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WAS SUBMITTED FOR THE RECORD BEFORE
OR AT THE PLANNING COMMISSION HEARING
ON THIS ITEM WHICH IS NOW APPEARING
BEFORE THE CITY COUNCIL**

*What do the big tax-prep chains see
when they look at poor neighborhoods?
Billions of dollars ripe for the picking.*

1040 SLEAZE

BY GARY RIVLIN PHOTOGRAPHS BY JOSHUA LUTZ

JOHN HEWITT WASN'T seeking to turn the working poor into cash cows when his father and some friends helped him buy a six-store tax-service chain in Virginia Beach back in 1982. A 33-year-old college dropout who'd recently left his post as a regional director for H&R Block, Hewitt bought the Mel Jackson Tax Service hoping simply to break his old employer's near-monopoly on the market. "We're going to be bigger than H&R Block!" he liked to boast, though his operation was a mere tadpole challenging a leviathan with 7,000 stores in middle-class neighborhoods across the country. Hewitt renamed the company Jackson Hewitt and bet that his early embrace of computers would give him a leg up on his former bosses. But it wasn't until he began offering something called a refund anticipation loan (RAL)—a product aimed at down-market customers desperate for cash—that his chain really took off.

Over the years, entrepreneurs and corporate executives have devised any number of clever ways for getting rich off the working poor, but you'd have to look long and hard to find one more diabolically inventive than the RAL. Say you have a \$2,000 tax refund due and you don't want to wait a week or two for the IRS to deposit that money in your bank account. Your tax preparer would be delighted to act as the middleman for a very short-term bank loan—the RAL. You get your check that day or the next, minus various fees and interest charges, and in return sign your pending refund over to the bank. Within 15 days, the IRS wires your refund straight to the lender. It's a safe bet for the banks, but that hasn't stopped them from charging astronomical interest rates. Until this tax year, the IRS was even kind enough to

let lenders know when potential borrowers were likely to have their refund garnished because they owed back taxes, say, or were behind on child support.

Hewitt didn't invent the refund anticipation loan. That distinction belongs to Ross Longfield, who dreamed up the idea in 1987 and took it to H&R Block CEO Thomas Bloch. "I'm explaining it," Longfield recalls, "but Tom is sitting there going, 'I don't know; I don't know if people are going to want to do that.'"

But Longfield knew. He worked for Beneficial Corp., a subprime lender specializing in small, high-interest loans for customers who needed to finance a new refrigerator or dining-room set. His instincts told him the RAL would be a big hit—as did the polling and focus groups he organized. "Everything we did suggested people would love it—love it to death," he says.

He also knew Beneficial would make a killing if he could convince tax preparers—in exchange for a cut of the proceeds—to peddle this new breed of loan on his employer's behalf. Ultimately, Longfield persuaded H&R Block to sign up. But no one was as smitten as John Hewitt—who understood that people earning \$15,000 or \$20,000 or \$25,000 a year live in a perpetual state of financial turmoil. Hewitt began opening outposts in the inner cities, Rust Belt towns, depressed rural areas—anywhere the misery index was high. "That was the low-hanging fruit, he says. "Going into lower-income areas and delivering refund quicker was where the opportunity was."

Customers wanting a RAL paid Jackson Hewitt a \$24 application fee, a \$25 processing fee, and a \$2 electronic-filing fee, plus

Tax-prep shops are as common as fast-food joints in many low-income neighborhoods—there are at least half a dozen on one three-block stretch of South Broadway in Yonkers, N.Y. (next page). A few offer reasonably priced accounting, while others charge hundreds of dollars for 20 minutes of work.

Submitted at Planning Commission

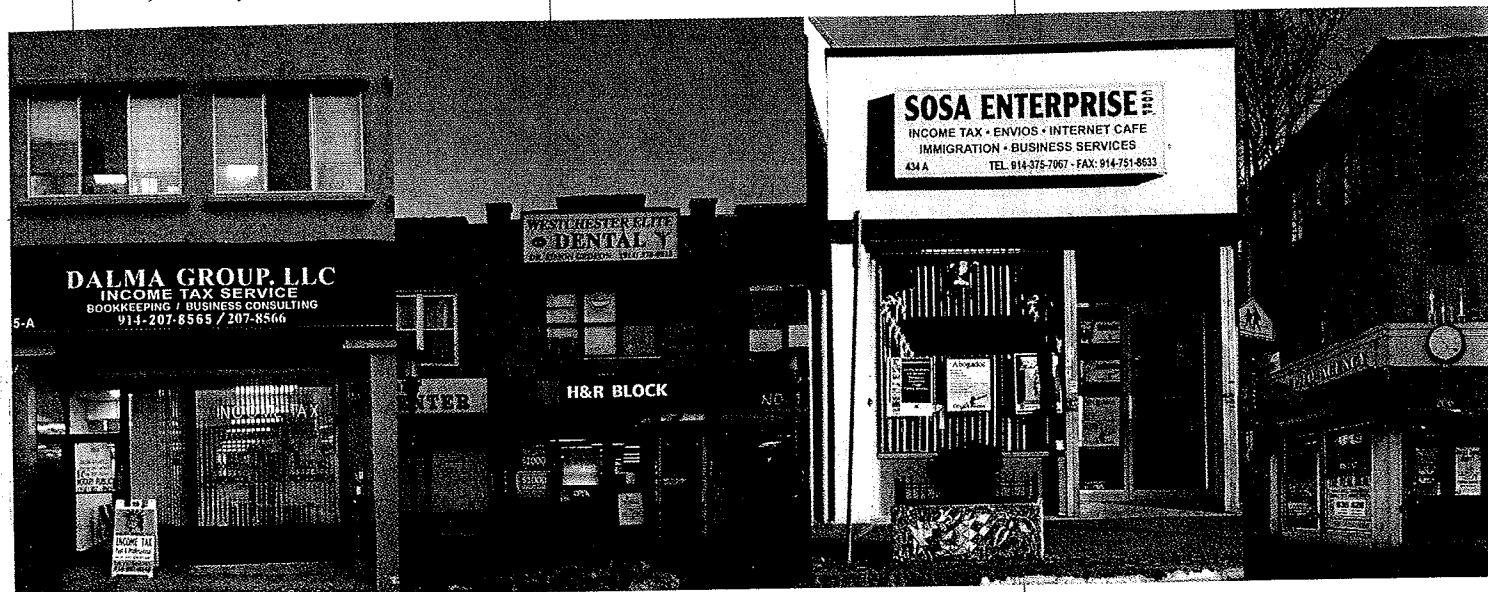
4 percent of the loan amount. On a \$2,000 refund, that meant \$131 in charges—equivalent to an annual interest rate of about 170 percent—not to mention the few hundred bucks you might spend for tax preparation. “Essentially, they’re charging people triple-digit interest rates to borrow their own money,” says Chi Chi Wu, a staff attorney at the National Consumer Law Center.

