917	240,640	256,000	Yes	No
130%	83,070	6,923	39.94	2,077	260,662	277,300	Yes	No
131%	83,900	6,992	40.34	2,098	263,280	280,085	Yes	Yes
140%	89,460	7,455	43.01	2,237	280,778	298,700	Yes	Yes
150%	95,850	7,988	46.08	2,396	300,706	319,900	Yes	Yes
160%	102,240	8,520	49.15	2,556	320,822	341,300	Yes	Yes

*HUD Income levels based upon Clark County Median Family Income = \$63,900 **Assumes Maximum Mortgage Payment may not exceed 30% of income ***Mortgage Rate is based on 6.5% FHA 30-year mortgage rate accounting for principal, interest, taxes, and insurance; assumes 3% Down payment, 3% Closing Cost, no debt, and good credit.

Attachment 2B - Consolidate d Plan Table 26 (updated): Renter Housing Affordability Percent MFI	Annual Income	Monthly Income	Hourly Wage	30% of Monthly Gross Income (Maximum Affordable Rent Payment)	Can Afford Studio? Market Rate = \$570	Can Afford One-Bedroom Unit? Market Rate = \$760	Can Afford Two- Bedroom Unit? Market Rate = \$852	Can Afford Three- Bedroom Unit? Market Rate = \$1,050
10%	6,390	533	3.07	160	No	No	No	No
20%	12,780	1,065	6.14	320	No	No	No	No
30%	19,170	1,598	9.22	479	No	No	No	No
HUD 30%	19,150	1,596	9.21	479	No	No	No	No
40%	25,560	2,130	12.29	639	Yes	No	No	No
50%	31,950	2,663	15.36	799	Yes	Yes	No	No
HUD 50%	31,950	2,663	15.36	799	Yes	Yes	No	No
HUD 60%	38,340	3,195	18.43	959	Yes	Yes	Yes	No
70%	44,730	3,728	21.50	1,118	Yes	Yes	Yes	Yes
80%	51,120	4,260	24.58	1,278	Yes	Yes	Yes	Yes
HUD 80%	51,100	4,258	24.57	1,278	Yes	Yes	Yes	Yes
90%	57,510	4,793	27.65	1,438	Yes	Yes	Yes	Yes
100%	63,900	5,325	30.72	1,598	Yes	Yes	Yes	Yes
110%	70,290	5,858	33.79	1,757	Yes	Yes	Yes	Yes
120%	76,680	6,390	36.87	1,917	Yes	Yes	Yes	Yes

Source: NHD Apartment Guide.