In 1988, the first year he began offering the loans, Hewitt owned 49 stores in three states. Five years later, he had 878 stores in 37 states. And five years after that, when Cendant Corp.—the conglomerate that owned Avis, Century 21, and Days Inn—bought

first floated the idea that led to the Earned Income Tax Credit; Ronald Reagan dubbed it “the best pro-family, the best job creation measure to come out of Congress.” In 2007, the US Treasury paid out \$49 billion to 25 million taxpayers.

“It’s a beautiful, beautiful thing that Richard Nixon gave the country,” muses Fesum Ogbazion, founder of Instant Tax Service, the country’s fourth-largest tax-prep chain behind H&R Block, Jackson Hewitt, and Liberty Tax Service—the outfit Hewitt founded after leaving his eponymous company. On this year’s sliding scale, a single mother of two making \$16,000 a year gets

lion, Ogbazion was up to 26 shops, all in the greater Cincinnati area. Just 27 at the time, he decided to start a new chain, Instant Tax, setting up headquarters in Dayton, Ohio. By that point, the most desirable spots—those in the city’s poorest precincts—were taken, so he started opening stores in working-class suburbs. “I moved to where opportunities were still available,” he says with a shrug when I meet him at his stylish office in one of Dayton’s pricier downtown towers. Today, Instant Tax boasts about 1,000 outlets, mostly owned by independent operators who pay Ogbazion a one-time \$34,000 franchising fee, plus 20 percent of their gross revenues.



Jackson Hewitt for \$483 million, his earliest backers received a \$2 million payout on every \$5,000 they’d invested. Today, with 6,000 offices scattered across the country, Jackson Hewitt is more ubiquitous than KFC, and has about as many imitators.

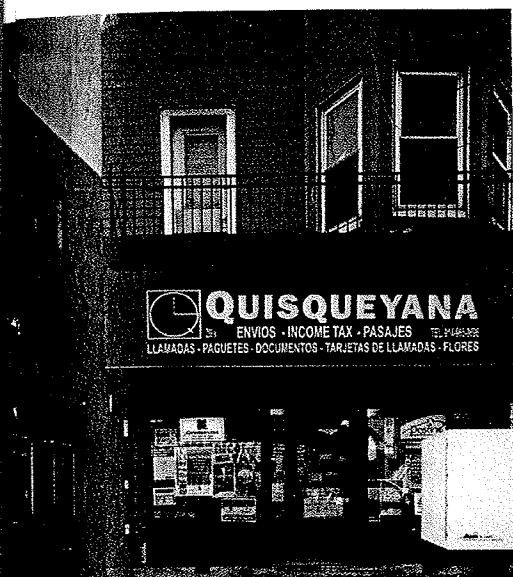
THERE WOULD BE NO refund anticipation loans, of course, without tax refunds. And by extension there would be no RALS without the Earned Income Tax Credit, the federal anti-poverty initiative that served as the mother’s milk nourishing the instant-refund boom. Welfare reform was the catalyst for the EITC, which was aimed at putting extra cash in the pockets of low-income parents who worked. What motive does a single mother have to get a job, conservative thinkers asked, if there was scant difference between her monthly take-home pay and a welfare check? It was Richard Nixon who

a \$5,000 tax refund; if she earns \$25,000, her windfall is \$3,200. “People basically start bombarding us with calls at the end of December,” Ogbazion says. They all ask the same few questions: “Can I do my taxes with my pay stubs?” “Do I have to wait for the W-2?” It’s nuts.” The IRS starts accepting returns around January 15. By mid-February, Ogbazion will have filed on behalf of more than four-fifths of his clients. “By the time the rest of the world is starting to get serious about their taxes,” he says, “I’m already thinking about next year.”

Ogbazion is a native of Ethiopia whose family moved to the United States when he was nine years old. He opened his first tax-prep shop when he was a sophomore in college. By that point, several large banks had jumped into the business. Ogbazion began brokering RALS on behalf of Bank One, now part of JPMorgan Chase. By 1999, when he sold his chain to Jackson Hewitt for \$3 mil-

“We recommend that you locate your office where the household income is \$30,000 or less,” the Instant Tax manual counsels. Each franchisee attends a week of training sessions where “unbelievable emphasis was put on poor minorities,” according to former franchisee Habtom Ghebremichael, who recalls a trainer telling his group, “We cater to the ‘hood.” His archetypal customer, Ogbazion says, is an assistant manager at a fast-food restaurant earning \$19,000 a year. “They’ve burned the banks,” he says. “They’ve bounced too many checks. They’ve mismanaged their finances.” Experience has taught him that a few amenities (a ficus tree, free coffee, TV in the reception area) go a long way in making customers feel welcome. “At the check-cashing place, they’re talking to someone behind bulletproof glass,” Ogbazion continues. “The welfare building—you can imagine what that’s like. Here, we treat them well, and they want to come back.”

REFUND ANTICIPATION loans aren't the primary source of revenue for Instant Tax, Jackson Hewitt, or any of the tax mills. The main moneymaker has always been the hefty fees they charge to prepare returns. But the RAL gets people through the door. "Obviously, that's why people come to us," Ogbazion says. "Because we can get them their money quickly." Previously, those customers might have struggled on their own or taken advantage of free help that the IRS and others provide to low- and moderate-income taxpayers. The RAL also ensures that the client pays in full, and maybe that's the real genius of it:



The preparer's fees and finance charges are taken directly from the refund.

Longfield concedes that his innovation drains money from what is arguably the nation's most effective anti-poverty program, but he says it's the customer's prerogative. As for Ogbazion, he views Instant Tax and its competitors as beacons of hope. "Look at where our stores are," he says. "There's no Gap. There's no Nordstrom. We employ people from the neighborhood. We're paying rents in those neighborhoods. We're contributing to the tax base." The flip side of this argument is that instant tax mills are part of a phenomenon that lasts barely four weeks yet sucks up roughly \$4 billion each tax season.

"These businesses are in this neighborhood for one reason: They see they can make a killing here," says Ramon Dalmasi, an accountant with a front-row seat on the growth of the instant tax business. Dal-

masi opened a bookkeeping business in the Bronx in 1997 and watched as chain after tax-prep chain popped up on commercial strips in his community. A few years ago, he relocated to Yonkers, an aging suburb just north of New York City, and found the same chains there as well. "They don't see people struggling to put food on the table," he says. "They just see people who can make them millions." Even without a RAL, a working parent who qualifies for the ERTC often pays \$300 or more at a tax mill. Dalmasi, a CPA who teaches accounting at nearby Lehman College, charges that same client \$75 or \$100. "Why should I charge anything more than that," he asks, "when it's taking me 20 minutes?"

Others in the poverty business have rephrased that question: Why not get into a business where 20 minutes of work can yield a few hundred dollars in fees? Outfits like Refunds Today offer software ("requires absolutely no tax preparation knowledge") that walks enterprising pawnbrokers or check-cashers or payday lenders through the process. Why settle for the \$100 you'll make cashing a customer's tax-refund check, asked a guest columnist for *Cheklis*, the trade publication for the nation's check-cashers, when a fat \$400 payday "sits 10 minutes of data entry away?" Then there's Tax Max, which claims that 3,000 auto dealers use its software, and TaxStar, whose "dealer-ship portal" features testimonials from sales managers grateful for a way to put a few thousand dollars—instantly!—in the pockets of a customer, right there on the lot.

In 2008, more than 8 million Americans shelled out \$738 million for refund anticipation loans, according to industry watchdogs. When I visited Ramon Dalmasi, he told me he discourages customers from taking a RAL—but he did have a neon "Rapid Refunds" sign in his window and several posters promising instant cash. "We're in a poor neighborhood," he explained. Advocates scored a victory of sorts when, starting in 2008, the big tax chains and lenders lowered their RAL fees. "We basically shamed them into it," says consumer attorney Wu. Even so, a customer seeking an instant refund at H&R Block last year paid a \$29.95 "refund account fee," a \$24.95 "instant RAL surcharge," and a \$20 "check processing fee" on top of a finance charge tied to loan size. On a \$2,000 refund, that worked out to 128 percent annual interest.

BY THE WINTER of 2010, there were six tax-prep stores on the 400 block of South Broadway, a scruffy commercial strip in Yonkers that also hosted three 99-cent stores, a pair of check-cashing outlets, and a Rent-A-Center. H&R Block occupied the prime spot, a few steps from where a bus disgorged passengers returning from the city. A half-block to the north sat a Jackson Hewitt. A half-block to the south, across the street from Dalmasi's shop and a few doors away from a storefront with a Liberty Tax Service sign in the window, was Alan Meister's Instant Tax franchise.

Ogbazion had arranged for me to spend time with Meister, one of his franchisees,

DIMINISHING RETURNS

Let's say you earn roughly \$25,000 a year as a file clerk. You've got two kids and an elderly dependent. You don't itemize, you qualify for the Earned Income Tax Credit, and you're due a federal refund of \$3,978. Here are some tax-prep options, based on one real-life example.*

PREPARER	PRICE FOR FEDERAL RETURN	SHARE OF REFUND	WAIT FOR REFUND
DIY, MAIL-IN	a few stamps	0	6-8 weeks
IRS.GOV	free software if income <\$58K	0	8-15 days
IRS VITA PROGRAM	free human tax-prep if income <\$49K	0	8-15 days
TURBOTAX.COM	free for "simple" returns	0	8-15 days
INDIE PREPARER/CPA	\$95-\$125**	2-3%	8-15 days
JACKSON HEWITT (W/REFUND ANTICIPATION LOAN)	\$431***	11%	same day

* From a 2010 "mystery shopper" study by Arkansans Against Abusive Payday Lending

** One CPA said our mystery 1040 was a job he'd only do pro bono. It "would take 15 minutes," noted another.

*** Includes \$350 tax-prep fee, \$61 RAL fee (57% APR), and \$20 "technology access" fee

promising, "You'll see for yourself the quality of service we provide." It was a narrow sliver of a store, barely wide enough for the four desks that sat one behind another against the wall. Meister set up shop in the fall of 2009, after several decades with Ernst & Young. He lives 20 miles away in Chapqua, where the median household income is \$207,747 (and where the Clintons own a home), but leased a storefront in this mixed-race community because its household income was about a quarter as much. Another huge plus, he told me, "was there was a very high proportion of people receiving the Earned Income Tax Credit."

It was Meister's rotten luck that in December 2009, only weeks before he was to open, federal regulators ordered Santa Barbara Bank & Trust out of the RAL business. Al-

though tax loans were its most profitable division, the bank had taken huge losses in the subprime meltdown and had failed to meet its capital requirements. It was Santa Barbara that underwrote the RALs Instant Tax offered, and it was too late to find another bank.

So Meister adapted. The sign in his window read, "Stop in, get your taxes done, and leave with TaxCash the same day!" But when anyone inquired about a RAL, he pontificated about the banking crisis and how credit had basically dried up for everyone. "There might be some stores advertising it," he said (to me and anyone who stopped in), "but the reality is that few will actually get a refund anticipation loan." In fact, competitors down the street were still offering RALs—small businesses and the middle class may have been starved for credit, but banks were

still more than willing to play emergency banker to the working poor, at least when the loans were more or less guaranteed by the IRS. Meister was similarly evasive about pricing. "A couple of hundred dollars," he'd say, though invariably he charged \$300 and up. When I pressed him, Meister insisted that he *was* charging around \$200, but there was a \$59 e-filing fee and a \$100 "technology" fee that went to the company licensing its software to Instant Tax. (Ogbazion told me the software company charged \$17 per return, not \$100.)

One customer who bought Meister's services early that January was Fred B. Newman, a custodian at a local hospital. A father of two, Newman anticipated a refund of around \$4,000. He was behind on his electric bill and carrying a balance on a high-rate credit card. "Nothing too bad," he said, though he wanted his money as fast as possible. Meister, unable to offer him a RAL, talked him instead into buying something called a refund anticipation check, or RAC.

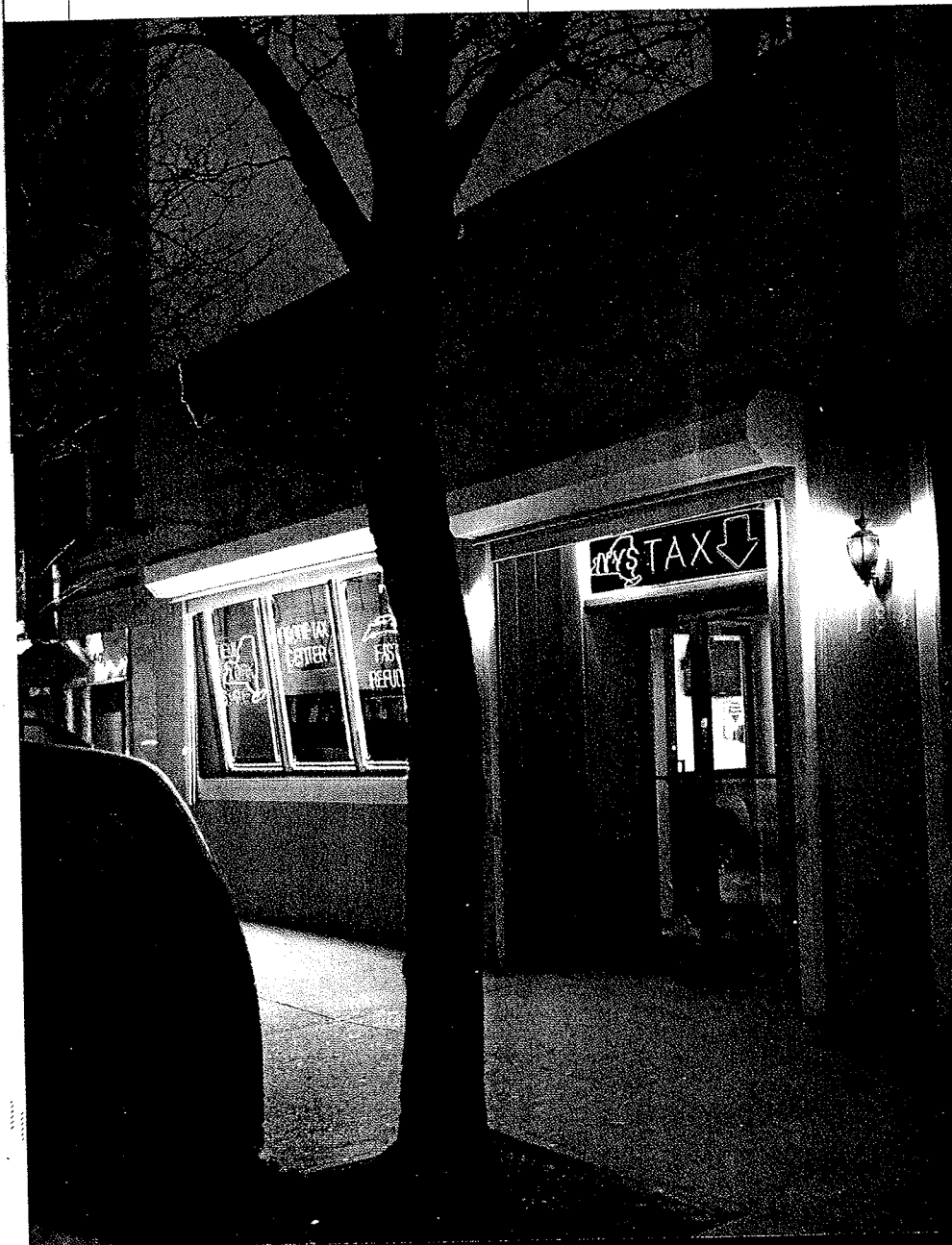
It wasn't clear why Newman would pay \$42 for a RAC, which doesn't ensure an instant refund. The RAC is meant for customers who lack bank accounts or who can't afford to pay up front for tax preparation—it's basically a charge for a temporary account where the IRS can deposit the refund, and from which a preparer can deduct his fees. Newman already had a checking account and a means of payment, but Meister put him down for a RAC without bothering to explain its purpose. "I can make that \$42 go away if you don't mind waiting on the IRS," he said when Newman noticed the extra charge. He added that if Newman was worried about the price (his bill now totaled almost \$400), he could simply wait six to eight weeks—the time it takes for a check to arrive when you're filing by mail.

"I can't wait that long."

"It's your call," Meister replied.

In fact, Newman was already paying Meister an e-filing fee and thus, according to the IRS, would be getting his money no more than 15 days after filing—with or without a RAC.

➤ AT THE TIME, Meister told me he hoped to open a dozen or more Instant Tax shops around New York. In the end, though, he gave up after only one tax season; 2010 was a miserable year, in no small part because he couldn't offer the



POVERTY BARONS

How to get very rich off the backs of the working poor

ROSS LONGFIELD
former executive VP,
Beneficial Corp.

INNOVATION: Invented the re-
fund anticipation loan

FINE PRINT: Longfield bet that
low-income customers would
pay dearly to get their tax refunds
right away. "Everything we did
suggested people would love it—
love it to death," he said.

UPSHOT: Now retired, Longfield
has the leisure to race around
Patagonia in his prized 1969
E-Type Jaguar SII coupe.

ALLAN JONES

CEO, Check Into Cash

INNOVATION: Pioneered
payday lending

FINE PRINT: A small-town debt
collector from Tennessee, Jones
made a killing by making small
loans—at 400 percent interest
or more—against a person's next
paycheck, Social Security pay-
ment, or unemployment check.

UPSHOT: Jones clears some \$20
million a year from his 1,000-plus

stores. He owns a pair of jets and
a 650-acre estate, complete with
stables and a football stadium.

ERNIE TALLEY

CEO emeritus, Rent-A-Center

INNOVATION: Fathered the
rent-to-own industry

FINE PRINT: Talley started the
first store in the 1960s. He and his
imitators figured out that the rent-
to-own customer would spend
\$2,000 to buy the same TV set that
a person with ready credit could
buy outright for \$800.

UPSHOT: The industry booked
\$7 billion last year; Rent-A-
Center's 3,000 stores boast
profit margins twice as large as
Best Buy's.

JACK DAUGHERTY

founder and chairman,
Cash America

INNOVATION: Took pawnshops
mainstream

FINE PRINT: Investment banks
snubbed Daugherty back in 1983,
when he first sought to strike it

rich as a pawnbroker. But they
changed their tune when they
saw the killing he made charg-
ing 60 to 300 percent interest.

"Merrill Lynch, now Dean Witter,
now Goldman Sachs," he told
one reporter. "We get letters
from all of them."

UPSHOT: His 700-plus pawn-
shops earned \$1 billion in revenue
last year.

TERRENCE MURRAY

former CEO, Fleet Bank

INNOVATION: Megalenders
got into subprime only after
Murray, a working-class kid from
Providence, R.I., who attended
Harvard on a scholarship, showed
them the way.

FINE PRINT: In the 1980s,
Providence-based Fleet began
targeting areas that had fallen on
hard times, peddling subprime
home loans, often at interest
rates exceeding 20 percent a year.

UPSHOT: By 1991, Fleet was New
England's largest bank. "It was
these huge profits that got the

rest of the mainstream banking
industry involved," says attorney
and subprime expert Bill Brennan.

SANDY WEILL

former CEO, Citigroup

INNOVATION: In 1986, Weill,
a Wall Street dealmaker looking
for his next big thing, bought
Commercial Credit Corp.—a
second-rate peddler of loans with
rates as high as 23 percent—and
used the profits to snap up Smith
Barney, Travelers Insurance,
Salomon Brothers, and, ultimate-
ly, Citigroup.

FINE PRINT: Weill's personal
assistant had tried to talk him
out of the Commercial purchase,
calling it a loan-sharking biz. She
was being a snob, Weill retorted.
Under his leadership, Citigroup
became a top-five subprime
lender.

UPSHOT: What mortgage melt-
down? Weill still owns a yacht; a
\$42 million Manhattan apartment;
and homes in Greenwich, Conn.,
and the Adirondacks. —G.R.

refund loans. Jackson Hewitt also relied on
Santa Barbara for some of its loan volume,
so half of its stores were unable to offer a
refund loan last year.

The post-subprime environment has
been tough for low-rent tax preparers. "The
current administration does not look favor-
ably on these products," says Vishnu Lekraj,
a stock analyst who follows the tax-prep
chains for Morningstar. While bank regula-
tors in Washington have stopped short of
outlawing RALs, they've managed to make
life more difficult—and therefore less profit-
able—for the banks. The new official line is
that so long as tax preparers are selling these
loans, the banks must supervise them more
closely: Put better audits in place. Make sure
they adequately train their people. Monitor
their marketing efforts. Last April, shortly
after the end of the 2010 tax season, JPMor-
gan Chase announced it was getting out

of refund loans altogether, leaving 13,000
independents, including Ramon Dalmasi,
scrambling for an alternative lender.

The industry took an even bigger punch
in August, when the IRS announced it
would stop providing lenders with a "debt
indicator" letting them know whether a
taxpayer was likely to have a refund gar-
nished for back taxes or other debts. ("It's
a product provided by the private sector,"
IRS spokesman Dean Patterson said of the
RAL, though he declined to explain the
agency's decision. "We neither endorse it
nor try to dissuade people from using it.")
In the past, according to a study by one
consumer group, the IRS gave the thumbs-
down to at least 1 in 12 people seeking a
refund loan. Without that handy informa-
tion, these loans are much riskier. HSBC,
the London-based bank that was under
contract with H&R Block to underwrite

tax loans through 2013, announced that
without the debt indicator, it was getting
out of the RAL business. Block sued, and
the two parties came to an agreement, but
then, just weeks before the start of the
current tax season, federal regulators told
HSBC it could no longer offer RALs. The feds
offered no official explanation, leaving
consumer advocates to wonder whether
the bank had used its government connec-
tions to extract itself from a business that
suddenly looked a lot less profitable.

Block's bad fortune is nevertheless ter-
rific news for Hewitt's Liberty Tax Service
and his old company, which have made
arrangements to offer RALs at most of
their stores this season, although Hewitt
told me in January that his lender,
Republic Bank, intended to nearly dou-
ble its rate, meaning his clients will pay
more for fast refunds [continued on page 67]

1040 slea-ze

[continued from page 35] this year. Shares of Jackson Hewitt stock jumped 30 percent—and shares of H&R Block tanked—the day after the feds' HSBC decision was announced. The long-term outlook, however, depends on whom you ask. "If you tell me who's going to be elected president in two years, I'll tell you if we'll still have RALS," Hewitt says. Morningstar's Lekraj, for his part, is convinced RALS soon will be a thing of the past. "Block will no doubt be losing customers to these other two entities," he explains. "But that's over the next tax season or two. It's my belief that long-term, everyone will be in the same position."

Consumer advocates, however, warn that private-equity groups and hedge funds are eyeing the RAL business. Santa Barbara Bank & Trust, the bank that federal regulators banished at the end of 2009, is back this year as the Santa Barbara Tax Products Group—now owned by a private-equity firm.

In any case, the use of some kind of rapid-refund mechanism to fleece low-income taxpayers is practically a given. "My experience is that these companies can get really creative given the stakes," says David Rothstein of Policy Matters Ohio, a Cleveland-based advocacy group that's part of a coalition fighting the instant tax mills. For starters, there's the RAC, which brought in about \$400 million for the industry last year, and is often nothing more than a pricey way of ensuring that the preparers get *their* money right away. And there are other potential growth areas, like debit cards. H&R Block, for one, will happily put your refund on its "Emerald Card" for a \$45 fee. There's also the so-called preseason or "paystub" loan, a partial advance of maybe \$1,000 against a person's refund granted in December or early January, before the taxpayer has even received a W-2. The charges on Instant Tax's preseason loans are low compared with a RAL, Ogbazion told me, and work out to an APR of around 25 percent. But then, no matter what the big chains dream up as a RAL replacement, nothing counts more than the steep fees they charge to do someone's taxes. "You do what you can to get people into your store," Ogbazion says. Bottom line: With all that cash sloshing around low-income neighborhoods each tax season, no one expects the ambitious preparer to give up without a fight. ■

death panels

[continued from page 68] spite the evidence of imprecise census work, major green groups chose not to sue over the project. No one wants to look like they're against renewable energy, explains Gloria D. Smith, a senior attorney with the Sierra Club.

Of course, solar projects needn't destroy pristine landscapes at all. I visited one future plant site where farming had long ago scared off tortoises and other sensitive species. And consider that just outside the Mojave lie acres upon acres of flat, sunny spaces where the tortoise count is guaranteed to be zero: the roofs of warehouses and big-box stores. The idea has taken off elsewhere; in Germany, where solar installations have proceeded at eight times the US rate, hundreds of thousands of individuals and companies now sell their excess electricity back to the power authority.

But here in the US, where public land can be rented for a song, it's more cost-effective for utilities to build a massive power plant out in the desert than hundreds of little ones atop privately owned roofs. And utilities usually aren't keen on the idea of buying electricity from their customers, says Bill Powers, a solar-energy expert in San Diego. "Utilities make money off power plants; they'd lose money if big-box stores started making their power on the roof," he says. To wit, the New Mexico utility PNM waged an unsuccessful battle in 2009 to prevent residents and businesses from installing rooftop panels and selling the electricity they didn't need back into the grid. The same year, Xcel Energy fought and lost a similar battle in Colorado.

In the coming years, you're likely to hear a lot of this kind of argument: What are a few tortoises (or bats, or salmon) compared with thousands of megawatts of renewable energy? But the individual creatures are only part of the point, says Anderson. "In protecting the tortoise," she says, "you end up protecting the entire ecosystem." Doing that right will require cooperation between conservation groups, governments, utilities, and energy companies—not to mention plenty of biological grunt work.

We never found a tortoise during my day in the desert—never even saw a burrow. But, as Anderson reminded me, that doesn't mean they weren't there. ■

Av... Gum Surgery

New Technique Fights Harmful Gum Disease

by Vas Gardiakos

If you have periodontitis, now available is a natural way to improve your gum health and save your teeth. This home-care breakthrough can help you avoid gum surgery, root planing and dentures.

Bacteria (plaque) force the gum to detach from the tooth, forming a pocket. Brushing, flossing and irrigating cannot reach the bacteria in the pocket. The pocket deepens and erodes more of the bone supporting the teeth. The gum recedes, the teeth loosen and fall out. Your health will suffer.

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the disease process stops
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My 160 page easy reading book *The Smile Method - How To Avoid Gum Surgery and Dentures* covers all aspects of the natural home treatment for periodontitis. It lists all the problems associated with gum surgery and root planing. It will show you how to use the VitaPick™ to quickly kill the destructive bacteria. More important, you will be shown a few simple ways to verify that it is effective.

The VitaPick™ and book are only \$33.95 plus \$6 s&h. To order, call 1-800-533-1821 (VISA, MC) or mail payment to: Albrite Inc., Box 1625, Dept. UTR-11, Tarpon Springs FL 34688.

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TO: CLV COMMISSIONERS OF PLANNING, Chair Evans, V.Chair Trowbridge,
Goynes, Truesdell, Quinn, Flangas, Moody.
FROM: CNP
DATE March 8, 2011
RE: selected agenda items of concern

We understand that all LV Planning Commission actions may set a precedent for any and all actions within our City of Las Vegas, NV boundaries, therefore imposing a direct impact upon ALL wards.

#20. SUP-39821 - Charleston Neighborhood Preservation agrees with Staff recommendation of DENIAL, as being in the best interests of the livability and business dynamics of our neighborhood as well as all L.V. neighborhoods.

#36. SUP-40747- DENIAL is a must for this business at this site.
300 ft. too close to a religious facility,
400 ft. too close to a residential use, and
270 ft. too close to another massage establishment surely make this site for this business utterly, completely, absolutely in the DENIAL category.

Top o' St. Paddy's to you all !



June Ingram

President, June Ingram

and Board

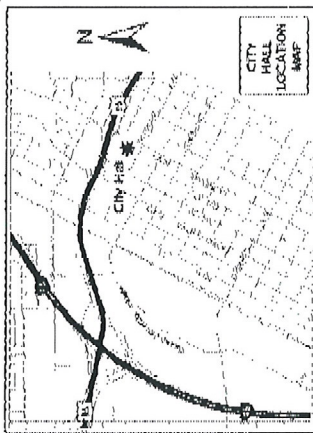


BOARD & ADVISORY MEMBERS

Dennis Ardine-Vicki Arnold-Dick Bratton-Lma Clark-Juanita Clark-Miriam Lee- Danielle Hanslip-Rose Homath-June Ingram-Rick Johnson-
Jolanta Krol-Rod & Betty Larsen- Geno & Pearl Leonardo-Flo Montalvo-Dorothy Orr-Jim Seward-Pamela Stancil-Tim Volz-Marcus Gobel-
Gineer Norton-Denise Reitz-Layne Rushforth-Jeanine Sweeney-Julia Whaun-Jean Withers-Others

City of Las Vegas
Planning & Development Department
Development Services Center
731 S. Fourth Street
Las Vegas, Nevada 89101-2986

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☐ I SUPPORT this Request
☒ I OPPOSE this Request

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SUP-39821

Planning Commission Meeting of 11/18/2010

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NOV - 8 2010

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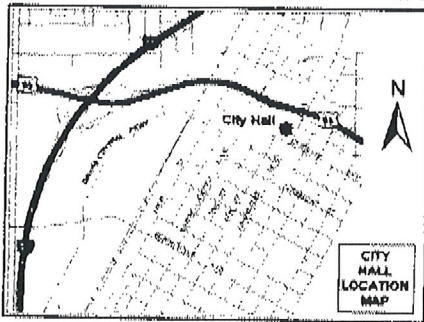


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MAILED FROM ZIP CODE 89101

16205415027 Case: SUP-39821
GREENE TIMON S
3022 EL CAMINO AVE #27
LAS VEGAS NV 89102-4056

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Planning Commission Meeting of 11/18/2010

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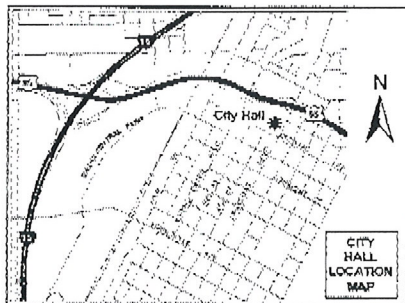
16205812007 Case: SUP-39821
PEARSON ROBERT & KATHLEEN
2725 MIRAFLORES AVE
LAS VEGAS NV 89102-4260

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Case: SUP-39821
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 LAS VEGAS NV 89102-6048

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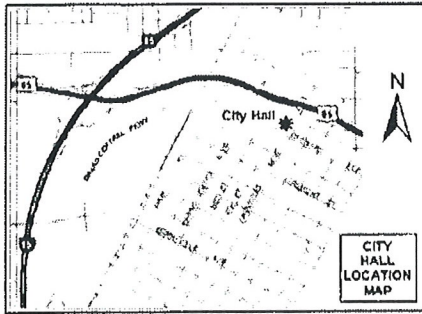


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THESE AUTO TITLE LOAN SHARKS
 NEED TO FOLLOW THE RULES LIKE EVERY-
 ONE ELSE DOES. WE ALREADY HAVE 3
 IN A 2 BLOCK AREA ON SAHARA - YOU MAKE
 AN EXCEPTION FOR ONE - NEXT IT WILL ALL
 OF THEM. I OPPOSE !!

[Signature]

16205416025
 CUMMINGS FAMILY TRUST
 3025 PLAZA DE ROSA
 LAS VEGAS NV 89102-4048

Case SUP-39821

11/18/2010 10:54 AM

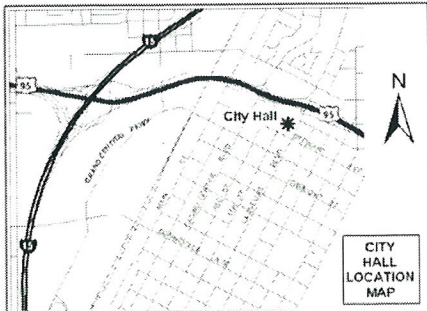
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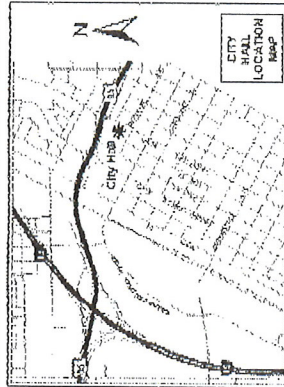
16208511040
WHIPPLE MELVIN R TRUST
2816 MERRITT AVE
LAS VEGAS NV 89102-6087

Case: SUP-39821

RE
NOV 10 2010

City of Las Vegas
Planning & Development Department
Development Services Center
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STRONGLY!

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Case: SUP-39821

16205413020

MUNTHE ARNOLD E

P O BOX 80177

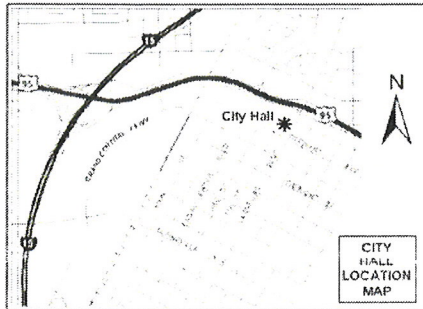
LAS VEGAS NV 89180-0177

11-18-10

11-18-10

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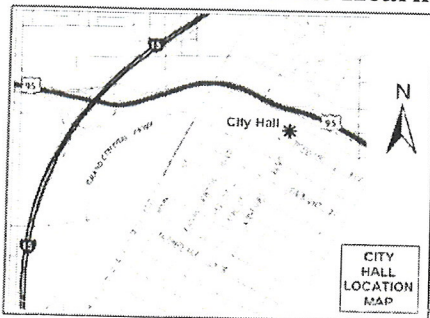
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NOV 10 2010

Case SUP-39821

16208511038
OEHLER C F FAMILY TRUST
2824 MERRITT AVE
LAS VEGAS NV 89102-6087

Las Vegas, Nevada 89101-2986

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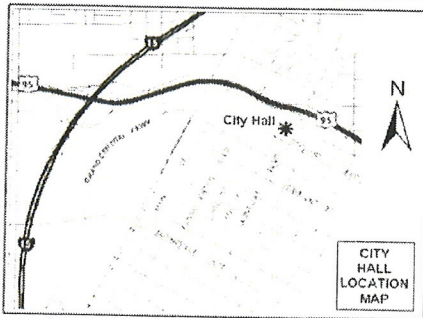
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NOV 10 2010

Case SUP-39821

16205416024
GARDNER WILLIAM & MICHAELLETTA
3021 PLAZA DE ROSA
LAS VEGAS NV 89102-4048

City of Las Vegas
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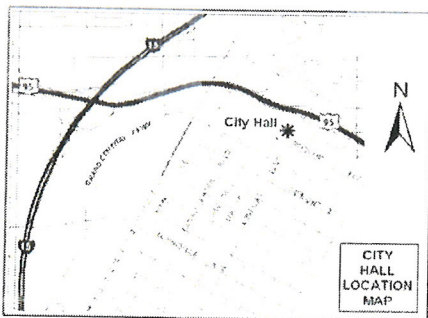
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16205815023
HAIGH TRUST
2613 LOURDES AVE
LAS VEGAS NV 89102-4306

Case SUP-39821

16205815023



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NOV 12 2010

16205812012
STEVENS ROBERT & LOIS JEANETTE
2208 TARRASO WY
LAS VEGAS NV 89102-4256

Case SUP-39821

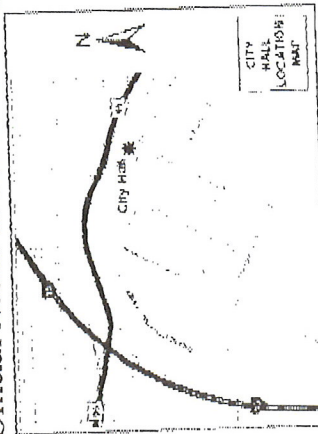
*Do not like predatory lending clients
or store close to my home. R. Stevens*

16205815023



City of Las Vegas
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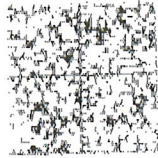
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NOV 12 2010 10:45 AM
CITY OF LAS VEGAS

\$00.41

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NOV 12 2010

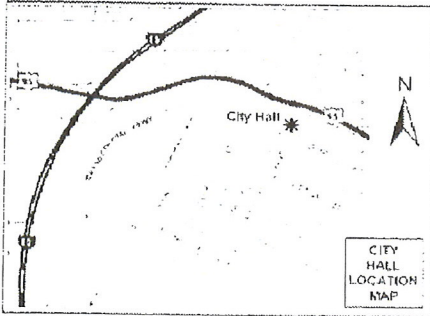
Case: SUP-39821
16208511063
WHITING PAUL G & KATIA C
2825 MERRITT AVE
LAS VEGAS NV 89102-6048



NOV 12 2010 10:45 AM
CITY OF LAS VEGAS

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Planning Commission Meeting of 11/18/2010

16208511067
STROUD ASHLEY
2905 MERRITT AVE
LAS VEGAS NV 89102-6081

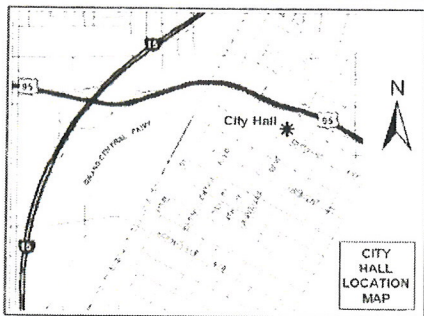
Case: SUP-39821

16208511067



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Las Vegas, Nevada 89101-2986

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PITNEY BOWES

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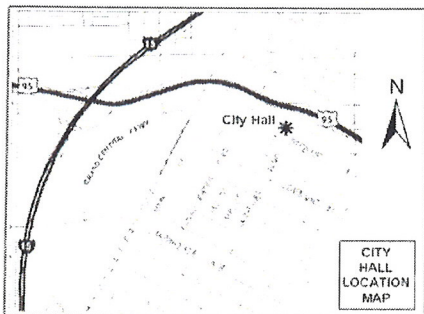
16208511013
BURNS JUDITH T TRUST
2804 ALCOA AVE
LAS VEGAS NV 89102-6023

Case: SUP-39821

TOTAL P.01

City of Las Vegas
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GRABIN CAROLYNN
608 E BEVAN DR
JOLIET IL 60435-5613

Case SUP-39821

16205415019 60435





CHARLESTON NEIGHBORHOOD PRESERVATION

"Doing things today that will improve tomorrow"

Phone/Fax: 702-877-2438

TO: Chair, Planning Commission-TRUESDELL, ViceChair, EVANS, GOYNES, TROWBRIDGE,
QUINN, FLANGAS, MOODY!
FROM Charleston Neighborhood Preservation
FOR DATE: Nov. 18, 2010
RE: Selected CLV Planning Commission Agenda Items

16, 17, 18, 19—noting some of the other creative attempts for approval, maybe if they sought approval for the kitchen and laundry first, then for the residential portion?

20—Please, DENY these "nested" business proposals.

21—Please APPROVE.

#23---Please DENY this erratic arrangement.

#26—Please DENY this addition due to the requested waiver distance.

#27—Please DENY this Addition due to the 300 ft. waiver.

#28—Please request a traffic count for Westwood Dr. , the assumption is a disappointment!

#29—Why is the OVAL rather than CIRCLE notification radius used and for only 1000^{ft.} radius?
Why is the "liquor establishment" not included in the written description, though apparent in the radius drawing?
Please, commissioners, describe the Westwood Dr. vacation process.
How many feet of Westwood Dr. are being vacated?
What is the proposed function of the proposed extension North over Westwood Dr. only?

#30—CNP agrees with staff!

#31—We are pleased with the "It's a desert out there." Tree arrangement.

MAY EACH OF YOU ENJOY THIS FAMILY THANKSGIVING SEASON!

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NOV 18 2010

CNP President June Ingram

and BOARD

June Ingram

Russ Stanciffe

Vicki Arnold

Pamela Stanciffe

BOARD & ADVISORY MEMBERS

Dennis Ardine-Vicki Arnold-Dick Bratton-Erna Clark-Juanita Clark-Miriam Eon- Danielle Hanslip-Rose Honrath-June Ingram-Rick Johnson-
Jolanta Krol-Rod & Betty Larsen- Geno & Pearl Leonardo-Flo Montalvo-Dorothy Orr-Jim Seward-Pamela Stanciffe-Tim Volz-Marcus Gobel-
Ginger Norton, Denise Dairal, Anna Bushforth, Jeannine Sweeney, Julia Whann, Jean Withers, Others